



GREATER SHEPPARTON CITY COUNCIL  
ADOPTED BUDGET  
2019/2020



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COASTAL PUBLIC SCHOOLS  
CORNERSTONE PROGRAM  
CORNERSTONE PROGRAM

## Mayor's Introduction

The 2019/2020 Budget supports the vision and objectives of the Greater Shepparton City Council Plan 2017-2021. The Budget demonstrates how Council will achieve the Council Plan priorities to ensure positive outcomes for the Greater Shepparton community. It also details the allocation of scarce resources for the delivery of services and the provision of community assets.

In developing the 2019/2020 Budget, Council has adhered to key financial principles which are to achieve a financially sustainable budget, the responsible management of existing assets and prudent borrowing.

These principles are essential with consideration to challenging environments including rate capping, ageing infrastructure and the ever growing and changing needs of the community. Adhering to the key financial management principles allows Council to continue to plan for a financially sustainable future. Important to this is the ongoing support from the Federal Financial Assistance Grant funding program, which makes up approximately 8 per cent of Council's total revenue.

Increases in rates and charges revenue have been capped at 2.5 per cent as per the State Government's Fair Go Rates System (FGRS). For 2019/2020 Council has elected not to apply to the Essential Services Commission (ESC) for a variation to the rate cap. This continues a commitment by Council to exhaust all other avenues of meeting its funding needs before seeking a variation.

2019/2020 is a significant year for Council's capital works program. Significant works include the new Shepparton Art Museum building, major road renewal and upgrade expenditure across the municipality as well as considerable expenditure in Recreational, Leisure and Community Facilities assets.

These works, along with the numerous services that Council provides to the community, contribute to making our municipality a great place to live and work. I am very positive about the future of Greater Shepparton.

**Cr Kim O'Keeffe**  
**MAYOR**



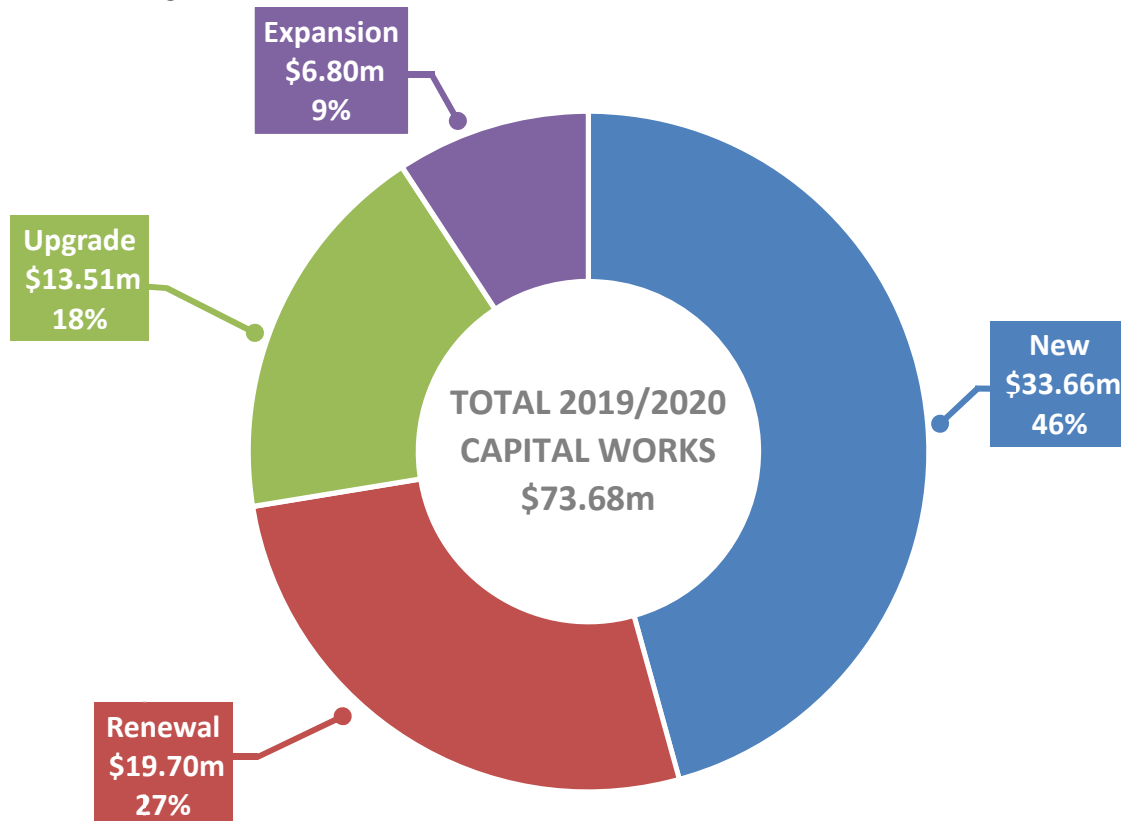
## Budget Summary

The following provides a statistical snapshot of the 2019/2020 budget:

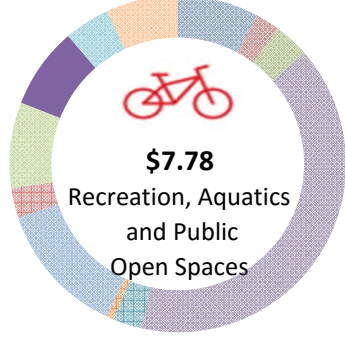
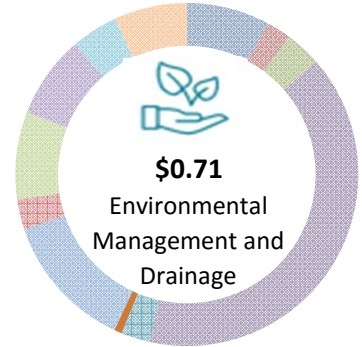
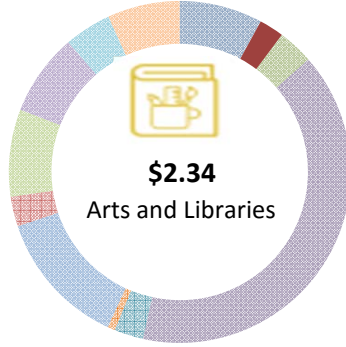
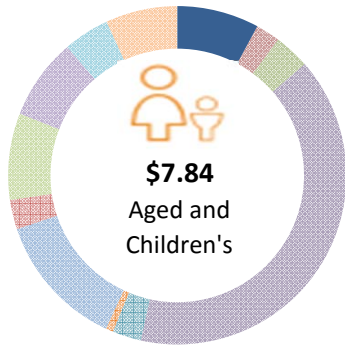
Total Revenue	\$153.32 million (2018/2019 forecast = \$152.01 million)
Total Expenditure	\$127.99 million (2018/2019 forecast = \$126.09 million)
Accounting Result	\$25.33 million surplus (2018/2019 forecast = \$25.93 million surplus) (Refer Comprehensive Income Statement in section 3)
Adjusted Underlying Operating Result	\$5.18 million deficit (2018/2019 forecast = \$2.34 million surplus) (Refer Notes to the Financial Statements section 4)
Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expense.	
Cash Result	\$30.13 million deficit (2018/2019 forecast = \$12.99 million surplus) (Refer Statement of Cash Flow in section 3)
This is the net funding result after considering the funding requirement to meet loan principal repayments and the reserve transfers	
Capital Works Program	\$73.68 million (2018/2019 forecast = \$43.08 million) - \$49.43 million from Council operations - \$24.25 million from external grants and contributions

In this budget we have allocated funding of \$40.01 million for asset renewals, upgrades and expansions. The budget also funds \$33.66 million for new assets. Highlights of the capital program include:

- Buildings (\$30.8 million) - including the construction of the new Shepparton Art Museum
- Roads (\$21.11 million) – including roads for renewal program Maude Street Upgrade, and Balaclava/Verney/Dookie Intersection Upgrade
- Recreational, Leisure and Community Facilities (\$4.81 million) - including sports infrastructure renewals and Kialla Park Recreation Reserve Change Rooms.



Below provides an indication of how Council allocates its expenditure across the main services it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.



# 1. Link to the Council Plan

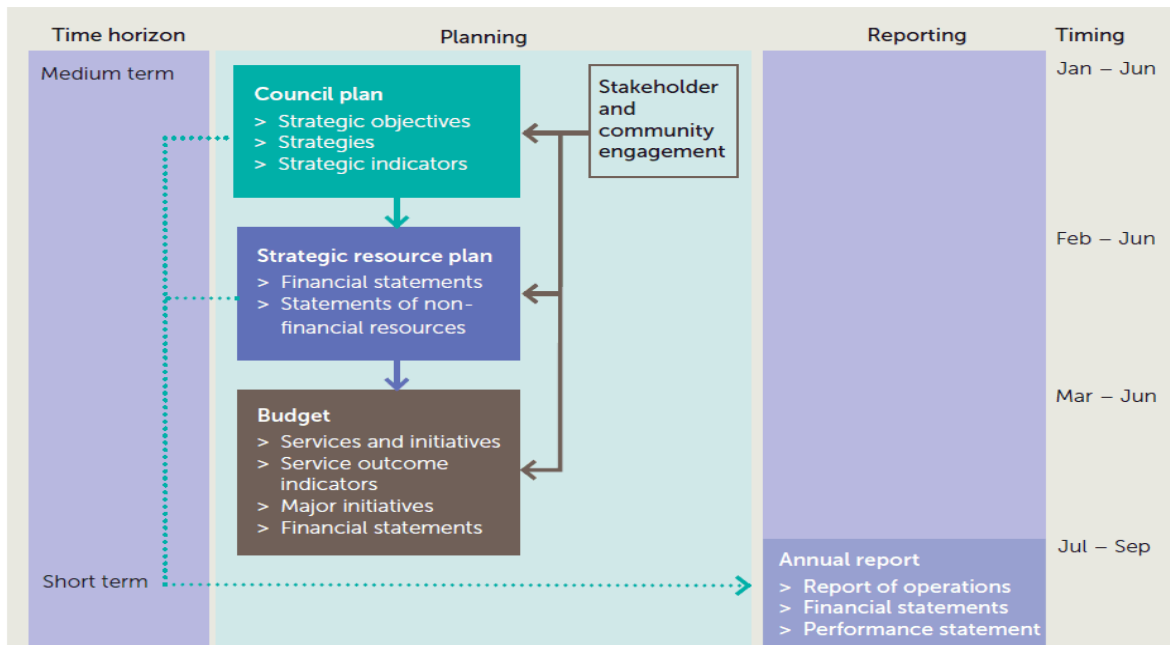
This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).



## 1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.

Source: Department of Environment, Land, Water and Planning



Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.



