ATTACHMENT TO AGENDA ITEM

Ordinary Meeting

19 February 2019

Agenda Item 10.5 Council Plan 2018-19 Quarter 2 Progress Report



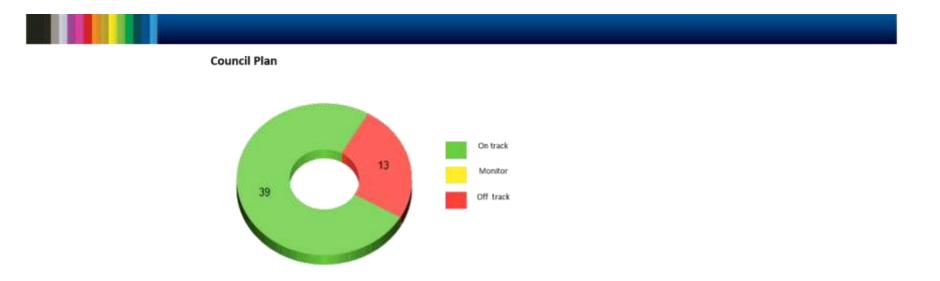
Council Plan 2018-19 Quarter 2 Progress Report

Greater Shepparton City Council



Print Date: 05-Feb-2019





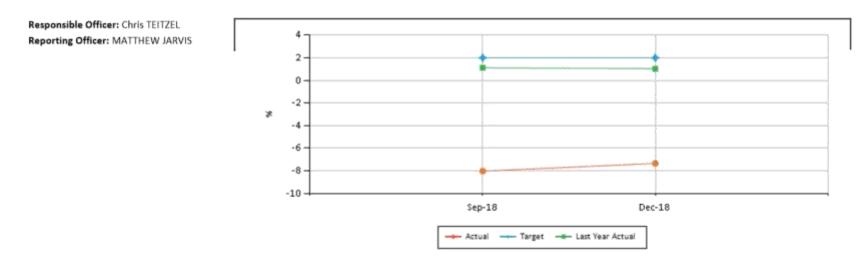




Council Plan

1.1 Leadership and Governance

KPI: Adjusted underlying surplus (or deficit) as a percentage of underlying revenue

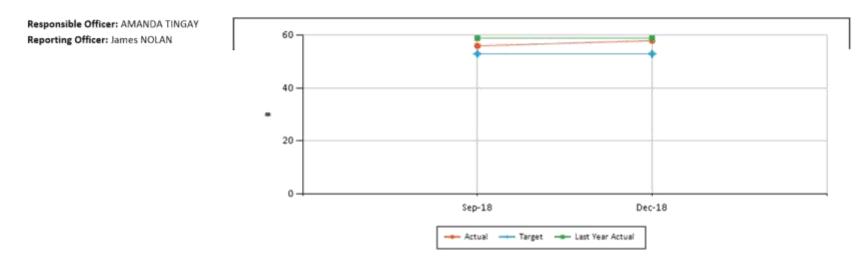


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	%	2.00		Impacted by early receipt of 50% (\$6.27m) of 2018/19 Federal Financial Assistance Grant funding in 2017/18. Also impacted by carryover of approx \$1.5m in non-council asset, non-recurrent works into 2018/19.
Dec-18	RED	%	2.00	· · · · · · · · · · · · · · · · · · ·	Early receipt of 50% of 2018/19 Federal Financial Assistance Grant funds (approx. \$6m) in 2017/18 has impacted the underlying operating result in 2018/19.





KPI: Community satisfaction with community consultation and engagement

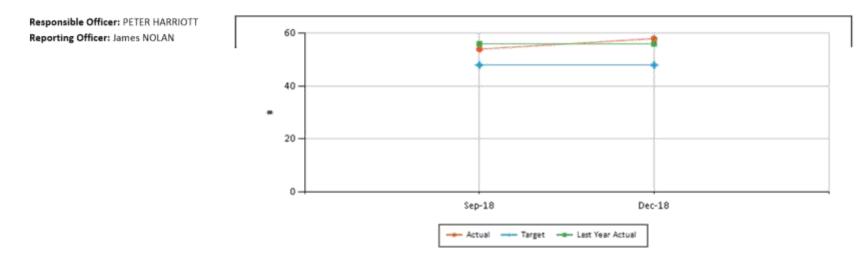


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	Ħ	53.00		As at the end of the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 56 for satisfaction with community consultation and engagement.
Dec-18	GREEN	#	53.00		As at the end of the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 58 for satisfaction with community consultation and engagement.





KPI: Community satisfaction with council decisions

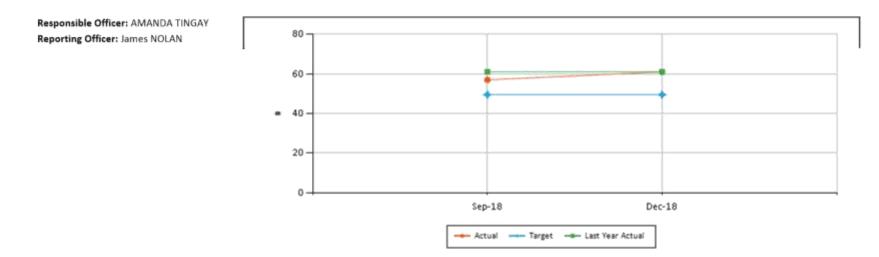


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	48.00		For the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 54 for satisfaction with Council decisions.
Dec-18	GREEN	#	48.00		For the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 58 for satisfaction with Council decisions.





KPI: Community satisfaction with level of advocacy



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	Ħ	49.50		For the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 57 for satisfaction with level of advocacy.
Dec-18	GREEN	#	49.50		For the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 61 for satisfaction with level of advocacy.



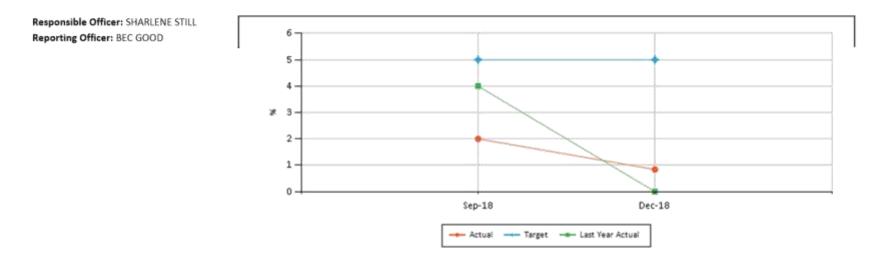


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	62.50		For the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 67 for satisfaction with services.
Dec-18	GREEN	#	62.50		For the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 69 for satisfaction with services.





