

# **ATTACHMENT TO AGENDA ITEM**

**Ordinary Meeting**

**19 December 2017**

**Agenda Item 8.4      Draft Community Safety Strategy 2018-2021 -  
Endorsement and Approval for Public Exhibition**

**Attachment 1      Community Safety Strategy 2018-2021 - DRAFT [PDF] ... 178**

Greater Shepparton  
City Council

**Draft Community Safety Strategy  
2018 - 2021**

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M17/S2050



- Design options to be included

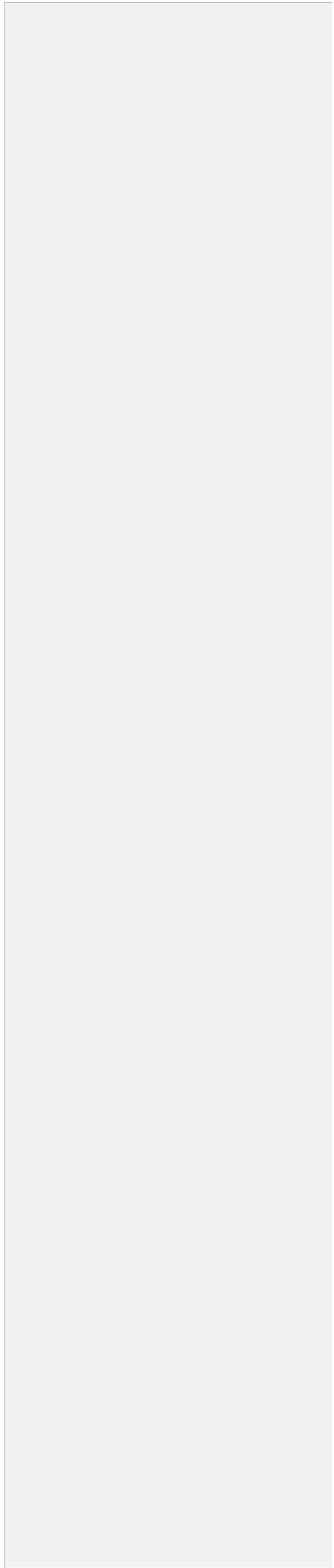
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**Acknowledgement of Traditional Custodians**

We, the Greater Shepparton City Council, acknowledge the traditional custodians of the land which now comprises Greater Shepparton. We pay respect to their tribal elders, we celebrate their continuing culture and we acknowledge the memory of their ancestors.

M17/S2050

2



**Contents**

Acknowledgement of Traditional Custodians.....2

    Acronyms of Strategy Partners .....4

    Mayor's Introduction.....5

    Introduction.....6

    Background .....6

    Vision.....7

    Priorities .....7

    Strategic Links .....8

    How was the strategy developed?.....9

    Greater Shepparton Safe Communities Advisory Committee.....10

    Community Safety within Greater Shepparton .....11

    Who is Responsible for creating a Safe Community? .....14

    Priority Area 1: Inclusive and Proactive Communities.....15

    Priority Area 1. Inclusive and Proactive Communities.....16

    Priority Area 2: Creating Safer Public Spaces .....19

    Priority Area 2. Creating Safer Public Spaces.....20

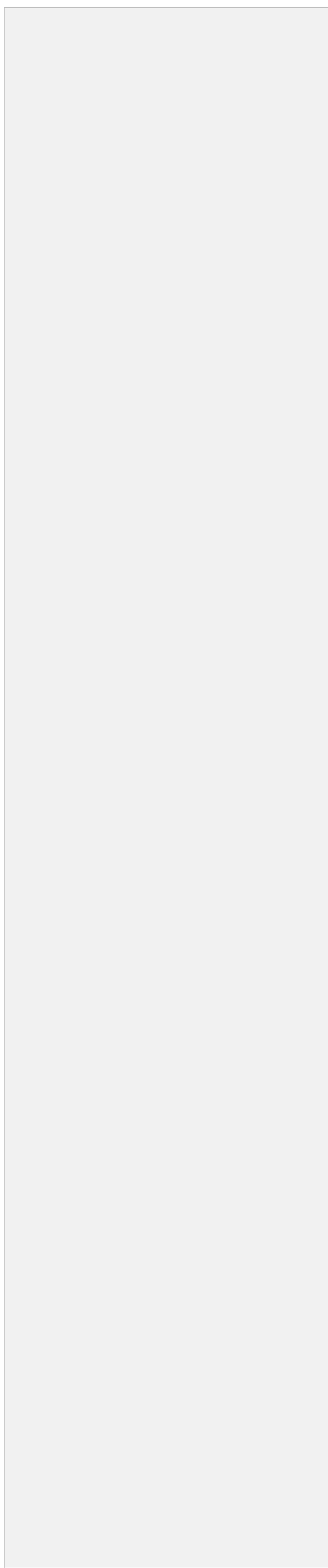
    Priority Area 3. Prevention of Family Violence .....25

    Priority Area 4. Alcohol and Other Drugs .....28

    Priority Area 5. Leadership and Governance.....30

    How is the Strategy monitored and reviewed? .....31

M17/S2050



**Acronyms of Strategy Partners****Council Department / Branch**

GSCC	Greater Shepparton City Council
GSCC-CS	Community Strengthening
GSCC-AL	Active Living
GSCC-EM	Emergency Management
GSCC-E	Environment
GSCC-YC	Youth & Children Services
GSCC-ED	Economic Development
GSCC-MC	Marketing and Communications
GSCC-N	Neighbourhoods
GSCC-P	Projects
GSCC-PSR	Parks Sport & Recreation
GSCC-PD	People and Development
GSCC-RS	Regulatory Services
GSCC-SA	Strategic Planning
GSCC-TRR	Transport & Road Reserves

**Council Advisory Committees/Sub Committees**

DAC	Disability Advisory Committee
PAAC	Positive Ageing Advisory Committee
SCAC	Greater Shepparton Safe Communities Advisory Committee
SCCNSC	Safer City Camera Network Steering Committee
HWBAC	Municipal Health and Wellbeing Advisory Committee
GSWCAAC	Greater Shepparton Women's Charter Alliance Advisory Committee