## 1.2 Our purpose

### Our vision

Greater Shepparton, Greater Future, a thriving economy in the foodbowl of Victoria with excellent lifestyles, innovative agriculture, a diverse community and abundant opportunities.

### Our values

Greater Shepparton City Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Greater Shepparton City Council staff practise the following organisational values enhance the quality of this partnership:

- **Respect first, always** - We are attentive, listen to others and consider all points of view in our decision making.
- **Take ownership** - We take pride in honouring our promises and exceeding expectations, and are transparent with and accountable for our actions.
- **Courageously lead** - We lead with integrity, and stand by what is in the best interests of the Greater Shepparton community.
- **Working together** - We work collaboratively to create higher quality outcomes that are more efficient, thoughtful, effective and responsive. We cannot accomplish all that we need to do without working together.
- **Continually innovate** - We are open to new ideas and creatively seek solutions that encourage us to do our best for our community.
- **Start the celebration** - As ambassadors for our people and place, we proudly celebrate the strengths and achievements of Council and the Greater Shepparton community.

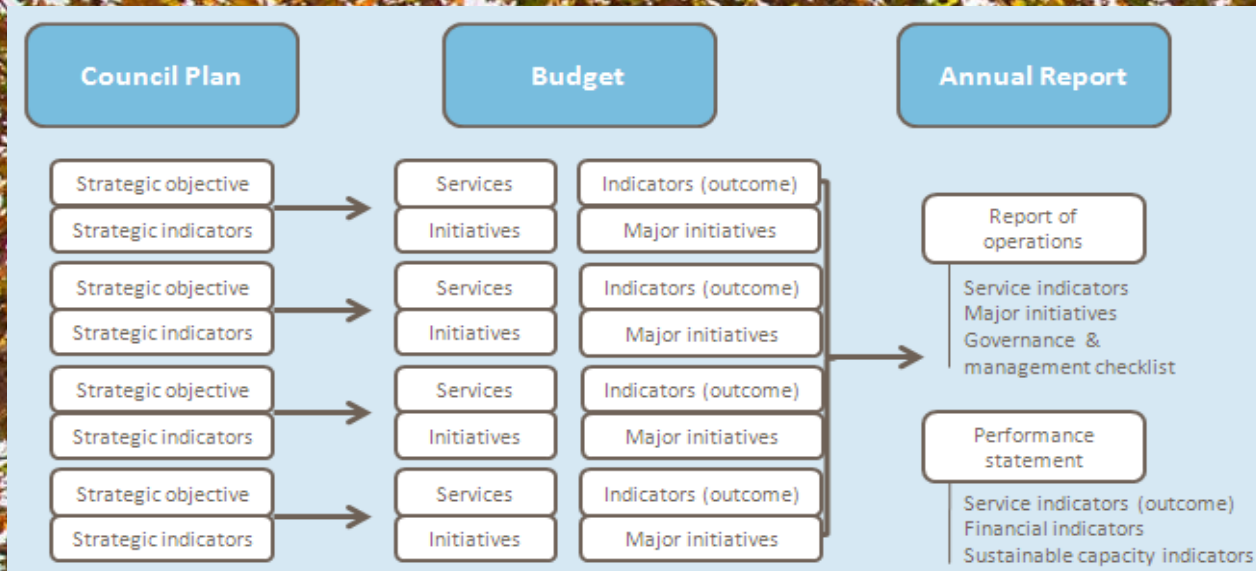
## 1.3 Strategic objectives

Council delivers activities and initiatives under 5 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the 2017-2021 years. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
Leadership and Governance	Provide strong civic leadership, advocacy and good governance in the operation of Greater Shepparton City Council.
Social	Develop resilient, inclusive, healthy communities that make Greater Shepparton a safe and harmonious place to live, work, learn and play.
Economic	Build a thriving, resilient economy where Greater Shepparton is recognised as a competitive place to invest and grow business.
Built	Provide and support appealing relevant infrastructure that makes Greater Shepparton an attractive, liveable regional city.
Environment	Enhance and protect the clean, green environment that makes Greater Shepparton the unique place it is.

## 2. Services and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/2020 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



## 2.1 Strategic Objective 1: Leadership and Governance

Provide strong civic leadership, advocacy and good governance in the operation of Greater Shepparton City Council.

### Services

Program	Description of services provided	Actual	Forecast	
		2017/18 \$'000	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Corporate Governance	Provide internal consultation, advice and support to Councillors, the Chief Executive Officer and all Council officers.	1,566 (17) <b>1,550</b>	1,550 (1) <b>1,549</b>	1,611 (1) <b>1,610</b>
Corporate Services Management	Lead and manage Council's Corporate Services Directorate.	287 0 <b>287</b>	314 0 <b>314</b>	327 0 <b>327</b>
Councillor Management and Support	Provide the support mechanisms that enable Councillors to operate within the relevant legislation and to provide a framework to enable setting the strategic direction for Council.	363 (72) <b>291</b>	417 (4) <b>413</b>	460 (0) <b>460</b>
Customer Service	Support Council's vision through ensuring that our citizen's enquiries and issues are acknowledged, understood and, where possible, resolved at the first point of contact.	828 0 <b>828</b>	869 0 <b>869</b>	887 0 <b>887</b>
Financial Services	Maintain accountability for all financial transactions of the Council, develop the annual budget and quarterly budget reviews, implement and monitor internal control procedures, maintain efficient financial accounting systems and records, and produce the statutory annual accounts.	2,591 (10,334) <b>(7,743)</b>	2,648 (10,332) <b>(7,685)</b>	2,472 (5,750) <b>(3,277)</b>
Information and Communications Technology	Maintain, develop and implement Council's hardware and software requirements.	2,714 (0) <b>2,714</b>	3,488 0 <b>3,488</b>	3,645 0 <b>3,645</b>
Information Management	Manage and maintain Council's record management processes and systems.	681 0 <b>681</b>	942 (0) <b>941</b>	911 0 <b>911</b>
Infrastructure Management	Provide leadership and strategic direction regarding the provision of infrastructure maintenance and capital works.	329 0 <b>329</b>	328 0 <b>328</b>	334 0 <b>334</b>
Marketing and Communications	Facilitate clear and consistent communication ensuring members of the community are fully aware, informed and engaged in Council activities.	1,533 (60) <b>1,473</b>	1,585 (29) <b>1,556</b>	1,613 0 <b>1,613</b>
People and Development	Assist the organisation in the effective recruitment, development, management and retention of staff.	1,560 (7) <b>1,553</b>	2,237 (8) <b>2,230</b>	1,767 0 <b>1,767</b>

Program	Description of services provided	Forecast		
		Actual	Actual	Budget
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Procurement	Provide advice and assistance to all areas of the organisation on procuring and contracting goods and services for the Council.	264 <u>0</u> <b>264</b>	424 <u>0</u> <b>424</b>	444 <u>0</u> <b>444</b>
Rates and Valuations	Administer all of the statutory rating and valuation services for ratepayers in a timely and meaningful manner.	1,023 <u>(436)</u> <b>587</b>	764 <u>(585)</u> <b>180</b>	820 <u>(286)</u> <b>535</b>
Risk Management	Provide a structure and framework to manage organisational risk, and manage the internal and external audit functions for the organisation.	1,537 <u>(220)</u> <b>1,318</b>	1,712 <u>(245)</u> <b>1,467</b>	1,848 <u>(149)</u> <b>1,699</b>
Sustainable Development Management	Oversee the management of the Building, Planning, Economic Development and Environment departments.	429 <u>0</u> <b>429</b>	316 <u>0</u> <b>316</b>	325 <u>0</u> <b>325</b>

### Major Initiatives

- 1) Strategic Service Planning across all areas of the organisation
- 2) Centralised annual valuations

### Initiatives

- 3) Aurion HR & Payroll software business process automation

### Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Leadership & Governance service objectives.

Service	Indicator	Performance Measure	Computation
Corporate Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community.

## 2.2 Strategic Objective 2: Social

We will improve liveability through social and recreational opportunities, a range of inclusive community services and activities, and valuing our diversity.

Services		Forecast		
Program	Description of services provided	Actual 2017/18 \$'000	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Active Living Management and Coordination	Operations of Aquamoves, seasonal pools, indoor sports stadiums, SPC KidsTown and the Connection venues and a range of Health Promotion programs and activities such as Activities in the Park.	475 (5) <b>470</b>	720 0 <b>720</b>	445 0 <b>445</b>
Commonwealth Home Support Program	Provide assessment and in home support for Greater Shepparton residents over the age of 65 years.	3,286 (3,647) <b>(362)</b>	3,317 (3,437) <b>(120)</b>	3,305 (3,493) <b>(189)</b>
Animal Management and Local Laws	Supports the community through provision of a number of services that support our animal community and its owners and regulate the municipality through Council's Local Laws.	1,431 (617) <b>814</b>	1,578 (659) <b>919</b>	1,703 (729) <b>974</b>
Arboriculture Services	Deliver Arboriculture management and maintenance services for all trees on Council managed properties.	1,225 (58) <b>1,167</b>	1,093 (81) <b>1,012</b>	1,178 (50) <b>1,128</b>
Building Services	Administration and enforcement of the Building Regulations under Section 212 of the Building Act.	913 (587) <b>327</b>	1,106 (907) <b>199</b>	980 (905) <b>75</b>
Building Works	Undertake the maintenance of Council owned and controlled buildings to support service delivery to citizens, to community groups and organisations, and ensure safety of staff and users through full compliance with building code regulations.	2,006 (0) <b>2,006</b>	2,334 (14) <b>2,320</b>	2,573 0 <b>2,573</b>
Cemeteries	Deliver management and horticulture maintenance services for the Pine Lodge and Kialla West cemeteries.	231 (255) <b>(23)</b>	235 (231) <b>4</b>	0 0 <b>0</b>
Civic Presentation	Delivery of cleaning and maintenance services to public toilets, the Mall and central business districts in town and suburbs. Includes the provision of building, playground, lighting and furniture maintenance services to the Parks, Sports and Recreation department.	748 0 <b>748</b>	512 0 <b>512</b>	681 0 <b>681</b>
Community Facilities	Support and maintain the North Shepparton Community Hub and the Youth Club Hall.	47 (29) <b>18</b>	49 (21) <b>28</b>	43 0 <b>43</b>
Community Management	Appropriately administer the Greater Shepparton City Council Community Directorate.	316 0 <b>316</b>	339 0 <b>339</b>	351 0 <b>351</b>