KPI: Council decisions made at meetings closed to the public

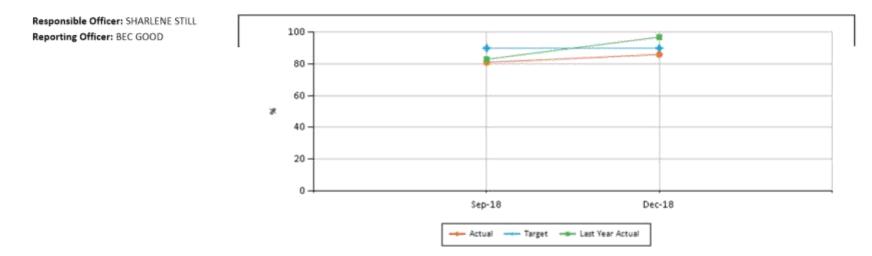


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	5.00		2% of Council decisions were made at meetings closed to the public for the period of July to September 2018
Dec-18	GREEN	%	5.00		0.84% of Council decisions were made at meetings closed to the public for the period of October to December 2018





KPI: Councillor attendance at council meetings

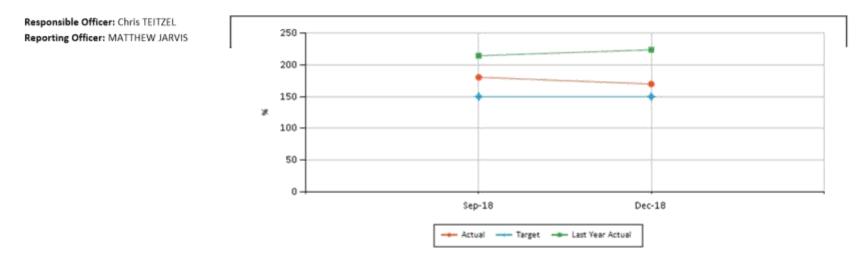


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	%	90.00	81.00	Councillor attendance at council meetings for the period July to September 2018 was 81%
Dec-18	RED	%	90.00	86.00	Councillor attendance at council meetings for the period October to December 2018 was 86%





KPI: Current assets as a percentage of current liabilities



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	150.00		Adopted budget 18/19 had a working capital ratio of 172%. This increased at the Q1 Forecast Review to 181% largely reflecting the impaact of the ending cash position for 2017/18.
Dec-18	GREEN	%	150.00		As per the 2018/2019 Adopted Budget the trend for this indicator for the following three years is 146%, 114% and 124%.



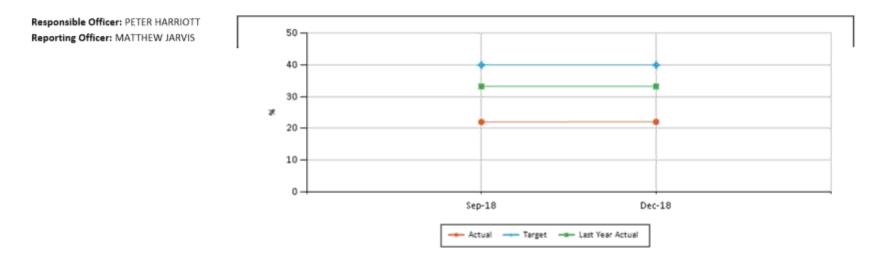


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	70.00		For the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 74 for customer responsiveness.
Dec-18	GREEN	%	70.00		For the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 73 for customer responsiveness.





KPI: Loans and borrowings as a percentage of rates

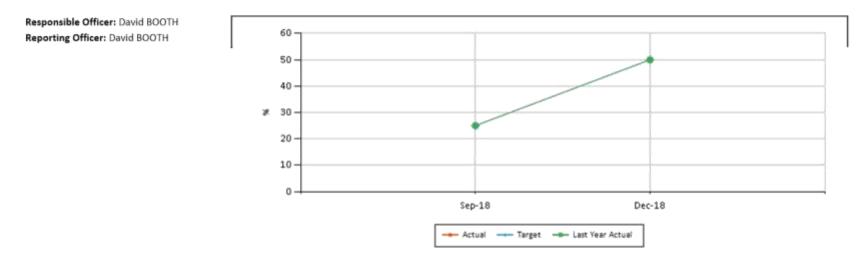


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	40.00	22.00	KPI remaining static. No borrowings proposed for 2018/19.
Dec-18	GREEN	%	40.00	22.03	No new borrowings for the 2018/2019 financial year





KPI: Municipal HWB Implementation Plan reported annually to DHHS



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	25.00		Reporting to DHHS on progress against the Municipal Public Health and Wellbeing Plan is scheduled for November each year.
Dec-18	GREEN	%	50.00		The Municipal Public Health and Wellbeing plan has been incorporated into the 2017 - 2021 Council Plan. Implementation and reporting of outcomes is ongoing.



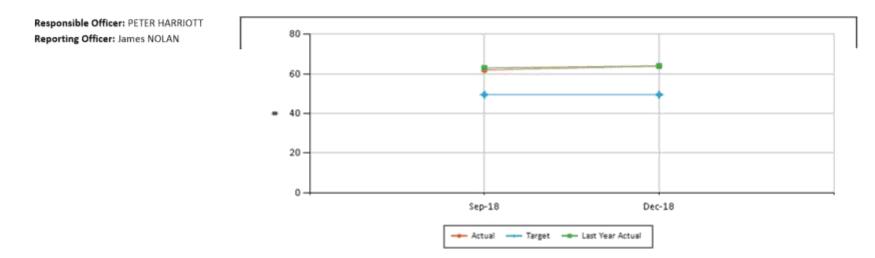


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	Ħ	47.00		For the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 67 for Overall Council Direction.
Dec-18	GREEN	#	47.00		For the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 65 for Overall Council Direction.