**External Partner Agency / Network**

BS	Berry Street
CPN	Hume Region Crime Prevention Network (convened by Department of Justice)
DFLC	Drive for Live Committee
DoJR	Department of Justice and Regulation
GSLA	Greater Shepparton Liquor Accord
GVH	Goulburn Valley Health
GSFVPN	Greater Shepparton Family Violence Prevention Network
LAJAC	Local Aboriginal Justice Advisory Committee
LAV	Legal Aid Victoria
MAV	Municipal Association of Victoria
MEMPC	Municipal Emergency Management Planning Committee
NHW	Neighbourhood Watch
PO	Private Owners/Organisations
RAV	Relationships Australia Victoria
RAC	Rumbalara Aboriginal Co-operative
BH	Beyond Housing
VEOHRC	Victorian Equal Opportunity & Human Rights Commission
VP	Victoria Police
VS	Valley Sport
VR	Vic Roads
WHGN	Women's Health Goulburn North East
WSV	WorkSafe Victoria
CSV	Crime Stoppers Victoria
RAG	Reconciliation Action Group
LOIS	Local Organisation of Ice Support

M17/S2050

**Mayor's Introduction**

As the Mayor of Greater Shepparton City Council I am pleased to provide the foreword for the Greater Shepparton City Council Community Safety Strategy 2018-2021.

Safety and security, both actual and perceived, are essential to fostering a sense of wellbeing and place. Measures that increase actual and perceived safety contribute strongly to a cohesive and engaged community.

Greater Shepparton is a wonderful place to live, work, and play; with so many opportunities. It is imperative however, that Council acknowledges not all members of the community are safe and feel secure. The Community Safety Strategy seeks to acknowledge this fact and continue to address it.

This Strategy is an important strategic document that enables Council to gauge the community's thoughts about safety, and drive actions providing increased opportunities and targeted resources to address and promote safety. The actions outlined in this Strategy are designed to be steps toward instigating and continuing societal change.

As part of the Community Safety Strategy Council will, along with its partners, implement awareness and education campaigns, deliver infrastructure projects and demonstrate leadership contributing positively to the vision for 'Community Safety' outlined in this Strategy.

Council believes a collaborative approach is needed, which is why existing partnerships remain a priority and why the work of the Greater Shepparton Safe Communities Advisory Committee is vital to ensuring many facets are considered when tackling the issues of safety in our community.

**Mayor Kim O'Keeffe**

**Comment [EH1]:** Insert picture of Kim and her signature

### Introduction

Greater Shepparton City Council is committed to creating a community where residents feel safe, secure, and are proactive.

Greater Shepparton continues to experience growth and is home to a diverse population, including the largest Aboriginal and Torres Strait Islander population outside of metropolitan Melbourne, and extensive multicultural community, with 15% of the community speaking a language other than English at home.

The Community Safety Strategy 2018-2021 has been developed to build upon the partnerships and initiatives of previous years and address emerging issues identified by stakeholders and the community. Current data and statistics have been used to inform priority areas and inform the strategies employed to improve actual and perceived safety in the community.

### Background

The Community Safety Strategy 2018-2021 marks the third iteration of Council strategy with a focus on improving community safety within the Greater Shepparton municipality.

The previous Safe City Strategy 2011 – 2014 and Community Safety Strategy 2014 – 2017 implemented a holistic approach to community safety by implementing multifaceted initiatives to increase community awareness, engagement, resilience and confidence.

Some of the key achievements from the previous strategies include:

- Safer City Camera Network – initial design and construction of network and employment and coordination of Council camera operators to provide active monitoring during peak times.
- Multiple lighting upgrades including Maude Street Mall, Queens Gardens, Stewart Street and Fryers Street carparks and the development and delivery of the Go Light Up Edwards (G.L.U.E) and Welsford Arterial Lighting Initiative (WALI).
- Family Violence awareness projects in partnership with the Goulburn Valley Family Violence Prevention Network e.g.: 'Walk Against Violence', 'Our Community Says No to Violence' event, 'Responding to the Abuse of Older Women and Men Forum' and White Ribbon / 16 days of Activism events.
- Endorsement and delivery of the Hume Region Preventing Violence Against Women and Children Strategy Action Plan and involvement in Women's Health Goulburn North East's Community of Practice.
- Delivery of Crime Prevention through Environmental Design training to relevant Council staff.
- Delivery and coordination of the Street Rider Night Bus and Night life Radio initiatives.
- Coordination of the Greater Shepparton Community Ice Response Project (GSCIRP)
- Support of Road Safety awareness programs including Cool Heads, Drive for Life and L2P.
- Support for a number of other programs, initiatives and events regarding alcohol and drugs, road safety, neighbourhood watch and community safety broadly.

The 2018-2021 Strategy has been informed by the previous two strategies, community consultation, key stakeholders and relevant statistical reports from VicHealth, Turning Point, VicRoads, Monash University and Crime Statistics Victoria.

**Vision**

A Safe, Inclusive and Proactive Greater Shepparton.

**Priorities**



M17/82050



**Strategic Links**

This strategy has been informed by and aligns with the following international, national, state, regional and local policy.

<p><b><u>International</u></b></p> <p><i>UN adopted 2030 Agenda for Sustainable Development</i></p> <p><i>Universal Declaration of Human Rights</i></p> <p><i>World Health Organisation</i></p>	
<p><b><u>National</u></b></p> <p>The Family Violence Prevention Act 2008</p> <p>National Plan to Reduce Violence against Women and their Children 2010-2022</p> <p>The Road Home - A National Approach to Reducing Homelessness 2007</p> <p>National Drug Strategy 2016-2025</p>	
<p><b><u>State and regional</u></b></p> <p>A Right to Respect: Victorian Government Plan 2010-2020</p> <p>Ending Family Violence: Victoria's Plan for Change</p> <p>Free from Violence – Victoria's Prevention Strategy</p> <p>Family Violence Rolling Action Plan 2017-2020</p> <p>Family Violence Protection Act 2008</p> <p>Victorian Gender Equality Strategy</p> <p>Ice Action Plan – Victorian Government</p> <p>National Drug Strategy 2017-2026</p> <p>Safer Design Guidelines for Victoria</p> <p>A Better Place - Victorian Homelessness 2020 Strategy</p> <p>Victorian Charter of Human Rights and Responsibilities Act 2006</p> <p>Equal Opportunity Act 2010</p> <p>Victorian Government Community Safety Statement 2017</p> <p>Towards Zero 2016-2020</p> <p>The Victorian Suicide Prevention Framework 2016-2025</p>	
<p><b><u>Local</u></b></p> <p>Greater Shepparton Council Plan 2017 – 2021</p> <p>Municipal Public Health and Wellbeing Action Plan 2017 -2021</p> <p>Greater Shepparton 2030 Strategy</p> <p>Community Engagement Strategy</p> <p>Shepparton CBD Strategy</p> <p>Gender Equity Strategy 2018 – 2021 - <i>DRAFT</i></p> <p>Movement and Place Strategy</p> <p>Animal Management Plan</p> <p>Wipeout Graffiti Management Strategy</p> <p>Municipal Emergency Management Plan</p> <p>Universal Access and Inclusion Plan 2018 - 2021</p>	