Program	Description of services provided	Actual	Forecast	
		2017/18 \$'000	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Community Strengthening	Bring together a number of diverse programs to build strong sustainable and resilient communities across Greater Shepparton.	1,557 <u>(168)</u> <b>1,389</b>	1,575 <u>(102)</u> <b>1,472</b>	1,589 <u>(8)</u> <b>1,582</b>
DHHS Under 65	Provide assessment and in home support for Greater Shepparton residents under the age of 65 years with a disability.	336 <u>(784)</u> <b>(448)</b>	682 <u>(811)</u> <b>(130)</b>	0 <u>0</u> <b>0</b>
Disability and Positive Ageing Support	Promote positive events and programs for Greater Shepparton's disabled and ageing residents.	188 <u>(137)</u> <b>50</b>	192 <u>(74)</u> <b>118</b>	99 <u>(3)</u> <b>96</b>
Early Childhood Education	Provide high quality education and care for children from birth to school entry in specialist/purpose built facilities.	8,286 <u>(7,351)</u> <b>935</b>	8,809 <u>(7,778)</u> <b>1,031</b>	8,871 <u>(8,096)</u> <b>775</b>
Emergency Management	Administer the Municipal Emergency Management Plan, including community recovery.	155 <u>(194)</u> <b>(39)</b>	168 <u>(253)</u> <b>(85)</b>	176 <u>(120)</u> <b>56</b>
Environmental Health	Regulatory functions governed by several Acts and Regulations and various Health Promotion activities.	1,229 <u>(474)</u> <b>756</b>	1,289 <u>(420)</u> <b>869</b>	1,361 <u>(458)</u> <b>903</b>
Healthy Community Programs	Provide a range of programs and activities facilitating a number of actions of the current Municipal Public Health Plan and contributing to the overall health and well-being of Greater Shepparton.	514 <u>(78)</u> <b>436</b>	463 <u>(83)</u> <b>380</b>	509 <u>(40)</u> <b>468</b>
Indoor Sports	Operation and maintenance of the Shepparton Sports Stadium, Tatura Community Activity Centre and the lease of the Mooroopna Sports Stadium.	312 <u>(274)</u> <b>38</b>	346 <u>(252)</u> <b>94</b>	352 <u>(257)</u> <b>95</b>
Library	Greater Shepparton City Council is a member of the Goulburn Valley Regional Library Corporation (GVRLC) which delivers a range of library and other services including outreach programs. GVRLC is a separate Corporation and is contracted to provide library services with the borders of Greater Shepparton, Moira and Strathbogie municipalities.	1,635 <u>0</u> <b>1,635</b>	1,685 <u>0</u> <b>1,685</b>	1,738 <u>0</u> <b>1,738</b>
Maternal and Child Health	Deliver the State Government Key Ages and Stages schedule of developmental checks for children from birth until school entry. Provide support and education to parents in the early years of their children's lives.	1,561 <u>(788)</u> <b>773</b>	1,622 <u>(938)</u> <b>683</b>	1,818 <u>(936)</u> <b>882</b>
Native Vegetation	Deliver horticulture maintenance to native open space areas, water bodies, wetlands and road side services. Includes provisions of landscaping and irrigation system maintenance services.	680 <u>(56)</u> <b>624</b>	810 <u>(53)</u> <b>757</b>	795 <u>0</u> <b>795</b>

Program	Description of services provided	Actual	Forecast	
		2017/18 \$'000	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Neighbourhood Management	Lead, manage and oversee the successful delivery of all functions of the Neighbourhoods Department.	900 <u>(49)</u> <b>851</b>	939 <u>(44)</u> <b>895</b>	944 <u>(24)</u> <b>920</b>
Parks	Deliver horticulture maintenance to parks, public open spaces, aquatic facilities and childcare centres.	4,393 <u>(39)</u> <b>4,354</b>	4,079 <u>(4)</u> <b>4,075</b>	4,285 <u>0</u> <b>4,285</b>
Performing Arts and Conventions	Encourage participation and enjoyment of the Performing Arts in the community both at Riverlinks Venues (Westside PAC and Eastbank PAC) and throughout Greater Shepparton and to maximise the usage of the Council owned and operated Centres.	2,343 <u>(1,350)</u> <b>993</b>	2,700 <u>(1,471)</u> <b>1,229</b>	2,712 <u>(1,542)</u> <b>1,170</b>
Regional Aquatic Centre	Operation and management of Greater Shepparton's regional aquatic centre and gym Aquamoves.	3,905 <u>(3,423)</u> <b>482</b>	4,173 <u>(3,465)</u> <b>709</b>	4,060 <u>(3,492)</u> <b>568</b>
Rural Outdoor Pools	Provide seasonal swimming pools at Mooroopna, Merrigum and Tatura as well as financial support to the committee management Murchison swimming pool.	340 <u>(66)</u> <b>274</b>	385 <u>(71)</u> <b>313</b>	391 <u>(66)</u> <b>325</b>
Senior Citizens Centres	Provide capital and operational support to Greater Shepparton's Senior Citizen centres.	21 <u>(73)</u> <b>(52)</b>	23 <u>(60)</u> <b>(37)</b>	23 <u>(57)</u> <b>(33)</b>
Shepparton Art Museum	Holds a growing collection of exemplary Contemporary Australian art and one of Australia's most significant ceramic collections along with a painting and works on paper collection.	1,214 <u>(349)</u> <b>865</b>	1,448 <u>(419)</u> <b>1,029</b>	1,617 <u>(270)</u> <b>1,347</b>
Sports Facilities	Deliver horticulture maintenance services to sports fields and recreation reserves. This includes specialist turf management for high profile sports venues and day to day maintenance of more than 25 community sports fields.	1,107 <u>(5)</u> <b>1,102</b>	1,119 <u>0</u> <b>1,119</b>	1,135 <u>0</u> <b>1,135</b>
Sport, Recreation and Open Space Strategic Services	Deliver administration, project management and strategic planning support.	299 <u>(191)</u> <b>107</b>	792 <u>(243)</u> <b>548</b>	1,046 <u>(279)</u> <b>767</b>
Youth	Work with the agencies currently providing services to young people in Greater Shepparton to ensure opportunities for education, work and social engagement are maximised.	342 <u>(121)</u> <b>221</b>	394 <u>(181)</u> <b>213</b>	365 <u>(127)</u> <b>238</b>

## Major Initiatives

- 4) Construction of the new Shepparton Art Museum

## Initiatives

- 5) Continuation of the Greater Shepparton City Council's Activities in the Park Program  
 6) 2020 National BMX Championships  
 7) Shepparton Major Music event

## Service Performance Outcome Indicators

The following indicator outlines how we intend to measure achievement of the Social service objectives.

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits. (Percentage of children attending the MCH key ages and stages visits).	(Number of actual MCH visits / Number of expected MCH visits) x 100
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits by Aboriginal children. (Percentage of Aboriginal children attending the MCH key ages and stages visits).	(Number of actual MCH visits for Aboriginal children / Number of expected MCH visits for Aboriginal children) x 100
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members).	(Number of active library members / municipal population) x 100
Pool Facilities (Regional Aquatic Centre)	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population).	Number of visits to pool facilities / Municipal population
Animal Management	Health and Safety	Animal management prosecutions (Number of successful animal management prosecutions).	Number of successful animal management prosecutions.
Food Safety (Environmental Health)	Health and Safety	Critical and major non-compliance notifications. (percentage of critical and major non-compliance notifications that are followed up by Council).	(Number of critical non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance about food premises) x 100



### 2.3 Strategic Objective 3: Economic

We will promote economic growth through working with existing businesses and industries, encouraging new business development and diversification, attracting and supporting education within our city, and strengthening the agricultural industry.

#### Services

Program	Description of services provided	Actual	Forecast	
		2017/18 \$'000	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Business and Industry Development	Identify opportunities to retain, diversify and grow existing business and jobs, and to encourage new investment. Lobby other tiers of government for assistance to provide infrastructure and services commensurate with a growing regional municipality.	1,111 <u>(125)</u> <b>986</b>	1,173 <u>(59)</u> <b>1,114</b>	1,214 <u>(49)</u> <b>1,164</b>
Business Centre	Greater Shepparton City Council promotes the growth of Business in our region by providing support with office accommodation, industrial space, business support, meeting facilities, and phone/fax and training services. Providing these services at competitive rates enables businesses to minimise start-up costs, creating an impetus for entrepreneurialism and growth. The Business Centre rents space on a month to month basis, without requiring tenants to enter into a long-term lease. It is also flexible in its configuration and structure to allow tenants to expand and contract the space they occupy as needed. The environment is professional and allows the tenant's business to be part of a wider community thus gaining support from like-minded enterprises.	250 <u>(262)</u> <b>(12)</b>	308 <u>(256)</u> <b>52</b>	311 <u>(350)</u> <b>(39)</b>
Events	Promote Greater Shepparton as a vibrant destination, maximising visitation to the region and increasing the length of stay through the development of sustainable events, as a leading regional sports events destination and reduce economic leakage by presenting a range of diverse events to engage local audiences.	1,813 <u>(431)</u> <b>1,383</b>	2,003 <u>(371)</u> <b>1,632</b>	2,268 <u>(623)</u> <b>1,644</b>
Holiday Park	Continue to provide tourist services that suitably meet the needs of visitors to the municipality including the Victoria Lake Holiday Park.	529 <u>(825)</u> <b>(296)</b>	655 <u>(750)</u> <b>(95)</b>	585 <u>(600)</u> <b>(15)</b>

Program	Description of services provided	Actual	Forecast	
		2017/18 \$'000	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Saleyards	Provide a state-of-the-art selling facility with an emphasis on providing a safe environment for clients, agents, staff and stock.	1,108 <u>(1,375)</u> <b>(267)</b>	1,163 <u>(1,836)</u> <b>(673)</b>	907 <u>(1,538)</u> <b>(631)</b>
Shepparton Show Me	A comprehensive marketing program with the objective of enticing people to come to Shepparton, utilise the city's services, attend an event or festival, dine, stay overnight and shop at local businesses.	599 <u>0</u> <b>599</b>	839 <u>0</u> <b>839</b>	620 <u>0</u> <b>620</b>
SPC Ardmona Kids Town	Greater Shepparton's Regional Adventure Playground (including the Connection) - provides an important facility for local residents to enhance their health and wellbeing and is a key contributor to regional tourism.	665 <u>(345)</u> <b>320</b>	617 <u>(272)</u> <b>345</b>	473 <u>(342)</u> <b>131</b>
Strategic Asset Management	Facilitate asset management planning through the provision of accurate, timely and meaningful asset information. This enables the effective management of infrastructure based on its condition to support the delivery of services to the community.	1,207 <u>(113)</u> <b>1,094</b>	1,205 <u>(74)</u> <b>1,131</b>	1,324 <u>(96)</u> <b>1,228</b>
Tourism	Promote Greater Shepparton as a vibrant destination and maximise visitation to the region, and increase length of stay through the development of sustainable attractions and experiences.	813 <u>(39)</u> <b>774</b>	908 <u>(39)</u> <b>870</b>	1,653 <u>(32)</u> <b>1,621</b>

### Major Initiatives

- 8) CBD revitalisation

### Initiatives

- 9) Continued implementation of the Greater Shepparton Great Things Happen Here campaign  
 10) Financial contribution to the Museum of Vehicle Evolution (MOVE) Shepparton

### Service Performance Outcome Indicators

The following indicator measures achievement of the Economic service objectives. This indicator has been identified by Local Government Victoria as being an optional indicator for 2019/2020.