KPI: Overall performance community satisfaction rate

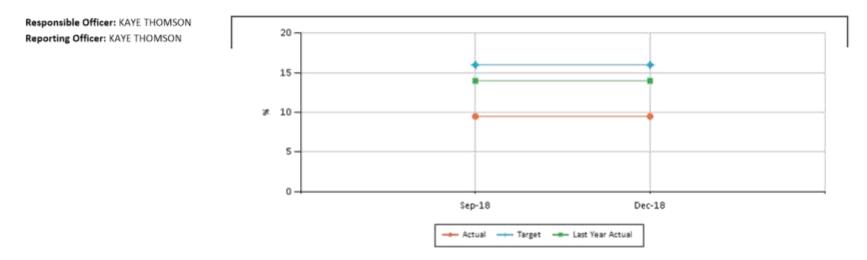


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	49.50		For the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 62 for Overall Performance
Dec-18	GREEN	#	49.50		For the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 64 for Overall Performance





KPI: Active library members in municipality

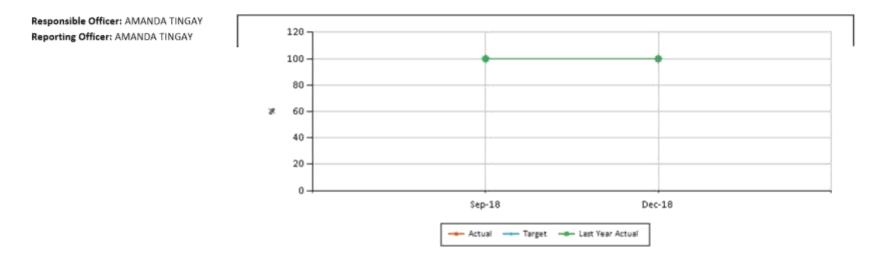


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	%	16.00		There are 9.49% of the community are active library members in the municipality based on GVRL data. Definition of active library member has changed and has negatively affected the %
Dec-18	RED	%	16.00	9.49	Need to change the definition of active library member as it does not reflect library attendance.





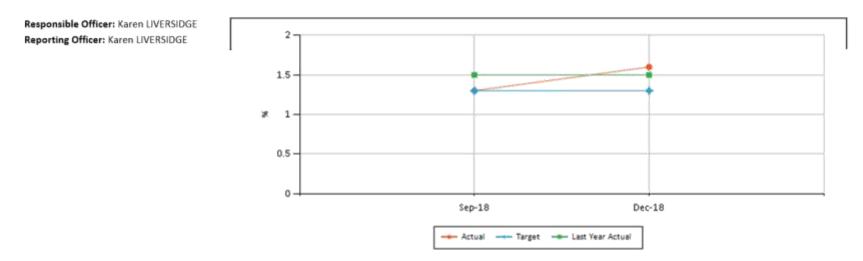
KPI: Compliance with Home Care Standards



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	100.00		There has been 100% compliance with Home Care Standards through the Australian Aged Care Quality Agency audit.
Dec-18	GREEN	%	100.00		There has been 100% compliance with Home Care Standards through the Australian Aged Care Quality Agency audit.



KPI: GSCC to achieve 2% indigenous employment by 2020 as per the Algabonyah Agreement



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	1.30	1.30	Current identified Aboriginal employees - 1.3%
Dec-18	GREEN	%	1.30	1.60	Current Identified Aboriginal employees - 1.6%



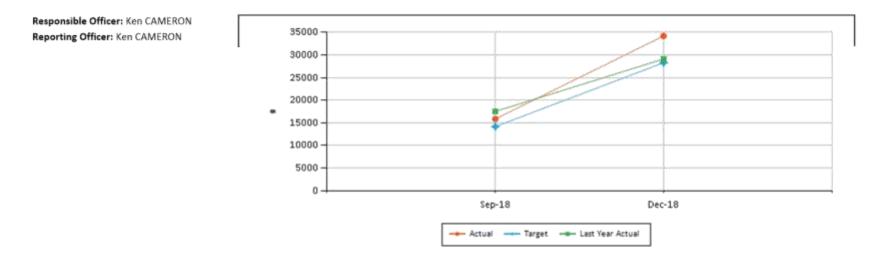


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	93.00		As at the end of September 2018 - Immunisation coverage rate is 93.88% Cohort breakdown 12-<15 Months 93.07 24-<27 Months 93.72 60-<63 Months 94.85
Dec-18	GREEN	%	93.00		As at the end of September 2018 - Immunisation coverage rate is 93.88% Cohort breakdown 12-<15 Months 93.07 24-<27 Months 93.72 60-<63 Months 94.85



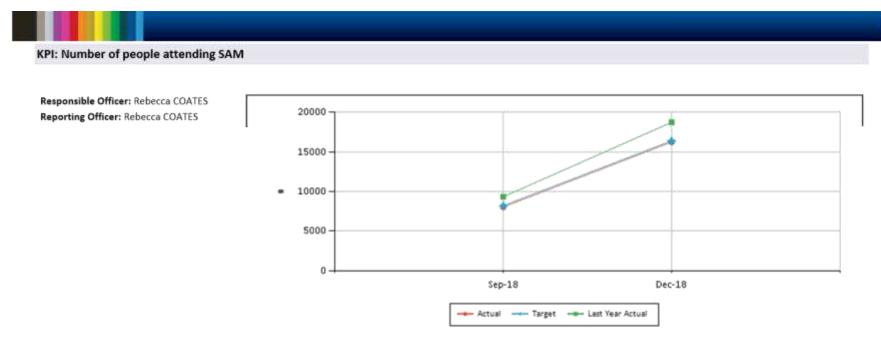


KPI: Number of people attending performing arts events



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	14,147.00	15,842.00	For the 1st quarter 2018-19 there were 15,842 people attending performing arts events.
Dec-18	GREEN	#	28,294.00	34,197.00	For the 2nd quarter 2018-19 there were 18,355 people attending performing arts events.

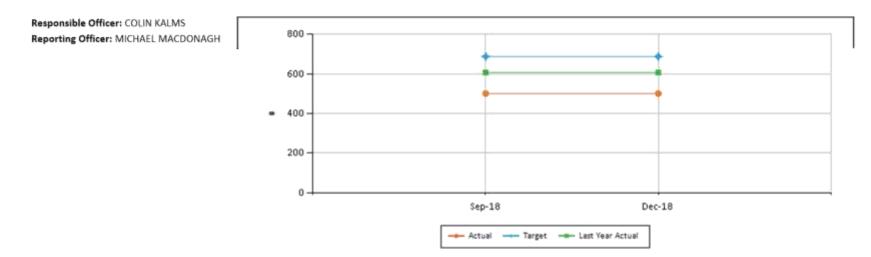




PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	#	8,201.00	8,039.00	For the 1st quarter 2018-19 there were 8,039 people attending SAM.
Dec-18	RED	#	16,402.00	16,254.00	For the 2nd quarter 2018-19 there were 8,215 people attending SAM.



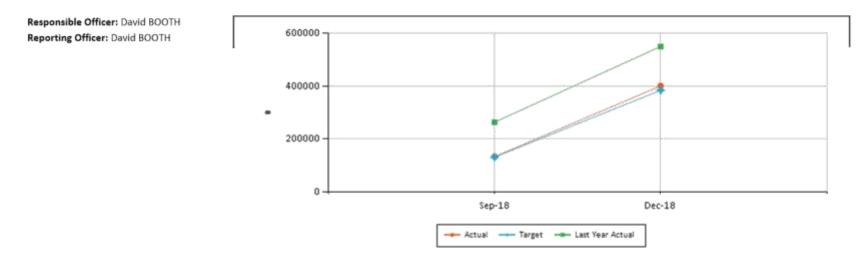
KPI: Number of people cycling to work within Greater Shepparton



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	#	688.00	501.00	Super Tuesday count from March 2018.
Dec-18	RED	#	688.00	501.00	Super Tuesday count from March 2018.