M17/S2050

8

**How was the strategy developed?**

When developing the strategy Council sought information and input from a wide range of sources and stakeholders relevant to the current state and future direction of community safety within Greater Shepparton. The process is outlined in Figure 1 below.



M17/B2050

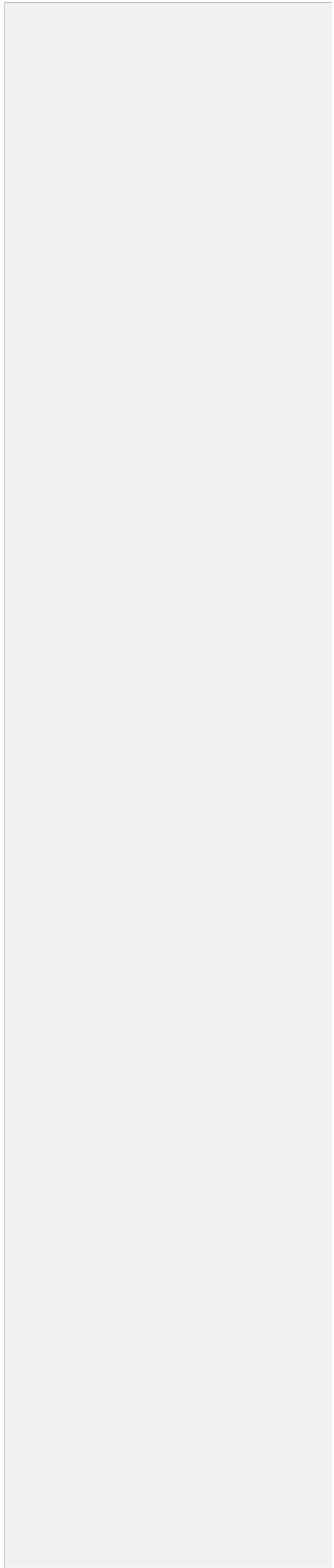
**Greater Shepparton Safe Communities Advisory Committee**

The first Greater Shepparton Community Safety Committee was established in 2007 to work towards community safety goals in partnership with the community, community service organisations, key stakeholders and the Greater Shepparton City Council. Membership of the Advisory Committee has been developed to encompass broad representation amongst community organisations, agencies and local government organisations who can provide relevant feedback, advice and experiences in respect of their specialist areas of expertise.

Presently membership is made up of the following representatives:

- o Councillor, Greater Shepparton City Council
- o Greater Shepparton City Council
- o Victoria Police
- o Goulburn Valley Health
- o Primary Care Connect
- o Department of Education and Early Childhood Development
- o Positive Aging Advisory Committee
- o Disability Advisory Committee
- o Department of Human Services
- o Youth Service Network
- o Ethnic Council
- o Rumbalara Cooperative Pty Ltd
- o Yorta Yorta Nation
- o Community Safety Group (Neighbourhood Watch) Greater Shepparton Police Service Area
- o Department of Justice
- o Liquor Licensing Accord
- o Chamber of Commerce
- o Local Taxi Operators
- o VicRoads
- o Country Fire Authority
- o State Emergency Service Victoria

The Greater Shepparton Safe City Advisory Committee supports the development, implementation, review and reporting of the Community Safety Strategy 2018-2021.



**Community Safety within Greater Shepparton**

Safety is influenced by a range of factors that can be individual, community or environmental.

Perception of safety can be influenced by a range of factors, from an individual's past experiences, age, gender, sexuality, cultural background, their perception of risks, and the impact from external sources such as media, relationships and locations.

When measuring community safety, two elements are considered: perception of safety and crime prevention.

**1. Perception of Safety**

Perception of safety is unique to each resident within Greater Shepparton; this perception is used as an indicator of how safe someone feels or as a measure of expectation that someone could become a victim of crime. This reference is usually in the context of a place based or situational setting and may have been formed due to a personal experience or knowledge of a victim of crime (actual risk), or a feeling of anxiety or worry that something is unsafe (perceived risk).

Council consults with the Greater Shepparton community through the Community Safety Survey to measure the community's perception of safety.

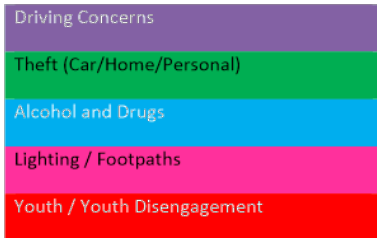
**Key Findings from the Community Safety Survey 2017**

- Over 50% of respondents identified that they avoid certain areas within Greater Shepparton during the day due to a perception of being unsafe at least some of the time.
- Over 80% of respondents identified that they avoid certain areas within Greater Shepparton during the night due to a perception of being unsafe at least some of the time.

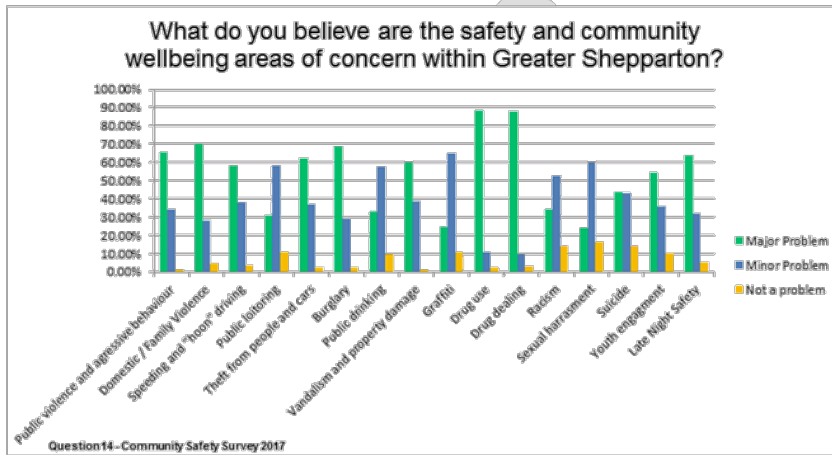
Have you or anyone you know experienced or witnessed a crime within the Greater Shepparton area in the last 3 years?