Service	Indicator	Performance Measure	Computation
Economic Development (Business and Industry Development)	Economic Activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality).	(Number of businesses with an ABN in the municipality at the end of the financial year less they number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year) x 100

## 2.4 Strategic Objective 4: Built

We will provide and maintain urban and rural infrastructure to support the development and liveability of our communities.

### Services

Program	Description of services provided	Forecast		
		Actual 2017/18 \$'000	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Aerodrome Management	Provide a service to Shepparton and the regional community with the provision of air ambulance transport, charter flights, commercial pilot training, recreation flying and onsite aeronautical maintenance.	80 (70) <b>10</b>	100 (107) <b>(7)</b>	130 (145) <b>(15)</b>
Development Team	Works closely with developers and others to facilitate land use and development across the municipality through the planning permit process.	1,105 (384) <b>721</b>	1,456 (490) <b>966</b>	1,008 (366) <b>642</b>
Fleet and Stores	Manage Council's plant and fleet to meet current and future needs in a cost efficient and effective manner. To manage Council's stores, purchasing and material stock.	2,463 (4,322) <b>(1,859)</b>	2,947 (4,482) <b>(1,534)</b>	2,452 (4,303) <b>(1,851)</b>
Investigation Design	Town Planning investigate and design Council's capital budget program.	863 <u>0</u> <b>863</b>	1,013 (0) <b>1,013</b>	1,152 (0) <b>1,152</b>
Parking Enforcement	Carry out regulatory functions governed by several Acts and regulations and other activities including parking enforcement, collection of money from parking meters and ticket machines, and school crossing supervisions at 23 locations.	1,673 (2,655) <b>(983)</b>	1,395 (2,349) <b>(954)</b>	1,599 (2,553) <b>(954)</b>
Planning	Provide statutory planning services, development facilitation and administration and enforcement of the planning scheme including the assessment and approval of development applications.	2,971 (1,230) <b>1,742</b>	3,218 (1,328) <b>1,889</b>	2,714 (958) <b>1,756</b>
Projects Administration	Provide a consolidated unit across the Projects department.	264 <u>0</u> <b>264</b>	355 <u>0</u> <b>355</b>	319 <u>0</u> <b>319</b>
Project Management Office	Coordinate the timely delivery of Council's capital budget program.	359 (3,065) <b>(2,706)</b>	1,186 (3,155) <b>(1,970)</b>	66 (1,605) <b>(1,539)</b>
Works and Waste Administration	Provide management and administrative support to the Department in its endeavours to deliver quality services to citizens, and pick up some miscellaneous but essential services, where there is no logical fit within other programs.	8,204 (59) <b>8,144</b>	8,238 (61) <b>8,177</b>	8,668 (54) <b>8,614</b>

## Major Initiatives

- 11) Maude Street Upgrade

## Initiatives

- 12) Princess Park master plan implementation - lighting upgrade
- 13) Vibert Reserve master plan implementation - extension and refurbishment works

## Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Built service objectives.

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council).	(Number of VCAT decisions that upheld Council's decision in relation to a planning application / Number of decisions in relation to planning applications subject to review by VCAT) x 100.
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

## 2.5 Strategic Objective 5: Environment

We will continue to value our heritage, open spaces and natural environments, maintaining and enhancing them, and enabling greater access for people to connect with our environment.

### Services

Program	Description of services provided	Actual	Forecast	Budget
		2017/18 \$'000	Actual 2018/19 \$'000	2019/20 \$'000
Environmental Management	Facilitate sustainable environment growth and development within Greater Shepparton.	1,234 <u>(280)</u> <b>954</b>	1,289 <u>(360)</u> <b>929</b>	1,310 <u>(207)</u> <b>1,103</b>
Waste and Resource Recovery	Manage Council's waste services and facilities including landfills, transfer stations, kerbside services and litter bins.	10,081 <u>(4,669)</u> <b>5,412</b>	11,397 <u>(5,514)</u> <b>5,884</b>	12,408 <u>(5,518)</u> <b>6,890</b>

### Major Initiatives

- 14) Continuing the 'One Tree Per Child' program

### Initiatives

- 15) Installation of roof top solar panels on Council buildings  
16) Shepparton Statement - Youth Climate Change initiative

### Service Performance Outcome Indicators

The following indicator outlines how we intend to measure achievement of the Environment service objectives.

Service	Indicator	Performance Measure	Computation
Waste Collection (Waste and Resource Recovery)	Waste Diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that are diverted from landfill).	(Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins) x 100

## 2.6 Reconciliation with budgeted operating result

	Net Cost \$'000	Expenditure \$'000	(Revenue) \$'000
Leadership and Governance	11,279	17,464	(6,186)
Social	24,192	45,145	(20,953)
Economic	5,725	9,354	(3,630)
Built	8,123	18,107	(9,985)
Environment	7,993	13,718	(5,725)
<b>Total services and initiatives</b>	<b>57,311</b>	<b>103,789</b>	<b>(46,478)</b>
<b>Expenses added in:</b>			
Depreciation	28,505		
<b>Deficit before funding sources</b>	<b>85,816</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	(70,479)		
Waste charge revenue	(10,157)		
<b>Total funding sources</b>	<b>(80,636)</b>		
<b>Operating (surplus)/deficit for the year</b>	<b>5,179</b>		
<b>Less</b>			
Capital grants	(20,707)		
Capital contributions	(3,541)		
Capital contributions - Non-Monetary	(6,412)		
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	155		
<b>(Surplus)/Deficit funds for the year</b>	<b>(25,326)</b>		

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/2020 has been supplemented with projections to 2022/2023 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources



### **Pending Accounting Standards**

The 2019/2020 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019/2020 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019/2020 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.



## Comprehensive Income Statement

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual 2018/19 \$'000	2019/20 \$'000	Projections		
				2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Income</b>						
Rates and charges	4.1.2	77,469	80,636	83,055	85,547	88,113
Statutory fees and fines	4.1.3	2,889	3,200	3,264	3,330	3,396
User fees	4.1.4	18,893	18,469	19,023	19,594	20,181
Grants - operating	4.1.5	24,808	17,388	24,118	24,359	24,603
Grants - capital	4.1.5	9,152	20,707	6,600	15,600	15,600
Contributions - monetary	4.1.6	3,281	4,591	1,000	1,000	1,000
Contributions - non-monetary	4.1.6	13,031	6,412	2,000	2,000	2,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(150)	(155)	(147)	(165)	(182)
Fair value adjustments for investment property		0	0	0	0	0
Share of net profits/(losses) of associates and joint ventures		0	0	0	0	0
Other income	4.1.7	2,642	2,069	2,112	2,156	2,201
<b>Total income</b>		<b>152,014</b>	<b>153,317</b>	<b>141,025</b>	<b>153,421</b>	<b>156,912</b>
<b>Expenses</b>						
Employee costs	4.1.8	49,337	50,498	51,508	53,053	54,645
Materials and consumables	4.1.9	48,775	47,020	45,733	45,733	45,733
Depreciation and amortisation	4.1.10	26,102	28,505	29,075	29,657	30,250
Bad and doubtful debts		171	216	284	267	292
Borrowing costs	4.1.11	1,002	995	925	947	851
Other expense		699	757	772	788	803
<b>Total expenses</b>		<b>126,086</b>	<b>127,991</b>	<b>128,297</b>	<b>130,445</b>	<b>132,574</b>
<b>Surplus/(deficit) for the year</b>		<b>25,928</b>	<b>25,326</b>	<b>12,728</b>	<b>22,976</b>	<b>24,339</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods:</b>						
Net asset revaluation increment /(decrement)		0	0	11,146	0	0
Share of other comprehensive income of associates and joint ventures		0	0	0	0	0
<b>Items that may be reclassified to surplus or deficit in future periods</b>						
		0	0	0	0	0
<b>Total comprehensive result</b>		<b>25,928</b>	<b>25,326</b>	<b>23,874</b>	<b>22,976</b>	<b>24,339</b>

## Balance Sheet

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		36,799	6,670	6,303	9,178	11,444
Trade and other receivables		8,976	11,776	11,093	12,129	12,392
Other financial assets		13,600	10,880	3,264	6,528	13,056
Inventories		120	120	120	120	120
Non-current assets classified as held for sale		248	248	248	248	248
Other assets		1,375	1,375	1,375	1,375	1,375
<b>Total current assets</b>	4.2.3	<b>61,118</b>	<b>31,069</b>	<b>22,403</b>	<b>29,578</b>	<b>38,635</b>
<b>Non-current assets</b>						
Investments in associates and joint ventures		1,457	1,457	1,457	1,457	1,457
Property, infrastructure, plant & equipment		1,065,933	1,116,961	1,151,049	1,165,303	1,178,945
Intangible assets		0	0	0	0	0
<b>Total non-current assets</b>		<b>1,067,391</b>	<b>1,118,418</b>	<b>1,152,506</b>	<b>1,166,760</b>	<b>1,180,402</b>
<b>Total assets</b>	4.2.1	<b>1,128,509</b>	<b>1,149,487</b>	<b>1,174,909</b>	<b>1,196,338</b>	<b>1,219,037</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		11,041	8,055	8,056	8,184	8,316
Trust funds and deposits		2,836	2,836	2,836	2,836	2,836
Provisions		9,221	9,221	9,221	9,221	9,221
Interest-bearing loans and borrowings	4.2.5	1,362	1,441	1,675	1,772	1,875
<b>Total current liabilities</b>	4.2.3	<b>24,460</b>	<b>21,553</b>	<b>21,788</b>	<b>22,013</b>	<b>22,248</b>
<b>Non-current liabilities</b>						
Provisions		7,108	7,108	7,108	7,108	7,108
Interest-bearing loans and borrowings	4.2.5	15,706	14,266	15,578	13,806	11,931
<b>Total non-current liabilities</b>		<b>22,814</b>	<b>21,374</b>	<b>22,686</b>	<b>20,914</b>	<b>19,039</b>
<b>Total liabilities</b>	4.2.2	<b>47,274</b>	<b>42,927</b>	<b>44,474</b>	<b>42,927</b>	<b>41,287</b>
<b>Net assets</b>		<b>1,081,234</b>	<b>1,106,560</b>	<b>1,130,435</b>	<b>1,153,411</b>	<b>1,177,749</b>
<b>Equity</b>						
Accumulated surplus		418,348	443,674	456,402	479,378	503,717
Reserves		662,886	662,886	674,032	674,032	674,032
<b>Total equity</b>	4.2.4	<b>1,081,234</b>	<b>1,106,560</b>	<b>1,130,435</b>	<b>1,153,411</b>	<b>1,177,749</b>