KPI: Number of people that participate in Council run Active Living programs

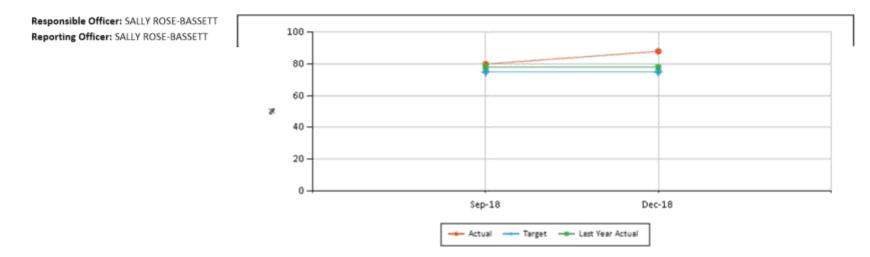


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	130,500.00	132,492.00	In Quarter 1 2018-19 132,492 people participated in Council run Active Living programs
Dec-18	GREEN	#	384,250.00		In Quarter 2 2018-19 268,196 people participated in Council run Active Living programs Attendance across the Active Living facilities remains inline with forecasts. Cooler weather in November detracted from pool attendances however December weather conditions were more favorable.





KPI: Participation in the Maternal & Child Health (MCH) Service

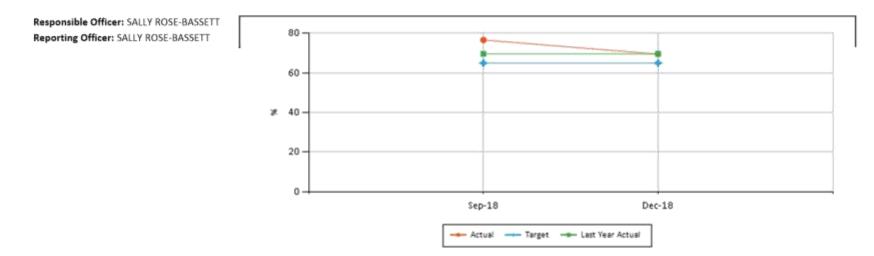


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	75.00	79.93	Year to date there has been 79.93% participation in the Maternal and Child Health service.
Dec-18	GREEN	%	75.00	88.00	Year to date there has been 88% participation in the Maternal and Child Health service.





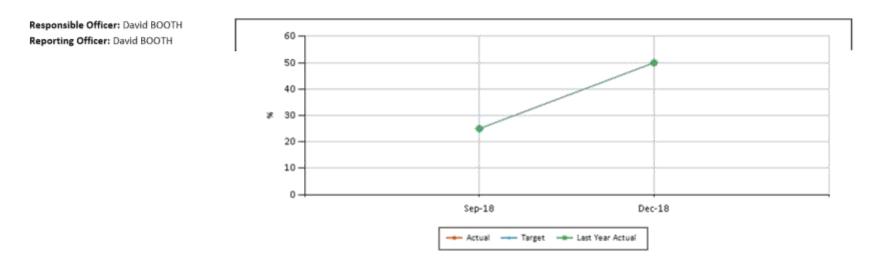
KPI: Participation in the MCH service by Aboriginal children



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	65.00		Year to date there has been 76.64% participation in the Maternal and Child Health service by Aboriginal children
Dec-18	GREEN	%	65.00		Year to date there has been 69.50% participation in the Maternal and Child Health service by Aboriginal children

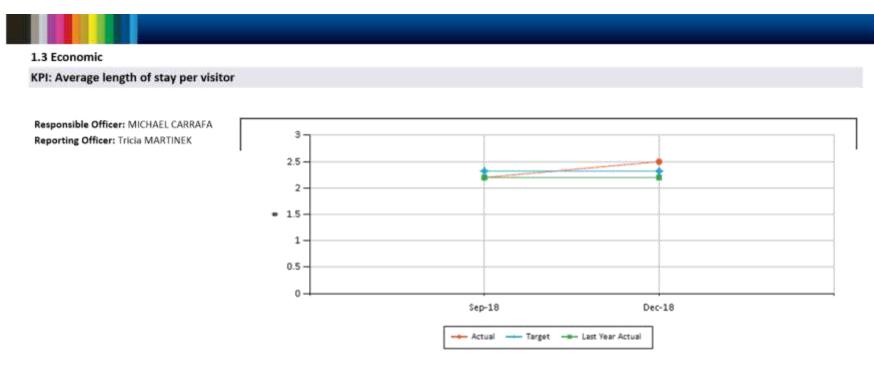


KPI: The Actions identified in the Municipal Public Health and Wellbeing Annual Action Plan linked to the Social Theme are addressed.



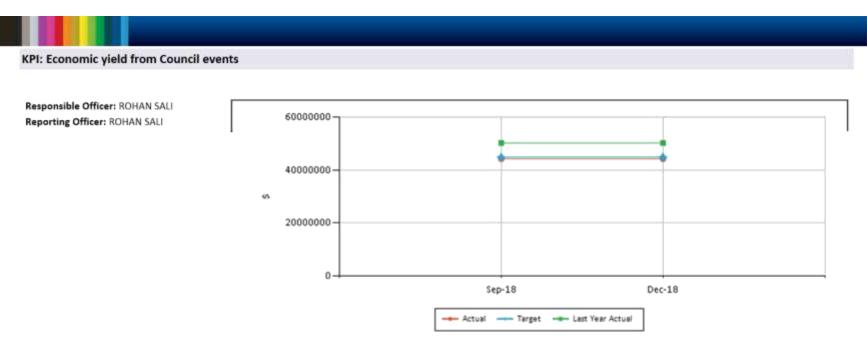
PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	25.00		Council is to consider the Public Health Strategic Health Plan at its October meeting. The implementation plan that accompanies this strategy address many of the Social temes identified in the Council Plan.
Dec-18	GREEN	%	50.00		The Municipal Public Health and Wellbeing plan has been incorporated into the 2017 - 2021 Council Plan. Implementation and reporting of outcomes is ongoing.





PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	#	2.32	2.20	Average length of stay per visitor for the period January to December 2017 was 2.2 days
Dec-18	GREEN	#	2.32	2.50	Average length of stay per visitor for the financial year ending 30 June was 2.5 days





PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	Ş	44,946,113.00	44,300,000.00	Economic yield from Council events is \$44,300,000 as at August 2018
Dec-18	RED	\$	44,946,113.00		Overall visitation up however the length of stay was down hence the variance. 2019 events calendar is looking very positive and should see an increase.

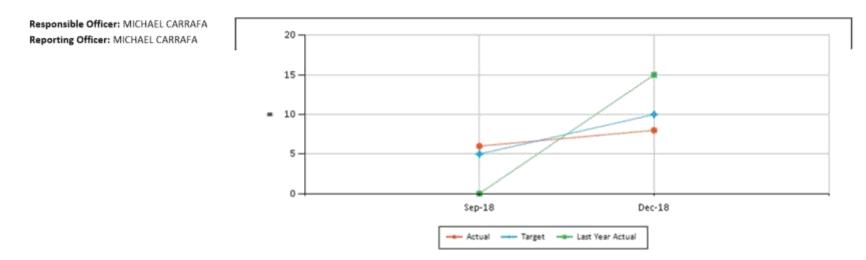




PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	29,977.00		There were 30,390 employed residents in 2017 (National Institute of Economic and industry Research) In 2016 there were 29,902 employed residents. An increase of 488 employed residents in 2017.
Dec-18	GREEN	#	29,977.00		There were 30,906 employed residents in 2018 (National Institute of Economic and industry Research) In 2017 there were 30,390 employed residents. An increase of 516 employed residents in 2018.



KPI: Number of existing businesses Council assists to expand their operations in Greater Shepparton

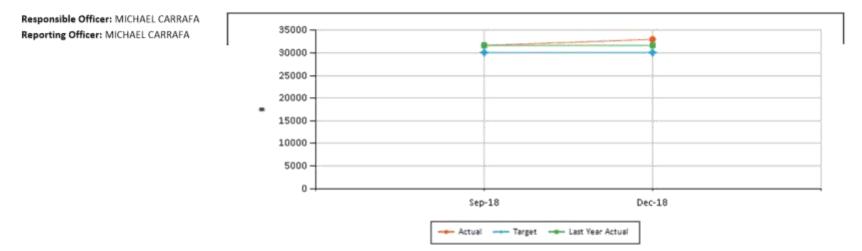


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	5.00	6.00	Council assisted 6 businesses to expand their operations between July and September 2018
Dec-18	RED	#	10.00	8.00	Council assisted 2 businesses to expand their operations between October and December 2018





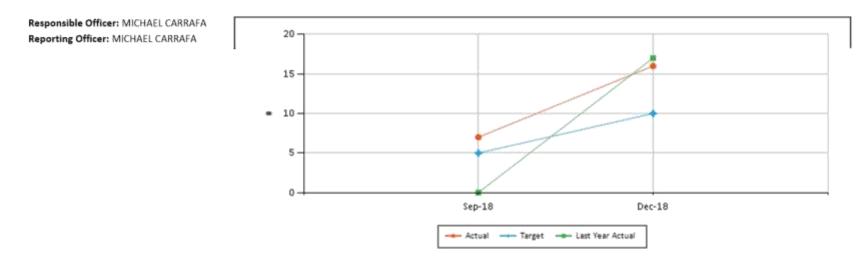
KPI: Number of local jobs



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	30,110.00		The number of local jobs in 2017 is 31,676 (based on Employment (total) by industry - Economy ID) In 2016 the number of local jobs was 30,035. There has been an increase in 1,641 jobs from 2016 to 2017.
Dec-18	GREEN	#	30,110.00		The number of local jobs in 2018 is 32,996 (based on Employment (total) by industry - Economy ID) In 2016 the number of local jobs was 31,676. There has been an increase in 1,320 jobs from 2017 to 2018.



KPI: Number of new businesses Council assists to invest in Greater Shepparton

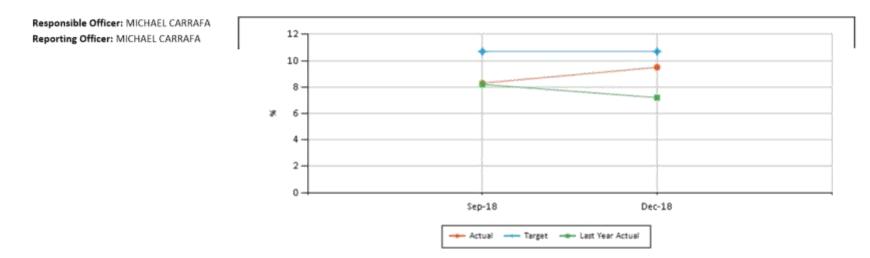


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	Ħ	5.00	7.00	Council assisted 7 new businesses between July and September 2018
Dec-18	GREEN	#	10.00	16.00	Council assisted 9 new businesses between October and December 2018





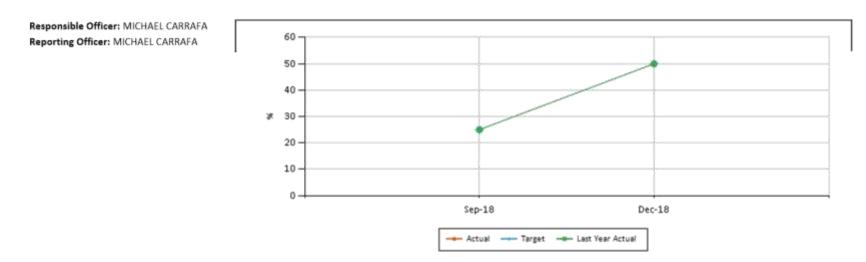
KPI: Reduction in the Greater Shepparton retail vacancy rate



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	10.70	8.30	Current vacancy rate is 8.3% as at September 2018
Dec-18	GREEN	%	10.70	9.50	Current vacancy rate is 9.5% as at December 2018



KPI: The Actions identified in the Municipal Public Health and Wellbeing Annual Action Plan linked to the Economic Theme are addressed



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	25.00	25.00	Ongoing
Dec-18	GREEN	%	50.00	50.00	Ongoing



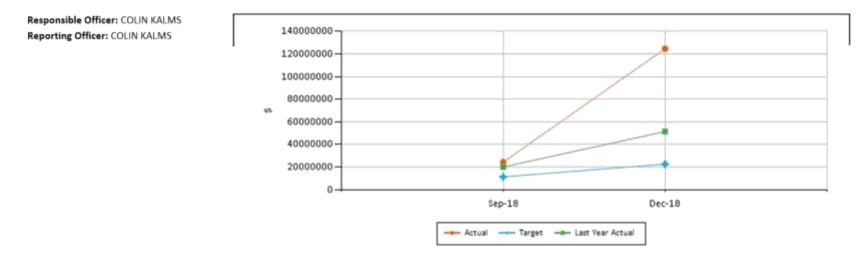


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	\$	2,914,518,125.00	3,480,000,000.00	Value of gross regional product is \$3,480,000,000 (NIEIR 2017)
Dec-18	GREEN	\$	2,914,518,125.00		Value of gross regional product is \$3,510,000,000 (NIEIR 2018) This is an increase of \$30m on 2017.