My home / business was burgled / broken into in the last year	35.07%
I had something stolen from me in the last year	25.00%
I have been insulted or harassed in public in the last year	32.84%
I have been physically assaulted in public in the last year	2.27%
Someone I know has had their home / business was burgled / broken into in the last year	76.52%
Someone I know has had something stolen from them in the last year	78.20%
Someone I know has been insulted or harassed in public in the last year	58.78%
Someone I know was physically assaulted in public in the last year	38.93%

Respondents identified the 5 most concerning safety issues in Greater Shepparton were:

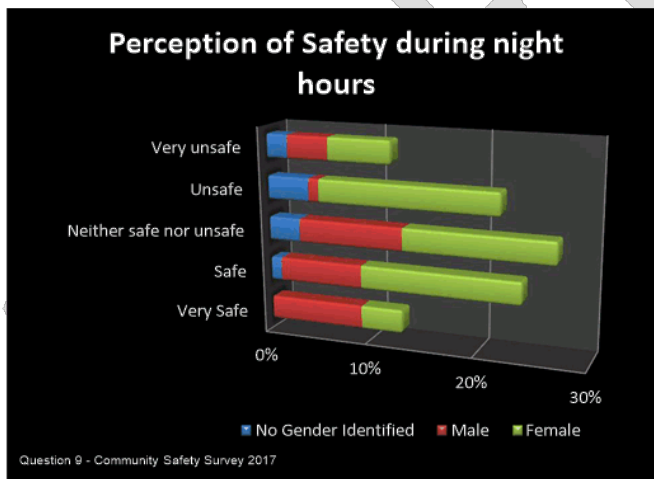
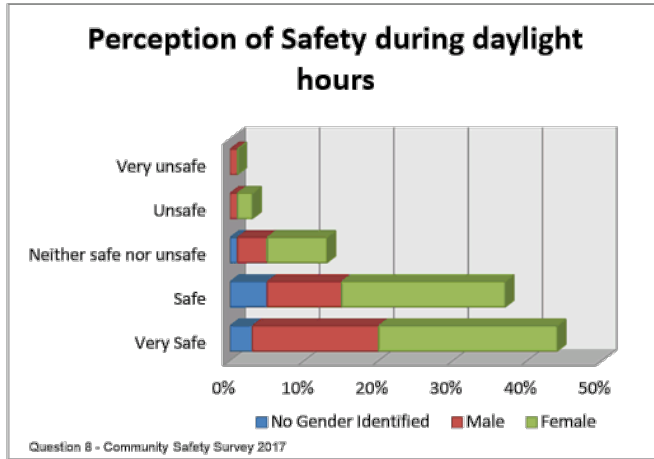


Overall safety concerns and their perceptions of severity:



When the community were asked to prioritise their top 3 priorities:

Drug use	27.86%
Public violence and aggressive behaviour	17.86%
Domestic / Family Violence	17.86%



**2. Crime Prevention**

Crime, and the fear of becoming a victim of crime has consistently been raised as a concern throughout community consultation; between 2014 and 2016 over a **third** of respondents indicated that they had a Medium to High fear of becoming a victim of crime within their own neighbourhood.

The responsibility of crime prevention throughout our region is shared throughout a number of local, state and federal organisations. While the provision of law enforcement is not core activities for local government, Council does have a central leadership role in promoting

M17/S2050

safety in partnership with Victoria Police and local agencies, organisations and businesses to improve community safety.

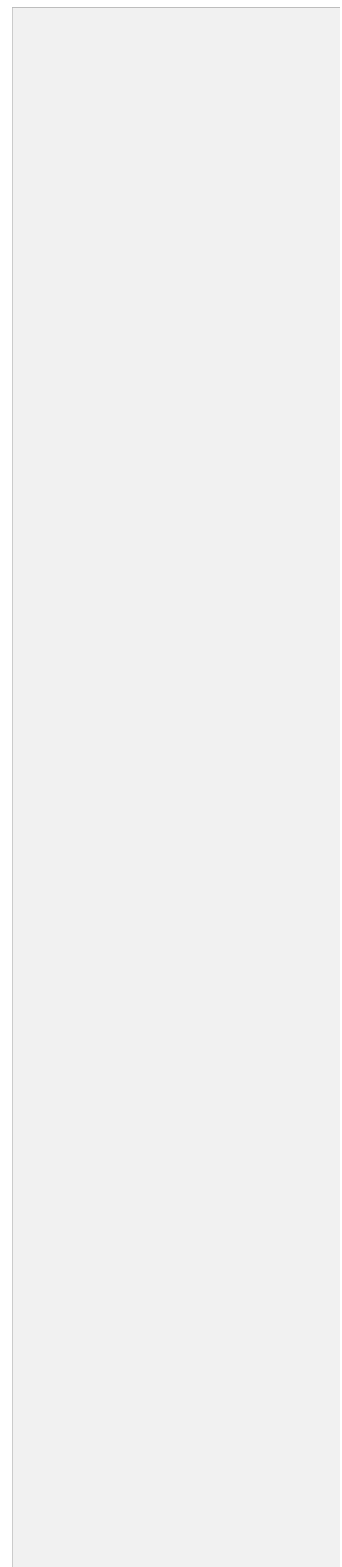
**Who is Responsible for creating a Safe Community?**

Community safety involves everyone! Every person within Greater Shepparton has a role to play in creating a safe and secure community whether they live, work or play within our municipality.

The Greater Shepparton community is also supported by numerous local agencies and organisations who provide assistance to those which may be identified as in need, vulnerable or at risk.