## Statement of Changes in Equity

For the four years ending 30 June 2023

	Accumulated	Revaluation	Other	
	Total	Surplus	Reserve	
NOTES	\$'000	\$'000	\$'000	
			Reserves	
			\$'000	
<b>2019</b>				
Balance at beginning of the financial year	1,055,306	392,420	662,886	0
Surplus/(deficit) for the year	25,928	25,928	0	0
Net asset revaluation increment/(decrement)	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
<b>Balance at end of the financial year</b>	<b>1,081,234</b>	<b>418,348</b>	<b>662,886</b>	<b>0</b>
<b>2020</b>				
Balance at beginning of the financial year	1,081,234	418,348	662,886	0
Surplus/(deficit) for the year	25,326	25,326	0	0
Net asset revaluation increment/(decrement)	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
<b>Balance at end of the financial year</b>	<b>1,106,561</b>	<b>443,674</b>	<b>662,886</b>	<b>0</b>
<b>2021</b>				
Balance at beginning of the financial year	1,106,561	443,674	662,886	0
Surplus/(deficit) for the year	12,728	12,728	0	0
Net asset revaluation increment/(decrement)	11,146	0	11,146	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
<b>Balance at end of the financial year</b>	<b>1,130,435</b>	<b>456,402</b>	<b>674,032</b>	<b>0</b>
<b>2022</b>				
Balance at beginning of the financial year	1,130,435	456,402	674,032	0
Surplus/(deficit) for the year	22,976	22,976	0	0
Net asset revaluation increment/(decrement)	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
<b>Balance at end of the financial year</b>	<b>1,153,411</b>	<b>479,378</b>	<b>674,032</b>	<b>0</b>
<b>2023</b>				
Balance at beginning of the financial year	1,153,411	479,378	674,032	0
Surplus/(deficit) for the year	24,339	24,339	0	0
Net asset revaluation increment/(decrement)	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
<b>Balance at end of the financial year</b>	<b>1,177,749</b>	<b>503,717</b>	<b>674,032</b>	<b>0</b>

## Statement of Cash Flows

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		77,469	<b>78,973</b>	<b>83,295</b>	84,807	87,796
Statutory fees and fines		2,889	3,134	3,274	3,301	3,384
User fees		18,893	18,088	19,078	19,424	20,109
Grants - operating		24,808	17,029	24,188	24,149	24,514
Grants - capital		9,152	20,280	6,619	15,465	15,544
Contributions - monetary		3,281	<b>4,591</b>	1,000	1,000	1,000
Interest received		1,200	750	758	765	773
Other receipts		1,442	1,198	1,362	1,370	1,420
Employee costs		(49,337)	(52,032)	(51,508)	(52,985)	(54,573)
Materials and services		(48,946)	(47,122)	(45,733)	(45,674)	(45,673)
Other payments		(699)	(2,106)	(772)	(787)	(802)
<b>Net cash provided by/(used in) operating activities</b>	4.3.1	<b>40,151</b>	<b>42,783</b>	<b>41,561</b>	<b>50,837</b>	<b>53,491</b>
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(43,082)	(73,677)	(50,590)	(42,500)	(42,500)
Proceeds from sale of property, infrastructure, plant and equipment		390	401	425	425	425
Proceeds from investments		17,900	2,720	7,616	(3,264)	(6,528)
<b>Net cash provided by/ (used in) investing activities</b>	4.3.2	<b>(24,792)</b>	<b>(70,556)</b>	<b>(42,549)</b>	<b>(45,339)</b>	<b>(48,603)</b>
<b>Cash flows from financing activities</b>						
Finance costs		(1,002)	(995)	(925)	(947)	(851)
Proceeds from borrowings		0	0	3,000	0	0
Repayment of borrowings		(1,367)	(1,361)	(1,453)	(1,675)	(1,772)
<b>Net cash provided by/(used in) financing activities</b>	4.3.3	<b>(2,369)</b>	<b>(2,356)</b>	<b>621</b>	<b>(2,623)</b>	<b>(2,623)</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		12,989	(30,129)	(366)	2,875	2,265
Cash and cash equivalents at the beginning of the financial year		23,810	36,799	6,670	6,303	9,178
<b>Cash and cash equivalents at the end of the financial year</b>	4.3.4	<b>36,799</b>	<b>6,670</b>	<b>6,303</b>	<b>9,178</b>	<b>11,444</b>

## Statement of Capital Works

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual 2018/19 \$'000	2019/20 \$'000	Projections		
				2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Property</b>						
Land		463	0	751	0	804
Land improvements		880	406	0	0	0
Buildings		7,579	30,802	14,604	9,689	5,617
<b>Total property</b>		<b>8,922</b>	<b>31,207</b>	<b>15,355</b>	<b>9,689</b>	<b>6,421</b>
<b>Plant and equipment</b>						
Plant, machinery and equipment		2,946	2,311	1,143	1,110	1,452
Fixtures, fittings and furniture		348	406	194	72	68
Computers and telecommunications		1,337	2,208	104	0	0
<b>Total plant and equipment</b>		<b>4,632</b>	<b>4,925</b>	<b>1,441</b>	<b>1,182</b>	<b>1,520</b>
<b>Infrastructure</b>						
Roads		12,851	21,105	13,007	9,258	11,259
Bridges		660	1,062	167	171	162
Footpaths and cycleways		902	3,142	4,022	482	771
Drainage		338	3,213	2,384	1,184	799
Recreational, leisure and community facilities		2,063	4,806	6,660	17,934	14,860
Waste management		9,616	500	2,752	43	4,182
Parks, open space and streetscapes		1,721	1,362	3,014	851	912
Aerodromes		33	369	0	0	0
Off street car parks		65	415	0	0	0
Other infrastructure		280	470	788	706	614
<b>Total infrastructure</b>		<b>28,529</b>	<b>36,444</b>	<b>32,794</b>	<b>30,629</b>	<b>33,559</b>
Project management office		1,000	1,100	1,000	1,000	1,000
<b>Total capital works expenditure</b>	4.5	<b>43,082</b>	<b>73,676</b>	<b>50,590</b>	<b>42,500</b>	<b>42,500</b>
<b>Represented by:</b>						
New asset expenditure		9,028	33,663	21,913	4,981	4,926
Asset renewal expenditure		27,330	19,697	14,794	12,080	18,298
Asset upgrade expenditure		5,254	13,514	12,921	22,151	19,001
Asset expansion expenditure		1,470	6,801	962	3,288	275
<b>Total capital works expenditure</b>	4.5	<b>43,082</b>	<b>73,676</b>	<b>50,590</b>	<b>42,500</b>	<b>42,500</b>
<b>Funding sources represented by:</b>						
Grants		9,152	20,707	6,619	15,465	15,544
Contributions		1,558	3,541	1,000	1,000	1,000
Council cash		32,372	49,427	39,971	26,035	25,956
Borrowings		0	0	3,000	0	0
<b>Total capital works funding</b>	4.5	<b>43,082</b>	<b>73,676</b>	<b>50,590</b>	<b>42,500</b>	<b>42,500</b>

## Statement of Human Resources

For the four years ending 30 June 2023

NOTES	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	49,337	50,498	51,508	53,053	54,645
Employee costs - capital	1629	1,497	1,545	1,592	1,639
<b>Total staff expenditure</b>	<b>50,966</b>	<b>51,994</b>	<b>53,053</b>	<b>54,645</b>	<b>56,284</b>
<b>Staff numbers</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
Employees	583.9	574.1	577.0	579.9	582.8
<b>Total staff numbers</b>	<b>583.9</b>	<b>574.1</b>	<b>577.0</b>	<b>579.9</b>	<b>582.8</b>

The 2018/2019 staff numbers reflect the 2018/2019 Adopted Budget. The 2019/2020 budget was prepared on the assumption that Council has full complement of staff to the approved FTE levels. To allow for natural staff turnover, total salary and related expenses were decreased by 2 per cent across the Council to recognise the possible savings from staff vacancies during the year.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	2019/20	Permanent	
		Full Time	Part Time
	\$'000	\$'000	\$'000
Community	15,549	7,669	7,880
Corporate Services	10,203	8,963	1,240
Infrastructure	13,778	13,606	172
Sustainable Development	6,598	5,455	1,143
Total permanent staff expenditure	46,129	35,693	10,435
Casuals, temporary and other expenditure	4,369		
Capitalised labour costs	1,497		
<b>Total expenditure</b>	<b>51,994</b>		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	2019/20	Permanent	
		Full Time	Part Time
	FTE	FTE	FTE
Community	180.5	83.0	97.5
Corporate Services	105.7	91.0	14.7
Infrastructure	164.2	162.0	2.2
Sustainable Development	66.5	54.0	12.5
Total	516.9	390.0	126.9
Casuals, temporary and other expenditure	42.4		
Capitalised labour costs	14.8		
<b>Total staff</b>	<b>574.1</b>		

## 4. Notes to the Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.



## 4.1 Comprehensive Income Statement

### 4.1.1 Adjusted underlying deficit - Greater Shepparton calculation (\$7.52 million decrease)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/2020	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Total income	152,014	153,317	(1,303)	(1%)
Total expense	(126,086)	(127,991)	1,905	2%
<b>Surplus (deficit) for the year</b>	<b>25,928</b>	<b>25,326</b>	<b>602</b>	<b>2%</b>
Grants - Capital	(9,152)	(20,707)	11,555	126%
Contributions - Capital	(1,558)	(3,541)	1,983	127%
Capital contributions - Non-Monetary	(13,031)	(6,412)	(6,619)	(51%)
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	150	155	(5)	(4%)
<b>Operating surplus (deficit)</b>	<b>2,337</b>	<b>(5,179)</b>	<b>7,516</b>	<b>322%</b>

The adjusted underlying result is the net surplus or deficit for the year adjusted for capital grants, capital contributions, non-monetary asset contributions, and the net gain/loss on disposal of assets. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2019/2020 year is a deficit of \$5.18 million which is a decrease of \$7.52 million from the 2018/2019 year.

This has been impacted by the early receipt of 50% of the 2019/2020 Federal Financial Assistance Grant of \$6.49m in June 2019.



#### 4.1.2 Rates and Charges (\$3.17 million increase)

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/2020 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.5% in line with the rate cap.

This will raise total rates and charges for 2019/2020 of \$79.67 million, excluding supplementary rates and interest.