KPI: Value of non-residential building approvals



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	Ş	11,250,000.00	24,298,592.00	The value of non-residential building approvals for July to September 2018 was \$24,298,592
Dec-18	GREEN	Ş	22,500,000.00		The value of non-residential building approvals for October to December 2018 was \$100,313,316 Year to date the value of non-residential building approvals is \$124,611,908

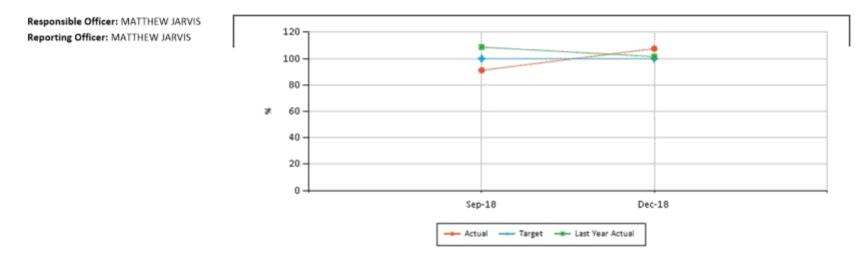




PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	969,493.00		28% increase in visitors for period January 2017 to December 2017 418,000 domestic overnight 804,000 domestic daytrip 9,400 international visitors.
Dec-18	GREEN	*	969,493.00		Our latest data available is for financial year ended June 2018. Domestic Overnight visitors: 380,000 stayed a total of 966,000 nights (average length of stay 2.5 nights) Domestic Day trippers: 789,000 International overnight visitors: 10,800 stayed a total of 272,100 nights (average length of stay 25.2 nights)

1.4 Built

KPI: Asset renewal funding as a percentage of total depreciation

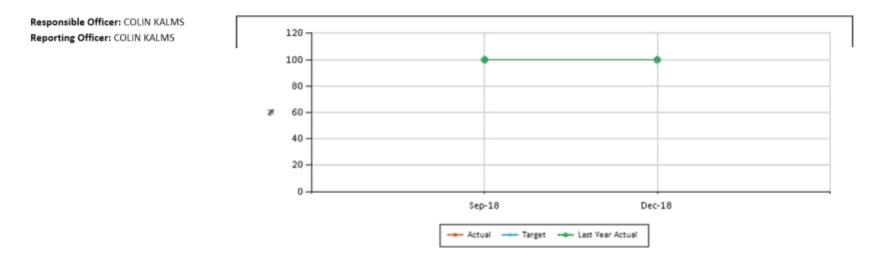


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	%	100.00		Depreciation expense forecast at Q1 increased by \$2.5m to \$26.1m. Renewal expenditure forecast only increased by \$945k to \$23.8m.
Dec-18	GREEN	%	100.00		Indicator of assets being renewed as planned. High or increasing percentages for this indicator indicate improvement in capacity to meet long term obligations.





KPI: Building applications decided within 14 days (for complete applications)



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	100.00	100.00	
Dec-18	GREEN	%	100.00	100.00	





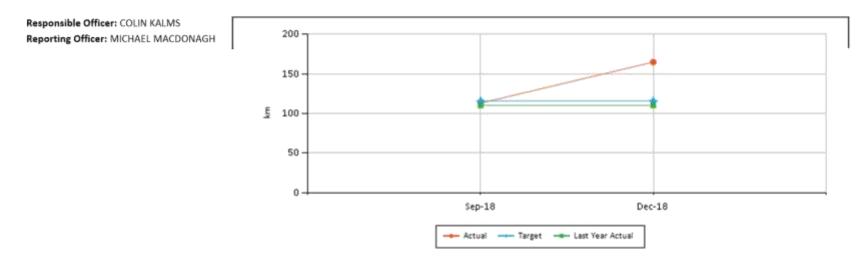
KPI: Community satisfaction with condition of sealed local roads



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	47.50		For the 1st Quarter 2018-19 Community Satisfaction Survey the Council received a score of 56 for satisfaction with condition of sealed local roads
Dec-18	GREEN	#	47.50		For the 2nd Quarter 2018-19 Community Satisfaction Survey the Council received a score of 57 for satisfaction with condition of sealed local roads

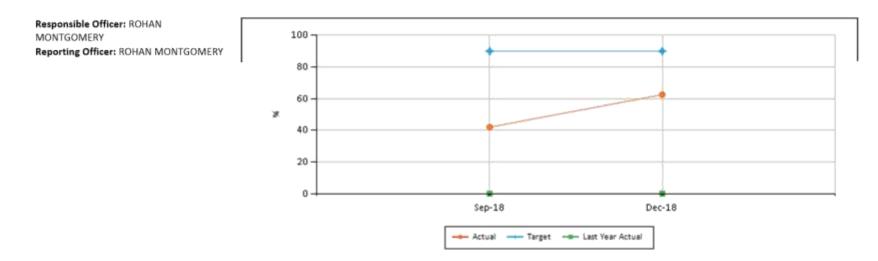


KPI: Increase in kilometres of cycling and walking routes in Greater Shepparton



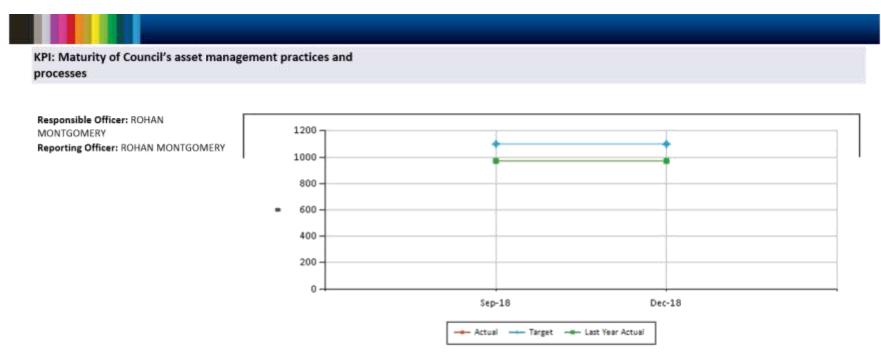
PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	km	115.73		There are 113.10kms of cycling and walking routes in Greater Shepparton Recent projects include Old Dookie Road Impey Street, Murchison (Station Street To Rushworth) Dhurringile Road, Tatura (Pike Road to Ferguson Road) Ryans Road, Dookie (Cashel Road South)
Dec-18	GREEN	km	115.73		There are 164.95kms of cycling and walking routes in Greater Shepparton Cycle Lanes – 65.37km Recreation Path (walking) – 43.18km Shared Path – 56.40km