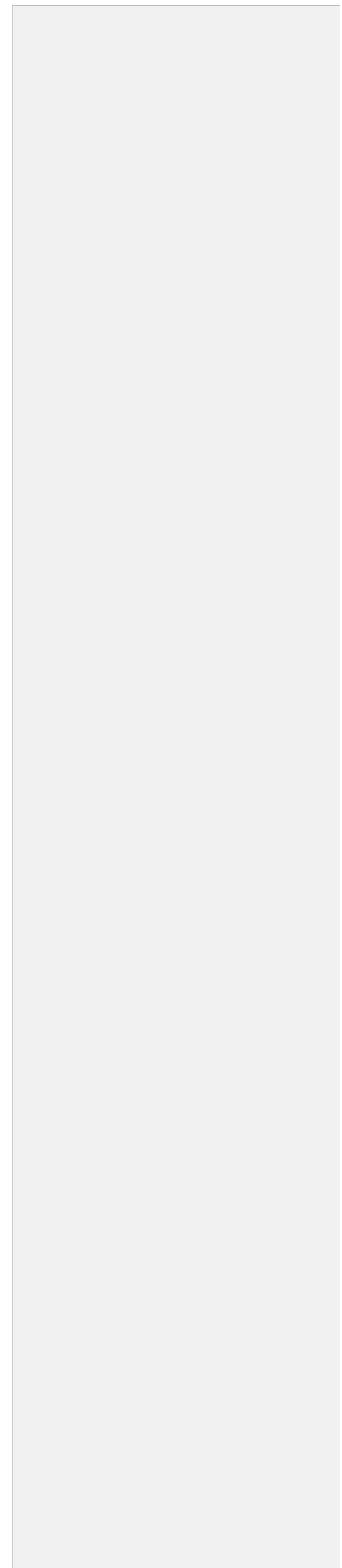
Greater Shepparton City Council is proud to be involved in partnerships between government and non-government agencies, community organisations and individuals that are developing community safety programs and are keen to expand and build on these relationships.

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**Priority Area 1: Inclusive and Proactive Communities**  
INSERT INFOGRAPHIC OF RELEVANT STATISTICS

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M17/S2050



Priority Area 1. Inclusive and Proactive Communities				
Goal: Continue to develop a Greater Shepparton that actively celebrates diversity, builds resilience and strengthens community connections.				
Strategy	Measure	Responsibility	Timeframe	
1.1	Continued coordination, promotion and support of initiatives that promote social cohesion, active citizenship and space activation.	Deliver one initiative quarterly to promote community involvement through site activation and place making.	GSCC-ED GSCC-CS	Ongoing
1.2	Partner with Community Planning Groups (CPG) throughout Greater Shepparton to deliver community safety programs or access funding to support community safety initiatives in the community planning areas.	<ul style="list-style-type: none"> <li>Community safety priorities in CPG action plans.</li> <li>Council officers to attend 90% of Community Planning Group meeting's annually.</li> <li>Funding obtained to deliver community safety outcomes in CPG action plans.</li> </ul>	GSCC-CS	Ongoing
1.3	Promote additional Neighbourhood Groups to develop community plans within Greater Shepparton	Develop one new neighbourhood plan annually.	GSCC-CS	Ongoing
1.4	Deliver school based awareness / education programs promoting community safety.	Annually deliver four secondary school programs.	GSCC-YC	Ongoing
1.5	In partnership support the implementation of the Cultural Diversity and	Annually deliver two events.	GSCC-CS	Ongoing

16

M17/82050

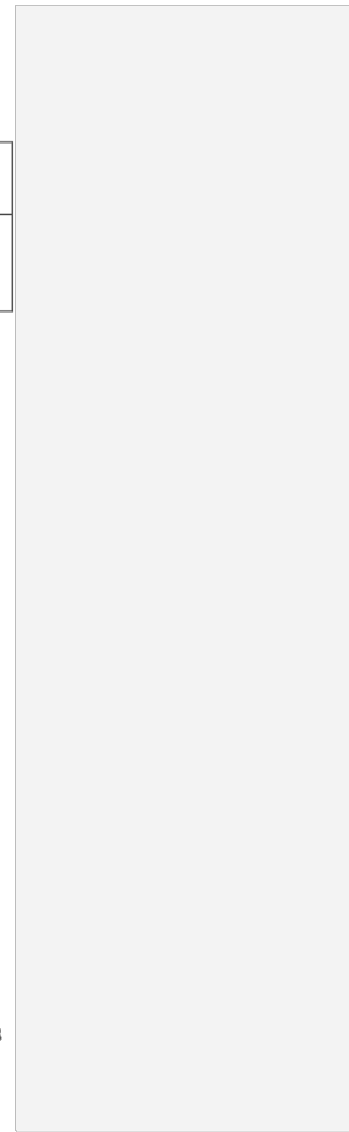
	Inclusion Strategy 2015-2018, and the next iteration of the strategy.			
1.6	Work in partnership to deliver initiatives of significance to the Aboriginal and Torres Strait Islander community.	Deliver initiatives during NAIDOC Week and National Sorry Day.	<b>RAG</b>	<b>Ongoing</b>
1.7	Raise awareness of Australian Laws within the CALD community.	Deliver one Australian Law session annually.	<b>GSCC-CS</b>	<b>Ongoing</b>
1.8	Provide the community with information promoting civic responsibility through self-awareness, increasing individual safety.	Develop and deliver Safety Fundamental education program.	<b>SCAC</b>	<b>1-2</b>
1.9	Undertake the 'community safety' survey in Greater Shepparton and utilise this information to inform and guide the implementation of community safety programs and initiatives.	Deliver and bi-annually review Community Safety Survey.	<b>SCAC</b>	<b>1 and 3</b>
1.10	Provide awareness to the community in relation to seasonal community safety risks.	Develop a Seasonal Health and Safety Awareness calendar.	<b>SCAC HWBAC GSCC-EM</b>	<b>1</b>
1.11	Working in partnership increase awareness of crime prevention measures among rural or geographically isolated residents through delivery of a 'Rural Safety' initiative.	Deliver one program initiative annually.	<b>SCAC WSV CSV</b>	<b>Ongoing</b>
1.12	Improve perception of safety in perceived high risk locations within Greater Shepparton through the delivery of targeted engagement / activation events.	Deliver two events annually.	<b>SCAC GSCC-AL GSCC-ED</b>	<b>Ongoing</b>
1.13	Create opportunities for greater understanding of proactive and	Promote safety and security	<b>SCAC</b>	<b>Annually</b>