#### 4.1.2(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2018/19 \$'000	2019/20 \$'000	Variance \$'000	Variance %
General rates*	(60,840)	(63,625)	(2,785)	(4.58%)
Municipal charge*	(5,908)	(5,990)	(82)	(1.39%)
Waste management charge	(9,760)	(10,058)	(298)	(3.05%)
Supplementary rates and rate adjustments	(781)	(784)	(3)	(0.38%)
Interest on rates and charges	(180)	(180)	0	0.00%
<b>Total rates and charges</b>	<b>(77,469)</b>	<b>(80,636)</b>	<b>(3,167)</b>	<b>(4.09%)</b>

\*These items are subject to the rate cap established under the FGRS

#### 4.1.2(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2018/19 cents/\$CIV	2019/20 cents/\$CIV	Variance %
General Land	0.00515660	0.00507319	(1.62%)
Farm Land	0.00464094	0.00456587	(1.62%)
Commercial/Industrial Land	0.01057103	0.01040004	(1.62%)
Cultural and Recreational Land	0.00376432	0.00370343	(1.62%)

**4.1.2(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year**

Type or class of land	2018/19 \$ <sup>^</sup>	2019/20 \$	Variance \$	Variance %
General Land	36,353,962	36,917,193	563,231	1.55%
Farm Land	7,637,627	7,669,685	32,058	0.42%
Commercial/Industrial Land	17,915,221	18,984,139	1,068,918	5.97%
Cultural and Recreational Land	53,058	53,622	564	1.06%
<b>Total amount to be raised by general rates</b>	<b>61,959,868</b>	<b>63,624,639</b>	<b>1,664,771</b>	<b>2.69%</b>

<sup>^</sup>It should be noted that the rates and charges for 2018/2019 have been adjusted for supplementary rates received during the 2018/2019 financial year on a full year rate or annualised basis. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period.

**4.1.2(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year**

Type or class of land	2018/19 Number	2019/20 Number	Variance Number	Variance %
General Land	25,387	25,870	483	1.90%
Farm Land	2,925	2,925	0	0.00%
Commercial/Industrial Land	2,474	2,478	4	0.16%
Cultural and Recreational Land	7	7	0	0.00%
<b>Total number of assessments</b>	<b>30,793</b>	<b>31,280</b>	<b>487</b>	<b>1.58%</b>

**4.1.2(e) The basis of valuation to be used is the Capital Improved Value (CIV)**

**4.1.2(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year**

Type or class of land	2018/19 \$	2019/20 \$	Variance \$	Variance %
General Land	6,887,731,800	7,276,919,000	389,187,200	5.65%
Farm Land	1,645,751,000	1,679,786,000	34,035,000	2.07%
Commercial/Industrial Land	1,675,147,000	1,825,391,000	150,244,000	8.97%
Cultural and Recreational Land	14,095,000	14,479,000	384,000	2.72%
<b>Total value of land</b>	<b>10,222,724,800</b>	<b>10,796,575,000</b>	<b>573,850,200</b>	<b>5.61%</b>

Independent valuations as at 1 January 2019 will be used for the 2019/2020 rating year.

**4.1.2(g) The municipal charge under Section 159 of the Act compared with the previous financial year**

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$	Variance \$	Variance %
Municipal	195	195	0	0.00%

**4.1.2(h) The estimated total amount to be raised by municipal charges compared with the previous financial year**

Type of Charge	2018/19 \$	2019/20 \$	Variance \$	Variance %
Municipal	5,989,620	5,989,620	0	0.00%

**4.1.2(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year**

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$	Variance \$	Variance %
80L Waste / Recyclables Service Charge	183	186	3	1.64%
120L Waste / Recyclables Service Charge	244	249	5	2.05%
240L Waste / Recyclables Service Charge	409	417	8	1.96%
120L or 240L Green Organic Waste Service Charge	83	84	1	1.20%
120L or 240L Recyclables Only Service Charge	83	84	1	1.20%
<b>Total</b>	<b>1,002</b>	<b>1,020</b>	<b>18</b>	<b>1.80%</b>

**4.1.2(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year**

Type of Charge	2018/19 \$	2019/20 \$	Variance \$	Variance %
80L Waste / Recyclables Service Charge	1,972,795	2,005,136	32,341	1.64%
120L Waste / Recyclables Service Charge	2,048,600	2,090,579	41,979	2.05%
240L Waste / Recyclables Service Charge	3,914,130	3,990,690	76,560	1.96%
120L or 240L Green Organic Waste Service Charge	1,912,444	1,935,486	23,042	1.20%
120L or 240L Recyclables Only Service Charge	35,516	35,944	428	1.21%
<b>Total</b>	<b>9,883,485</b>	<b>10,057,835</b>	<b>174,350</b>	<b>1.76%</b>

#### 4.1.2(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2018/19	2019/20	Variance	Variance
	\$	\$	\$	%
General rates	61,959,868	63,624,639	1,664,771	2.69%
Municipal charge	5,989,620	5,989,620	0	0.00%
<b>Sub Total General Rates</b>	<b>67,949,488</b>	<b>69,614,259</b>	<b>1,664,771</b>	<b>2.45%</b>
Kerbside collection and recycling	9,883,485	10,057,835	174,350	1.76%
<b>Sub Total Rates and charges</b>	<b>77,832,973</b>	<b>79,672,094</b>	<b>1,839,121</b>	<b>2.36%</b>
Supplementary Rates (estimated)		783,935	783,935	100.00%
Interest	180,000	180,000	0	0.00%
<b>Rates and charges</b>	<b>77,832,973</b>	<b>80,636,029</b>	<b>2,803,056</b>	<b>3.60%</b>

^It should be noted that the rates and charges for 2018/2019 have been adjusted for supplementary rates received during the 2018/2019 financial year on a full year rate or annualised basis. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period.

#### 4.1.2(l) Fair Go Rates System Compliance

Greater Shepparton City Council is fully compliant with the State Government's Fair Go Rates System.

	2018/19	2019/20
Total Rates	\$ 65,339,702	\$67,949,488
Number of rateable properties	30,793	31,280
Base Average Rates	\$ 2,207	\$ 2,226
Maximum Rate Increase (set by the State Government)	<b>2.25%</b>	<b>2.50%</b>
Capped Average Rate	\$ 2,262	\$ 2,281
Maximum General Rates and Municipal Charges Revenue	\$ 2,262	\$ 2,281
Budgeted General Rates and Municipal Charges Revenue	\$ 2,262	\$ 2,281

#### 4.1.2(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

**There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:**

- The making of supplementary valuations (2019/20: estimated \$783,935 and 2018/19: estimated \$781,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.2(n) Differential rates

Refer to Appendix B for differential rates definitions

##### Rates to be levied

A general rate of 0.507319% (0.00507319 cents in the dollar of CIV) for all rateable General Land

A general rate of 0.456587% (0.00456587 cents in the dollar of CIV) for all rateable Farm Land

A general rate of 1.040004% (0.01040004 cents in the dollar of CIV) for all rateable Commercial/Industrial Land

A general rate of 0.370343% (0.00370343 cents in the dollar of CIV) for all rateable Cultural and Recreational Land

#### 4.1.3 Statutory fees and fines (\$0.31 million increase)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Infringements and costs	1,012	1,234	(222)	(22%)
Permits	1,236	1,369	(134)	(11%)
Other	3	7	(3)	(91%)
Town planning fees	570	525	45	8%
Land Information Certificates	67	65	2	3%
<b>Total statutory fees and fines</b>	<b>2,889</b>	<b>3,200</b>	<b>(311)</b>	<b>(11%)</b>

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are projected to increase by 10.8 per cent or \$0.31 million compared to 2018/2019.

The increase in Infringements and Costs relates to an increase in parking infringements; the increase in Permits relates to the increase in fees and charges in Environmental Health as well as an increase in Planning and Building permit income; and the decrease in Town Planning Fees is related to planning permits.

A detailed listing of statutory fees is included in Appendix A.

#### 4.1.4 User fees (\$0.42 million decrease)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Children's services	1,831	2,202	(371)	(20%)
Arts and culture	121	296	(176)	(145%)
Waste management	5,299	5,409	(110)	(2%)
Aquatic facilities	3,328	3,348	(19)	(1%)
Other	1,586	1,257	328	21%
Financial services	350	117	233	67%
Saleyards	1,697	1,492	204	12%
Aged and disability services	718	599	119	17%
Tourism	997	883	114	11%
Recreational facilities	1,040	964	76	7%
Merchandise sales	155	140	15	10%
Development facilities	553	545	8	1%
Environmental health	19	18	0	2%
Parking	1,199	1,199	0	0%
<b>Total user fees</b>	<b>18,893</b>	<b>18,469</b>	<b>423</b>	<b>2%</b>

User Fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of community services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure market comparability and benchmarking against like businesses.

User Fees are projected to decrease by 2.2 per cent or \$0.42 million compared to 2018/2019.

The increase in Children Services relates to an increase in full fee paying families at early childhood education centres; the increase in Arts and Culture relates to an increase in utilisation of Eastbank and Westside performing arts centres based on the 2019/2020 performance program; and the increase in Waste Management is due to an increase in fees and charges for the three resource recovery centres. The decrease in Other relates to Greater Shepparton City Council no longer providing services to the Pine Lodge Cemetery and Kialla West Cemetery trusts from 2019/2020 onwards.

A detailed listing of fees and charges is included in Appendix A.