KPI: Infrastructure asset defects addressed within relevant intervention period by class of asset



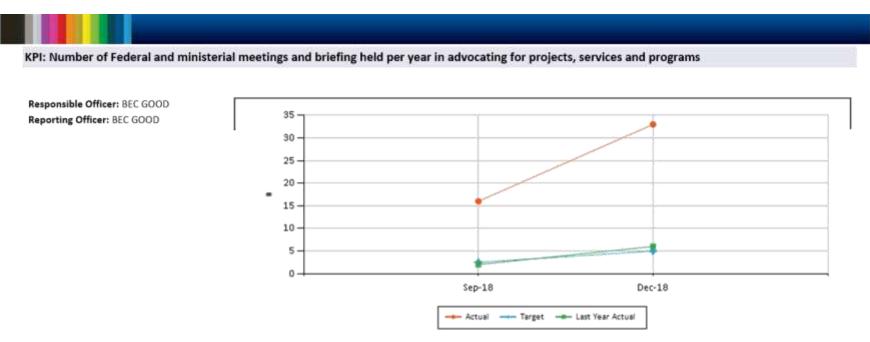
PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	%	90.00		806 defects addressed within relevant intervention period 1114 defects addressed outside relevent intervention period
Dec-18	RED	%	90.00		1543 defects addressed within relevant intervention period 926 defects addressed outside relevent intervention period





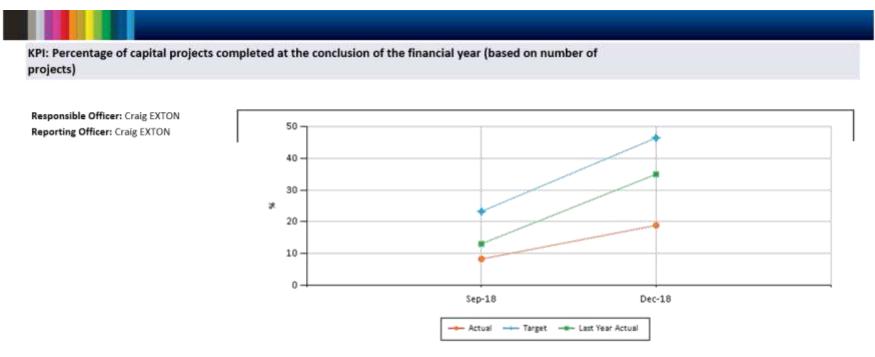
PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	π	1,100.00		Our current score is 971.87 Our initial goal is to achieve Baseline which is a score of 1100 Our longer term target is Advanced.
Dec-18	RED	#	1,100.00		Our current score is 971.87 Our initial goal is to achieve Baseline which is a score of 1100 Our longer term target is Advanced.





PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	2.50	16.00	There were 16 Federal and ministerial meetings between July and September 2018.
Dec-18	GREEN	Ħ	5.00	33.00	There were 17 Federal and ministerial meetings between October and December 2018.



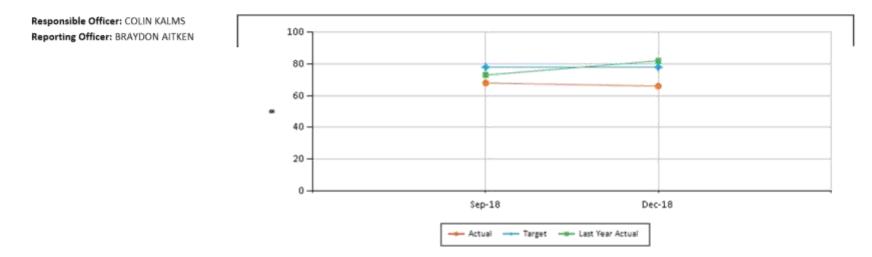


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	%	23.25		11 of 134 projects have been completed. 53 projects are currently in procurement or delivery. Additional resources are being brought in to ensure the remaining projects are moved from planning and design into procurement and delivery ASAP.
Dec-18	RED	%	46.50		26 of 138 capital projects have been completed. 9 projects are not started, 16 projects are being planned, 18 projects are in design, 16 in procurement and 45 are being delivered. Additional resources are being brought in to ensure the remaining projects are moved from planning and design into procurement and delivery ASAP.





KPI: Planning applications decided within 60 days

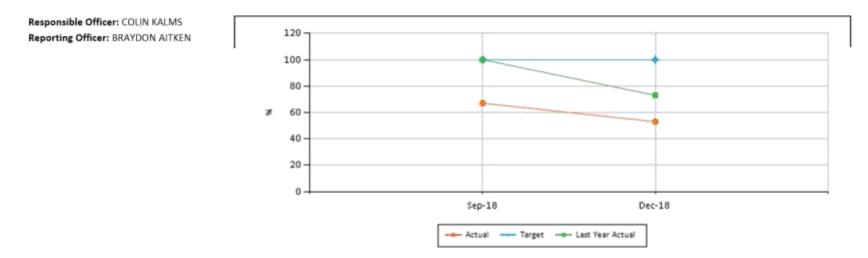


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	#	78.00	68.00	68% of planning applications decided within 60 days
Dec-18	RED	#	78.00		66% of planning applications decided within 60 days The Statutory Planning Team was significantly understaffed for most of 2018 and lost a number of senior staff. Vacancies have now been filled, however senior staff were replaced with junior staff who will require on the job training. The current job market did not allow for the recruitment of senior staff. It is expected that it will take up to 6 months to see significant improvement in performance.