M17/82050

17

	preventative measures that increase safety and security both personal and asset safety.	measures at two Council led events.		
1.14	Utilise Community Safety Month to raise awareness of community safety within the municipality	Develop and promote a calendar of events for the month of October.	<b>SCAC</b>	<b>Annually</b>

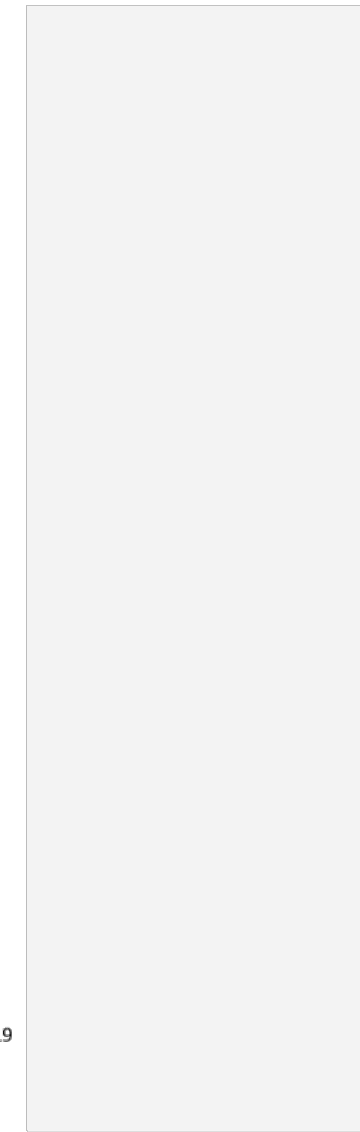
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M17/82050

**Priority Area 2: Creating Safer Public Spaces**  
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M17/82050

Priority Area 2. Creating Safer Public Spaces				
Goal: Create and maintain public spaces that improve actual and perceived of safety, promote social cohesion and ensure safe transport within Greater Shepparton.				
Strategy	Measure	Responsibility	Timeframe	
2.1	Utilise the Safer Design Guideline (CPTED) principles within public spaces throughout Greater Shepparton	Implement measures to formally incorporate Safer Design Guidelines into all capital projects.	GSCC-CS GSCC-SP GSCC-P	2
2.2	Continue to coordinate and support the Street Rider Night Bus.	<ul style="list-style-type: none"> <li>Active 50 weeks annually.</li> <li>Number of Community members accessing the service.</li> <li>Secure additional financial support.</li> <li>Increase number of volunteers associated.</li> </ul>	VP GSCC-CS	Ongoing
2.3	Coordinate, monitor and maintain the Safer City Camera Network.	<ul style="list-style-type: none"> <li>Employ and coordinate Council camera operators during peak times on Friday and Saturday night.</li> <li>Network maintenance is responded to within 24hrs.</li> <li>Provide regular reports to Safer City Camera Network</li> </ul>	GSCC-CS SCCNCS	Ongoing

M17/82050

20

		Committee and relevant stakeholders.		
2.4	Implement stage 2: Upgrade and expansion of the Safer City Camera Network.	Deliver Stage 2 of the Safer City Camera Network.	<b>GSCC-CS GSCC- P</b>	<b>1-2</b>
2.5	Investigate future opportunities and potential focuses of Safer City Camera Network.	Deliver recommendations relevant for Stage 3 of Safer City Camera Network.	<b>SCCNCS</b>	<b>3</b>
2.6	Support the delivery of the Greater Shepparton Animal Management Plan.	Delivery of one initiative annually.	<b>GSCC-RS</b>	<b>Ongoing</b>
2.7	Support the delivery of the Movement and Place Strategy via action relevant / impacting on community safety and safe transport.	Deliver initiatives arising from the Movement and Place Strategy relevant to community safety.	<b>GSCC-SP</b>	<b>Ongoing</b>
2.8	Maintain public spaces that actively deter graffiti.	Graffiti removed from Council owned property within 24hours.	<b>GSCC-PSR</b>	<b>Ongoing</b>
2.9	Support the delivery of the Wipeout Graffiti Management Program.	Review and support the Wipeout Graffiti Management Program.	<b>GSSCC-CS</b>	<b>Ongoing</b>
2.10	Continue to support and promote driver awareness initiatives.	Annually support the delivery of CoolHeads and Drive for Life.	<b>VP DFLC</b>	<b>Ongoing</b>

M17/82050

21

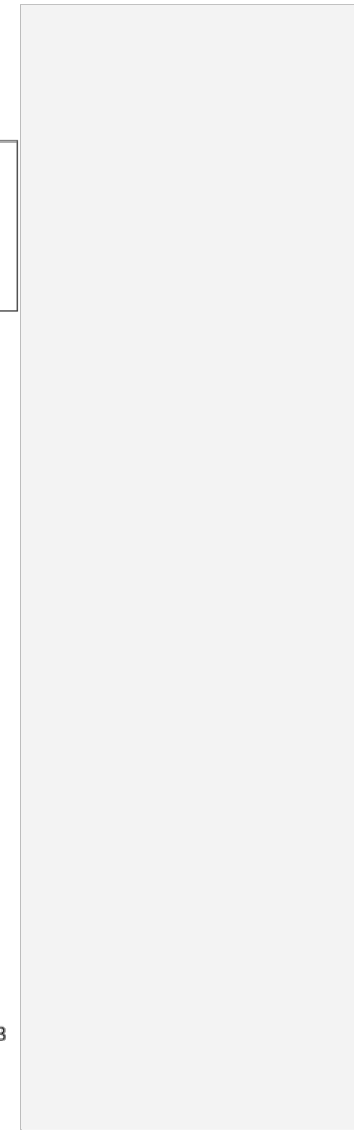
2.11	Continue to support the ongoing collaborative planning and resourcing for emergency management across the municipality.	<ul style="list-style-type: none"> <li>• Coordinate the Municipal Emergency Management Planning Committee and deliver any recommendations arising out of this Committee.</li> <li>• Maintain and deliver the Municipal Emergency Management Plan.</li> </ul>	<b>MEPC</b>	<b>Ongoing</b>
2.12	Improve lighting in areas with a perceived or actual lack of lighting identified by community or stakeholders.	<ul style="list-style-type: none"> <li>• Conduct CPTED analysis on locations highlighted for lighting improvements.</li> <li>• Develop a community priorities lighting register through Neighbourhood Plan Groups.</li> <li>• Funding secured and lighting projects implemented.</li> </ul>	<b>GSCC-CS</b>	<b>Ongoing</b>  <b>2</b>  <b>Ongoing</b>
2.13	Apply and attain external funding to support community safety infrastructure improvements within Greater Shepparton.	Apply for eligible funding with a focus on Community Safety Infrastructure improvements.	<b>SCAC</b>	<b>Ongoing</b>
2.14	Investigate current safety and security measures currently implemented within Greater Shepparton and increase coordination between private and government organisations.	Conduct a Community Safety System analysis within locations of congregation throughout Greater Shepparton.	<b>SCAC PO</b>	<b>1-2</b>
2.15	Ensure pedestrian safety of residents within Greater Shepparton	<ul style="list-style-type: none"> <li>• Audit school crossings</li> </ul>	<b>GSCC-TRR</b>	<b>Ongoing</b>