#### 4.1.5 Grants (\$4.13 million increase)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	19,652	28,231	(8,579)	(44%)
State funded grants	14,171	9,831	4,341	31%
<b>Total grants received</b>	<b>33,824</b>	<b>38,062</b>	<b>(4,238)</b>	<b>(13%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Federal Financial Assistance Grants - General	9,606	4,886	4,719	49%
Federal Financial Assistance Grants - Roads	3,155	1,605	1,550	49%
Commonwealth Home Support Program	2,240	2,246	(6)	(0%)
Early Childhood Education	3,057	3,050	6	0%
Environmental Health	7	7	(0)	(2%)
Neighbourhood Management	24	24	0	0%
Senior Citizens Centres	9	0	9	100%
<b>Recurrent - State Government</b>				
Business Centre	0	33	(33)	(100%)
Commonwealth Home Support Program	605	667	(63)	(10%)
DHHS Under 65	705	0	705	100%
Disability & Positive Ageing Support	72	3	70	96%
Early Childhood Education	2,806	2,872	(66)	(2%)
Emergency Management	120	120	0	0%
Environmental Health	64	70	(6)	(10%)
Environmental Operations	100	0	100	100%
Events	3	3	(0)	(1%)
Maternal and Child Health	936	936	(0)	(0%)
Neighbourhood Management	20	0	20	100%
Parking Enforcement	150	150	0	0%
Senior Citizens Centres	30	38	(8)	(25%)
Shepparton Art Museum Operations	120	120	0	0%
Youth	88	88	0	0%
<b>Total recurrent grants</b>	<b>23,914</b>	<b>16,917</b>	<b>6,997</b>	<b>29%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Early Childhood Education	10	0	10	100%
Environmental Operations	25	0	25	100%
Saleyards	94	0	94	100%
Works Administration	8	0	8	100%
<b>Non-recurrent - State Government</b>				
Business Centre	0	15	(15)	(100%)
Community Strengthening	26	1	25	98%
Early Childhood Education	25	0	25	100%
Environmental Operations	120	0	120	100%
Events	15	200	(185)	(1,233%)
Healthy Communities Programs	63	20	43	68%
Native Vegetation	53	0	53	100%
Planning	92	0	92	100%

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
<b>Non-recurrent - State Government</b>				
Rates and Valuations	110	0	110	100%
Riverlinks	125	125	0	0%
Shepparton Art Museum Operations	46	39	7	16%
Waste Operations	61	50	11	18%
Youth	22	22	0	0%
<b>Total non-recurrent grants</b>	<b>894</b>	<b>471</b>	<b>423</b>	<b>47%</b>
<b>Total operating grants</b>	<b>24,808</b>	<b>17,388</b>	<b>7,420</b>	<b>30%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	0	2,027	(2,027)	(100%)
<b>Recurrent - State Government</b>				
<b>Total recurrent grants</b>	<b>0</b>	<b>2027</b>	<b>(2,027)</b>	<b>(100%)</b>
<b>Non-recurrent - Commonwealth Government</b>				
Buildings	0	13,500	(13,500)	(100%)
Footpaths and Cycleways	305	886	(580)	(100%)
Roads	1,250	0	1,250	(100%)
<b>Non-recurrent - State Government</b>				
Bridges	930	0	930	100%
Buildings	5,100	2,500	2,600	51%
Computers and Telecommunications	240	720	(480)	(200%)
Fixtures, Fittings and Furniture	46	0	46	100%
Land Improvements	0	191	(191)	(100%)
Parks, Open Space and Streetscapes	0	10	(10)	(100%)
Recreational, Leisure and Community Facilities	427	874	(447)	(105%)
Roads	854	0	854	100%
<b>Total non-recurrent grants</b>	<b>9,152</b>	<b>18,680</b>	<b>(9,528)</b>	<b>(104%)</b>
<b>Total capital grants</b>	<b>9,152</b>	<b>20,707</b>	<b>(11,555)</b>	<b>(126%)</b>
<b>Total Grants</b>	<b>33,960</b>	<b>38,095</b>	<b>(4,135)</b>	<b>(12%)</b>

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 29.9 per cent or \$7.42 million compared to 2018/2019.

The increase/decrease in specific grant funding reflect expected increased/decreased demand for these services. The decrease in Federal Financial Assistance Grant funding, distributed through the Victorian Grants Commission (VGC) results from receiving \$6.49 million (50%) of the 2019/2020 grant allocations in June 2019.

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increase by 126.3 per cent or \$11.56 million compared to 2018/2019. Section 4.5 includes a more detailed analysis of the capital grants and contributions expected to be received during the 2019/2020 year.



#### 4.1.6 Contributions (\$5.31 million decrease)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Monetary - Operating	1,723	1,049	673	39%
Monetary - Capital	1,558	3,541	(1,983)	(127%)
Non-monetary	13,031	6,412	6,619	51%
<b>Total contributions</b>	<b>16,312</b>	<b>11,003</b>	<b>5,309</b>	<b>33%</b>

Contributions relate to monies paid by various community sources towards capital and operating expenses. This includes contributions from developers in regard to public sport and recreation, drainage and car parking in accordance with planning permits issues for property development.

Contributions are projected to decrease by 32.5 per cent or \$5.31 million compared to 2018/2019 mainly due to lower non-monetary contributions (eg. developer gifted assets).

#### 4.1.7 Other Income (\$0.57 million decrease)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Interest	1,200	750	450	38%
Rent	457	470	(14)	(3%)
Other Income	852	848	4	0%
Other Income - Capital	133	0	133	100%
<b>Total other income</b>	<b>2,642</b>	<b>2,069</b>	<b>573</b>	<b>22%</b>

Other income relates to a range of items such as interest revenue on investments and rental income items.

Other income is projected to decrease by 21.7 per cent or \$0.57 million compared to 2018/2019 largely due to lower interest income from lower levels on investments.

#### 4.1.8 Employee Costs (\$1.16 million increase)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Wages and salaries	44,016	45,045	1,029	2%
Superannuation	4,399	4,562	163	4%
WorkCover	733	871	138	19%
Fringe Benefit Tax	190	20	(170)	(89%)
<b>Total employee costs</b>	<b>49,337</b>	<b>50,498</b>	<b>1,160</b>	<b>2%</b>

Employee Costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee Costs is projected to increase by 2.4 per cent or \$1.16 million compared to 2018/2019. This increase relates to three key factors:

- Council's Enterprise Bargaining Agreement (EBA)
- The 2019/2020 budget was prepared on the assumption that Council has full complement of staff to the approved FTE level
- A 2% vacancy factor has been applied.

#### 4.1.9 Materials and Services (\$1.75 million decrease)

	Forecast		Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
	Actual	Budget		
	2018/19 \$'000	2019/20 \$'000		
Waste Management	8,555	9,662	1,106	13%
Sponsorships & Contributions	3,533	4,240	707	20%
Training and Development	792	978	186	24%
General Maintenance	3,826	3,921	95	2%
Building Maintenance	1,759	1,854	95	5%
Information Technology	2,375	2,419	44	2%
Insurance	835	876	41	5%
Non Council Asset Works	1,703	587	(1,116)	(66%)
Consultants	2,304	1,285	(1,020)	(44%)
Motor Vehicle Expenses	2,026	1,376	(650)	(32%)
Legal Fees	1,515	1,005	(511)	(34%)
Operational Supplies and Services	13,593	13,160	(432)	(3%)
EPA Levy	1,443	1,289	(155)	(11%)
Advertising and Marketing	1,816	1,689	(128)	(7%)
Utilities	2,699	2,682	(17)	(1%)
<b>Total materials and services</b>	<b>48,775</b>	<b>47,020</b>	<b>(1,755)</b>	<b>(4%)</b>

Materials and services include the purchase of consumables, corporate expenses, payments to contractors for the provision of services and utility costs. Materials and services are projected to decrease by 3.6 per cent or \$1.75 million compared to 2018/2019.

The increase in Waste Management mostly relates to an increase in the contract payments for kerbside garbage collection. The decrease in Non Council Asset Works relates to one off projects completed in 2018/2019; the decrease in Consultants relates to the design for the Shepparton Sports Stadium and Riverlinks master plan completed in 2018/2019; and the decrease in Operational Supplies and Services is due to no longer delivering home and community care programs for younger people (under 65).

#### 4.1.10 Depreciation and Amortisation (\$2.4 million increase)

	Forecast		Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
	Actual	Budget		
	2018/19 \$'000	2019/20 \$'000		
Property	1,973	1,959	(14)	(1%)
Infrastructure	21,958	23,455	1,496	7%
Plant & equipment	2,170	3,092	922	42%
<b>Total depreciation and amortisation</b>	<b>26,102</b>	<b>28,505</b>	<b>2,403</b>	<b>9%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Depreciation is projected to increase by 9.2 per cent or \$2.4 million compared to 2018/2019. Refer to section 4.5 for more detailed analysis of Council's capital works program for the 2019/2020 year.

#### 4.1.11 Borrowing Costs (\$0.01 million decrease)

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
Interest - Borrowings	1,002	995	(7)	(1%)
<b>Total Borrowing Costs</b>	<b>1,002</b>	<b>995</b>	<b>(7)</b>	<b>(1%)</b>

Borrowing Costs relate to interest charges by financial institutions on funds borrowed. Borrowings costs are projected to decrease by 0.7 per cent or \$0.01 million compared to 2018/2019.

## 4.2 Balance Sheet

### 4.2.1 Assets - Current Assets (\$30.05 million decrease) and Non-Current Assets (\$51.03 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. Investments with a maturity greater than 3 months are classified as Other Financial Assets. These balances are projected to decrease by \$32.85 million during the year and are used to fund operations and the capital works program.

Trade and other receivables are monies owed to Council. This balance is projected to increase by \$2.8 million during the year. Short term debtors are not expected to change significantly in the budget. Council does not have any long term debtors.

Other Assets includes items such as prepayments for expenses that Council had paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The \$51.03 million increase in this balance is attributable to the net result of the capital works program new assets, depreciation of assets and the sale or disposal of assets.

### 4.2.2 Liabilities - Current Liabilities (\$2.91 million decrease) and Non-Current Liabilities (\$1.44 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. This balance is projected to decrease by \$2.99 million during the year. These liabilities are budgeted to remain within consistent levels.

Provisions include Cosgrove 2 landfill rehabilitation, and accrued long service leave, annual leave and rostered days off owing to employees. These liabilities are budgeted to remain within consistent levels.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$1.36 million over the year. Council has no borrowings proposed for 2019/2020.

### 4.2.3 Working Capital (\$27.14 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

#### 4.2.4 Equity (\$25.33 million increase)

Total Equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus of \$25.33 million results directly from the operating surplus for the year.

#### 4.2.5 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19	2019/20
	\$	\$
Amount borrowed as at 30 June of the prior year	18,435	17,068
Amount proposed to be borrowed	0	0
Amount projected to be redeemed	(1,367)	(1,361)
Amount of borrowings as at 30 June	17,068	15,707

### 4.3 Statement of Cash Flows

#### 4.3.1 Operating Activities (\$2.63 million increase)

Operating Activities refer to cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt. The increase in cash inflows from operating activities is due mainly to \$16m of capital grant funding expected for the new Shepparton Art Museum in 2019/2020. This is partially offset by a reduction in operating grants due to 50% of the 2019/2020 Federal Financial Assistance funding being received in June 2019.

The net cash flows from operating activities does not equal the surplus (deficit) for the year in the Income Statement as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast			
	Actual	Budget	Variance	Variance
	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
	\$'000	\$'000	\$'000	%
<b>Surplus (deficit) for the year</b>	<b>25,928</b>	<b>25,326</b>	<b>602</b>	<b>2%</b>
Depreciation	26,102	28,505	2,403	9%
Contributions - non-monetary - Capital	(13,031)	(6,412)	6,619	51%
Loss (gain) on disposal of property, infrastructure, plant & equipment	(150)	(155)	(5)	(4%)
Finance Costs	(1,002)	(995)	(7)	(1%)
Net Movement in current assets and liabilities	2,303	(3,486)	5,789	251%
<b>Cash Flows available from operating activities</b>	<b>40,151</b>	<b>42,783</b>	<b>(2,632)</b>	<b>(7%)</b>

### 4.3.2 Investing Activities (\$45.76 million increase)

Investing Activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment. The increase in cash outflows from investment activities represents the increase in the capital works program.