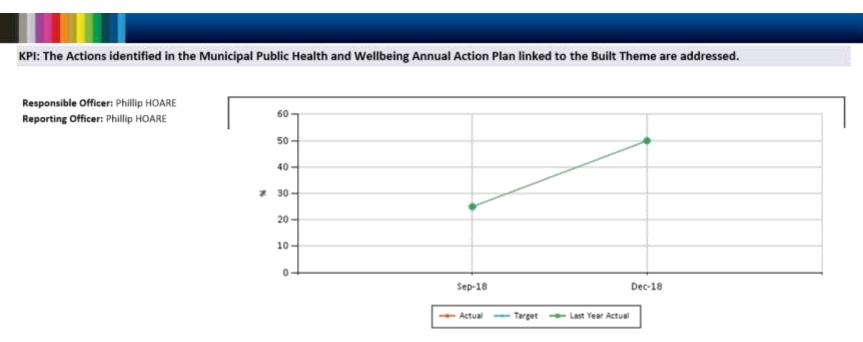


KPI: Planning applications issued within 10 working days (PPARS)



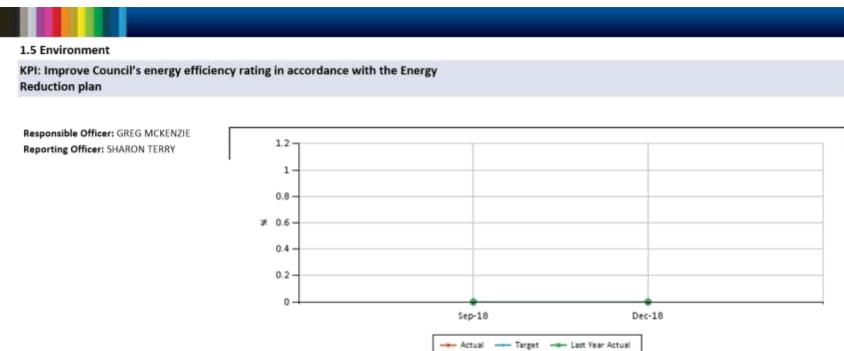
PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	%	100.00	67.00	67% of planning applications were issued within 10 working days (PPARS)
Dec-18	RED	%	100.00		53% of planning applications were issued within 10 working days (PPARS) The Statutory Planning Team was significantly understaffed for most of 2018 and lost a number of senior staff. Vacancies have now been filled, however senior staff were replaced with junior staff who will require on the job training. The current job market did not allow for the recruitment of senior staff. It is expected that it will take up to 6 months to see significant improvement in performance.





PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	25.00	25.00	
Dec-18	GREEN	%	50.00	50.00	



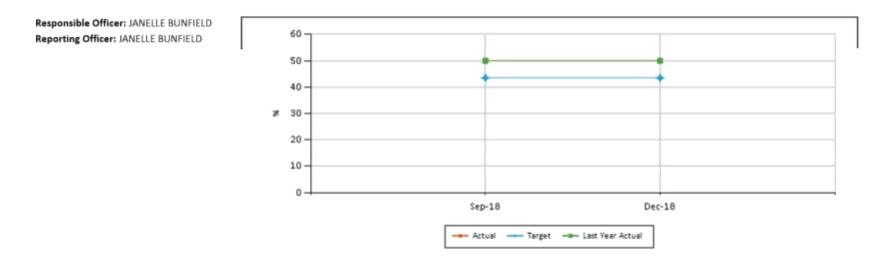


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	0.00	0.00	
Dec-18	GREEN	%	0.00	0.00	





KPI: Kerbside collection waste diverted from landfill

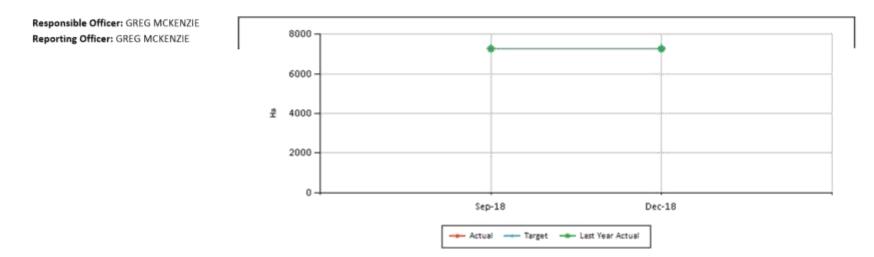


PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	43.50	50.00	50% of kerbside collection waste has been diverted from landfill
Dec-18	GREEN	%	43.50	50.00	50% of kerbside collection waste has been diverted from landfill





KPI: Percentage of Native Vegetation cover (NVC)



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	RED	Ha	7,287.00	7,275.00	7275Ha of Native Vegetation Cover
Dec-18	RED	Ha	7,287.00		7275Ha of Native Vegetation Cover - Need to update figure once one tree per child report finalised. Not completed due to staff shortage.

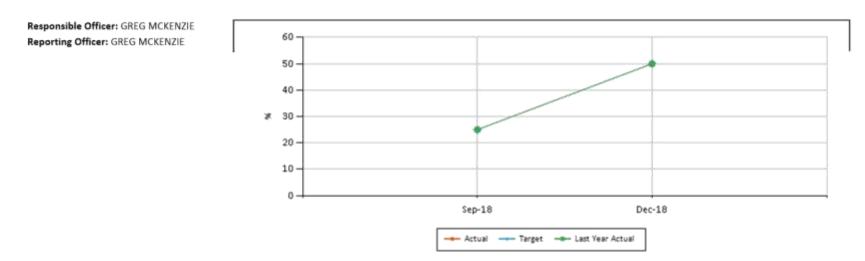




PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	23.00	23.00	23% of tree canopy cover
Dec-18	GREEN	%	23.00	23.00	23% of tree canopy cover

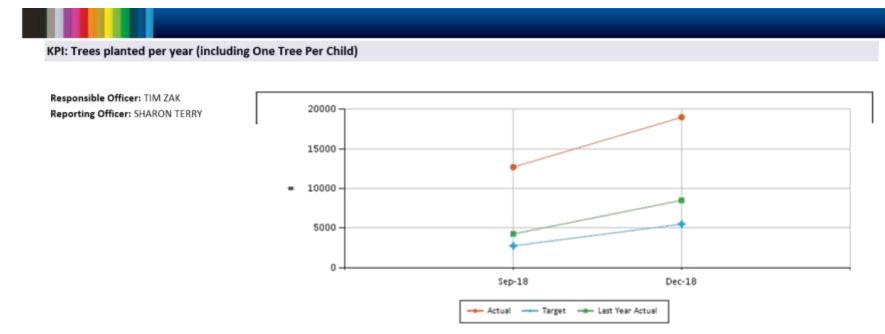


KPI: The Actions identified in the Municipal Public Health and Wellbeing Annual Action Plan linked to the Environment Theme are addressed.



PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	%	25.00	25.00	
Dec-18	GREEN	96	50.00	50.00	





PERIOD	PERFORMANCE	UNIT	TARGET	ACTUAL	COMMENT
Sep-18	GREEN	#	2,748.25		12700 trees planted as part of One Tree Per Child Program 6300 other trees given to other groups to plant Other trees planted by our Parks, Sports and Recreation team - number to be confirmed.
Dec-18	GREEN	#	5,496.50		12700 trees planted as part of One Tree Per Child Program and 6300 other trees given to other groups to plant Other trees planted by our Parks, Sports and Recreation team - number to be confirmed.