M17/82050

22

		annually and make recommendations for improvement. <ul style="list-style-type: none"><li>• Maintain Pedestrian Safety Register through Community Planning.</li></ul>		<b>Ongoing</b>
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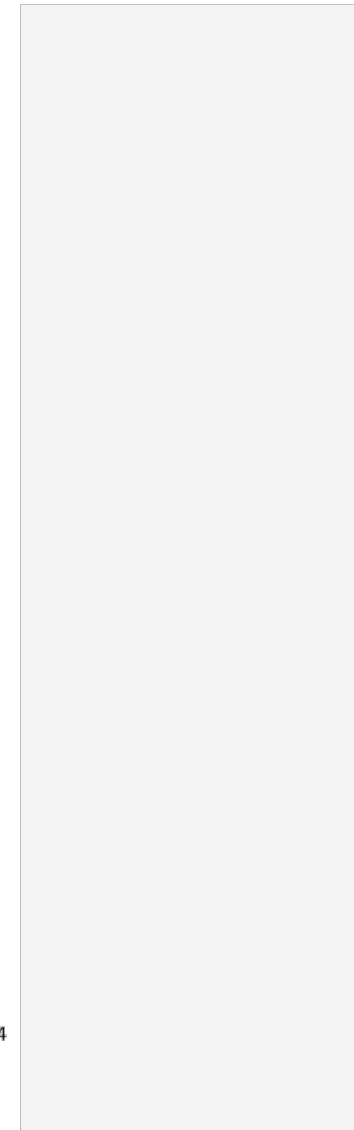
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**Priority area 3: Prevention of Family Violence**

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Priority Area 3. Prevention of Family Violence			
Goal: Create a culture within Greater Shepparton that values gender equity and is intolerant of family violence in all its forms.			
Strategy	Measure	Responsibility	Timeframe
3.1	Actively support the facilitation of key networks, groups and committees that focus on the Primary Prevention of Family Violence and Gender Equity.	<ul style="list-style-type: none"> <li>Attend WHGNE Community of Practice.</li> <li>Attend quarterly MAV PVAW network meetings.</li> <li>Coordinate and participate in monthly GSWCAAC.</li> <li>Attend quarterly GSFVPN meetings.</li> </ul>	<p><b>GSCC-CS</b> <b>GSFVPN</b> <b>WHGNE</b> <b>GSWCAAC</b></p> <p><b>Ongoing</b></p>
3.2	Deliver primary prevention events to increase awareness of Family Violence and Gender Equity including International Women's day, White Ribbon and 16 days of Activism.	<ul style="list-style-type: none"> <li>Deliver calendar of event for 16 days of Activism.</li> <li>Support the delivery of International Women's Day Event.</li> <li>Support delivery of White Ribbon Day event.</li> </ul>	<p><b>GSFVPN</b> <b>GSWCAAC</b></p> <p><b>Ongoing</b></p>
3.3	Implement and consider current and emerging strategies and initiatives including recommendations from the Victorian Family Violence Royal Commission and Gender Equity Strategy.	Review council process to ensure consistency with FV Royal Commission Recommendations / Victoria Government Gender Equality Strategy.	<p><b>GSCC-PD</b></p> <p><b>Ongoing</b></p>

M17/82050

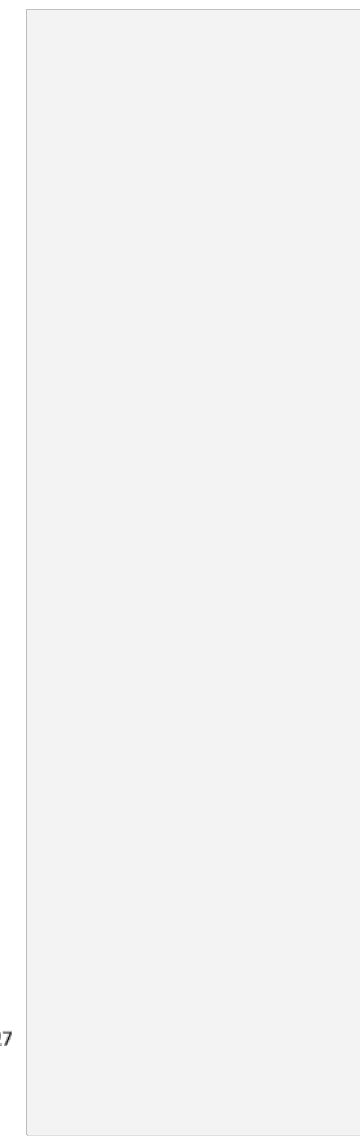
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3.4	Deliver the Greater Shepparton City Council Gender Equity Strategy 2018-2020.	Deliver initiatives arising from the Gender Equity Strategy 2018-2020.	GSCC-CS GSCC-PD	Ongoing
3.5	Contribute to a workplace culture that embraces Gender Equity and is intolerant of family violence.	Conduct a minimum of two awareness/education initiatives annually to support a culture of Gender Equity within Greater Shepparton City Council.	GSCC-CS GSCC-PD	Ongoing
3.6	Collect and interpret sex disaggregated data and conduct applied gender analysis across relevant programs, services and facilities.	Review how Council data information is delivered and submit recommendations for implementation of Gender Analysis reporting across Council departments.	GSCC-CS GSCC-PD	1

**Priority 4: Alcohol and Other Drugs**

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M17/82050

27

Priority Area 4. Alcohol and Other Drugs				
Goal: Reduce alcohol and drug related harm within Greater Shepparton.				
Strategy	Measure	Responsibility	Timeframe	
4.1	Develop, support and deliver initiatives that build awareness of alcohol and drugs within Greater Shepparton.	Deliver a minimum of two initiatives annually.	GSCC-CS SCAC LOIS	Ongoing
4.2	Contribute to the Greater Shepparton Liquor Accord and provide support to members to ensure compliance with Liquor Licensing regulations.	Attend Greater Shepparton Liquor Accord meetings.	GSLA VP GSCC-CS	Ongoing
4.3	Continue to support Local Professionals Network and Local Community Action Group responding to drugs.	Minimum of bi-annual meetings for Local Professionals Network and Local Community Action Group.	GSCC-CS LOIS	1-2
4.4	Map and investigate community and professional networks within Greater Shepparton that have a focus on preventing and reducing harm associated with alcohol and drugs to support better coordination across Greater Shepparton.	Deliver a service mapping report detailing current community and professional partnerships focused on AOD.	GSCC-CS	2
4.5	Support submissions to Australian Drug Foundation for Local Drug Action Team (LDAT) programs within Greater Shepparton.	Identify lead agency for LDAT submission.	GSCC-CS LOIS	1
4.6	Apply and obtain external funding to support prevention, early intervention and harm minimisation relating to drugs and alcohol initiatives within Greater Shepparton.	<ul style="list-style-type: none"> <li>Funding applications submitted.</li> <li>Successful funding obtained.</li> </ul>	SCAC	Ongoing

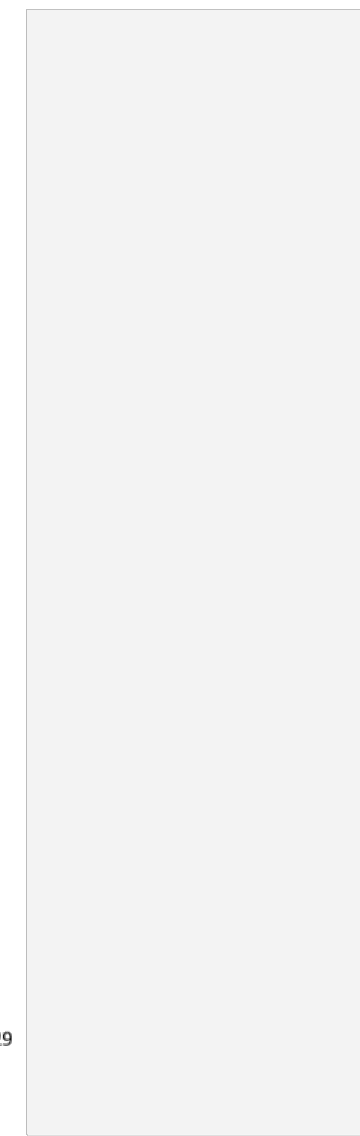
28

M17/82050

**Priority Area 5: Leadership and Governance**

INSERT INFOGRAPHIC OF RELEVANT STATISTICS

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M17/82050

Priority Area 5. Leadership and Governance				
Goal: Deliver strong proactive leadership, advocacy and coordination of local and regional partnerships to improve safety within Greater Shepparton				
Strategy	Measure	Responsibility	Timeframe	
5.1	Continue to lead and coordinate the Greater Shepparton Safe Communities Advisory Committee.	Coordinate Bi-Monthly SCAC meetings.	<b>SCAC GSCC-CS</b>	<b>Ongoing</b>
5.2	Continue representation and partnerships with key networks, community and working groups with a focus towards community safety, including Positive Aging Advisory Committee , DAC, MEMP, SPAN.	Membership / Attendance on relevant committees and actions / initiatives delivered.	<b>GSCC PAAC DAC</b>	<b>Ongoing</b>
5.3	Support the delivery of the Municipal Health and Wellbeing Plan and relevant action to community safety.	Deliver relevant actions arising from the Municipal Health and Wellbeing Plan.	<b>HWBAC</b>	<b>Ongoing</b>
5.4	Regularly analyse and utilise local community safety statistics to target initiatives, funding applications, identification of emerging needs and determine appropriate resource allocation.	Share local statistics as a part of bi-monthly SCAC meetings and annually to Council via Council report or SDS.	<b>SCAC</b>	<b>Ongoing</b>
5.5	Apply for and obtain external funding to assist with program delivery, infrastructure development and research into initiatives that improve community safety throughout Greater Shepparton.	<ul style="list-style-type: none"> <li>Funding applications submitted.</li> <li>Successful funding obtained.</li> </ul>	<b>SCAC</b>	<b>Ongoing Ongoing</b>
5.6	Provide information, assistance and advice to community groups and	Respond to all external	<b>GSCC-CS</b>	<b>Ongoing</b>

30

M17/82050

	organisations seeking to secure funding to improve community safety and security.	enquiries regarding Safety focused funding submissions.	<b>SCAC NHW</b>	
5.7	Provide advice and raise awareness across council regarding actual and perceived safety, community safety issues and approaches to Community safety.	Actively engage across Council Departments, Advisory committees and provide feedback where appropriate.	<b>SCAC</b>	<b>Ongoing</b>
5.8	Build capacity across Council through the delivery of training across the area of; <ul style="list-style-type: none"> <li>• Safer Design Guidelines (CPTED)</li> <li>• Bystander</li> <li>• Gender Equity</li> <li>• Family Violence response</li> <li>• Other relevant community safety based training</li> </ul>	<ul style="list-style-type: none"> <li>• Training/Workshops delivered.</li> <li>• Training attendance numbers.</li> <li>• Training evaluation and feedback.</li> </ul>	<b>SCAC GSCC-PD WHGNE MAV</b>	<b>2 1 Ongoing</b>

**How is the Strategy monitored and reviewed?**

Regular monitoring and reporting of the Strategy occurs through the Greater Shepparton Safe Cities Advisory Committee and various other Community safety partnerships. The Strategy is reviewed and reported on annually to Council through a Councillor Briefing.

M17/82050