### 4.3.3 Financing Activities (\$0.01 million decrease)

Financing Activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principle component of loan repayments for the year.

### 4.3.4 Cash and Cash Equivalents at end of the year (\$30.13 million decrease)

Overall, total cash and investments is forecast to decrease by \$30.13 million to \$6.67 million as at 30 June 2020, reflecting Council's strategy of using existing cash and investments to enhance existing and create new infrastructure. This is consistent with Council's Strategic Resource Plan.

## 4.4 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that Council is estimating at 30 June 2020 it will have cash and investments of \$17.55 million, which has been restricted as shown in the following table.

		Forecast			
		Actual	Budget	Variance	Variance
	Ref	2018/19	2019/20	(Fav)/Unfav	(Fav)/Unfav
		\$'000	\$'000	\$'000	%
<b>Total cash and investments</b>		<b>50,399</b>	<b>17,550</b>	32,849	65%
Restricted cash and investments					
- Statutory reserves	4.4.1	(3,047)	(3,497)	450	15%
- Cash held to carry forward capital works	4.4.2	(6,109)	0	(6,109)	(100%)
- Trust funds and deposits		(2,836)	(2,836)	0	0%
<b>Unrestricted cash and investments</b>	4.4.3	<b>38,406</b>	<b>11,217</b>	27,190	71%
- Discretionary reserves	4.4.4	(10,801)	(6,423)	(4,378)	(41%)
<b>Unrestricted cash adjusted for discretionary</b>	4.4.5	<b>27,605</b>	<b>4,794</b>	22,812	83%

### 4.4.1 Statutory reserves (\$3.5 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

### 4.4.2 Cash held to fund carry forward capital

There is no amount shown as cash held to fund carry forward works at 30 June 2020, as it expected that the capital works budget in the 2019/2020 financial year will be fully completed.

#### **4.4.3 Unrestricted cash and investments (\$11.22 million)**

The amount shown is in accordance with the definition of unrestricted cash included in the Regulations. These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

#### **4.4.4 Discretionary reserves (\$6.42 million)**

These funds are shown as discretionary reserves. Although not restricted by a statutory purpose Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

#### **4.4.5 Unrestricted cash adjusted for discretionary reserves (\$4.79 million)**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. These funds also take into account Council's longer term capital works program.

## 4.5 Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2019/2020 year, classified by expenditure type and funding source. Works are also disclosed as new works or carried forward from 2018/2019.

### 4.5.1 Summary

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	9,130	<b>31,716</b>	22,586	<b>247.38%</b>
Plant and equipment	4,743	<b>5,001</b>	259	<b>5.46%</b>
Infrastructure	29,210	<b>36,959</b>	7,749	<b>26.53%</b>
<b>Total</b>	<b>43,082</b>	<b>73,676</b>	<b>30,594</b>	<b>71.01%</b>

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	<b>31,716</b>	27,065	1,672	1,092	1,887	16,466	2,866	12,384	0
Plant and equipment	<b>5,001</b>	1,795	2,805	282	119	720	30	4,251	0
Infrastructure	<b>36,959</b>	4,802	15,220	12,141	4,796	3,522	645	32,792	0
<b>TOTAL CAPITAL WORKS</b>	<b>73,676</b>	<b>33,663</b>	<b>19,697</b>	<b>13,514</b>	<b>6,801</b>	<b>20,707</b>	<b>3,541</b>	<b>49,427</b>	<b>0</b>

\*Projects marked with an asterisk contain contingency. The contingency allocation is developed through an assessment of each project's complexity and needs, and will be accessed (if required) through Council's Project Management Office governance arrangements. When a project is completed, any unspent portion of contingency will be returned to its source funding for further allocation by Council.

#### 4.5.2 New Works

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land Improvements</b>									
Safer City Camera Network - Stage 2*	250				250	191		59	
Tatura Children's Centre Carpark	74			74				74	
Archer St Benalla Road Landscaping*	60	60						60	
Childcare Centre Hard Asset Management	5		5					5	
<b>Total Land Improvements</b>	<b>389</b>	<b>60</b>	<b>5</b>	<b>74</b>	<b>250</b>	<b>191</b>	<b>0</b>	<b>198</b>	<b>0</b>
<b>Buildings</b>									
New SAM (Shepparton Art Museum)	26,280	26,280				16,000	2,750	7,530	
Tatura Library Redevelopment*	1,606				1,606		116	1,490	
Building Renewals	970		970					970	
Public Toilet Replacement Program	500		500					500	
Maude Street Mall	419			419				419	
Installation of Solar on Council Buildings*	266	266						266	
Saleyards Remediation	100		100					100	
Caravan Park Remediation	50		50					50	
Animal Shelter Machinery Shed	20		20					20	
<b>Total Buildings</b>	<b>30,211</b>	<b>26,546</b>	<b>1,640</b>	<b>419</b>	<b>1,606</b>	<b>16,000</b>	<b>2,866</b>	<b>11,345</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>30,600</b>	<b>26,606</b>	<b>1,645</b>	<b>493</b>	<b>1,856</b>	<b>16,191</b>	<b>2,866</b>	<b>11,543</b>	<b>0</b>



Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Motor Vehicles and Plant	2,249	299	1,950					2,249	
Total Station	40		40					40	
Electric Car Charging Points	22	22						22	
<b>Total Plant, Machinery and Equipment</b>	<b>2,311</b>	<b>321</b>	<b>1,990</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,311</b>	<b>0</b>
<b>Fixtures, Fittings and Furniture</b>									
Riverlinks Eastbank - Sound System Upgrade*	238			238				238	
Christmas Decorations	69	69						69	
Riverlinks Monitor Speakers	39			39				39	
Shepparton Art Museum Acquisitions	30	30					30	0	
Riverlinks - Stage Communication Systems (Wireless)	21	21						21	
<b>Total Fixtures, Fittings and Furniture</b>	<b>397</b>	<b>120</b>	<b>0</b>	<b>277</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>367</b>	<b>0</b>
<b>Computers and Telecommunications</b>									
Public Wi-Fi Project	1,000	1,000				720		280	
Desktop Virtualisation (Desktop Refresh)	550		550					550	
Networking	195	117	78					195	
Aurion BPA	50				50			50	
EventPro Upgrade	33				33			33	
Small Capital ICT Devices	25	25						25	
TRIM Licences	24				24			24	
Uninterrupted Power Supply	15		15					15	
Aurion On-Boarding	10				10			10	
KidsTown Projector	6	6						6	
<b>Total Computers and Telecommunications</b>	<b>1,908</b>	<b>1,148</b>	<b>643</b>	<b>0</b>	<b>117</b>	<b>720</b>	<b>0</b>	<b>1,188</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,616</b>	<b>1,589</b>	<b>2,633</b>	<b>277</b>	<b>117</b>	<b>720</b>	<b>30</b>	<b>3,866</b>	<b>0</b>

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Maude Street Upgrade	3,200			3,200				3,200	
Balaclava/Verney/Dookie Intersection Upgrade	3,076			3,076		600		2,476	
Asphalt Renewal	2,751		2,751			751		2,000	
Road Sealing Program	2,182		2,182					2,182	
Gravel Resheeting	2,040		2,040					2,040	
Kerb and Channel Renewal	1,100		1,100					1,100	
Channel Road	856		856			556		300	
MSTP Stabilisation Program	850		850					850	
Victoria Park Lake Intersection*	500			500				500	
Reseal Preparation Works	480		480					480	
Hawkins / GV Highway Intersection Design	435	435						435	
Rural Road Seal Program	300			300				300	
North East Growth Corridor - Intersection Design	250	250						250	
Hamilton Street Kerb Replacement	120		120			120		0	
Traffic Management Devices	60	60						60	
Accessible Parking Bay Program	40	40						40	
Vaughan St Parking Changes	30			30				30	
Marlboro Drive	0						81	(81)	
DCP Mooroopna West Growth Corridor	0						42	(42)	
<b>Total Roads</b>	<b>18,270</b>	<b>785</b>	<b>10,379</b>	<b>7,106</b>	<b>0</b>	<b>2,027</b>	<b>123</b>	<b>16,120</b>	<b>0</b>
<b>Bridges</b>									
Bridge Renewals	942		942					942	
Guardrails - Arcadia - Tamleugh Road	30			30				30	
<b>Total Bridges</b>	<b>972</b>	<b>0</b>	<b>942</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>972</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
Shared Path Extension - Route 3 The Flats and Route 5 Australian Botanic Gardens*	1,414				1,414	611		803	
Footpath Renewals	285		285					285	
Footpath Missing Links Program	200				200			200	
Midland Highway Recreational Path Shepparton East*	185	185						185	
DCP South Growth Corridor - Shared Path	180	180						180	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Riverwood Shared Path	40	40						40	
Shared Path Renewal	31		31					31	
Tatura - 10km Walking/Cycling Loop - Stage 2*	26	26						26	
Pedestrian Facilities Program - DDA	20		20					20	
Safe Route to School Program	10				10			10	
Watson Street Footpath Works	10				10			10	
Marlboro Drive	0						46	(46)	
DCP Mooroopna West Growth Corridor	0						16	(16)	
Windsor Park Estate	0						24	(24)	
<b>Total Footpaths and Cycleways</b>	<b>2,401</b>	<b>431</b>	<b>336</b>	<b>0</b>	<b>1,634</b>	<b>611</b>	<b>86</b>	<b>1,704</b>	<b>0</b>
<b>Drainage</b>									
Southdown Precinct YAKKA Basin Upgrade	1,213				1,213		85	1,128	
DCP North Growth Corridor - Drainage	600	600					20	580	
Katandra West Basin - Stage 2*	281			281				281	
Drainage Renewals	87		87					87	
Localised Drainage Upgrade	50			50				50	
DCP South Growth Corridor - Wetland Planting	50			50				50	
Drainage Brick Pit Renewals	30		30					30	
Southdown Precinct Hawkins Basin Landscaping	7	7						7	
Southdown Precinct YAKKA Basin Landscaping	0						16	(16)	
Marlboro Precinct - Drainage and Wetland	0						120	(120)	
DCP Mooroopna West Growth Corridor	0						154	(154)	
<b>Total Drainage</b>	<b>2,318</b>	<b>607</b>	<b>117</b>	<b>381</b>	<b>1,213</b>	<b>0</b>	<b>395</b>	<b>1,923</b>	<b>0</b>
<b>Recreational, Leisure &amp; Community Facilities</b>									
Sports Infrastructure Renewals	640		640					640	
Kialla Park Recreation Reserve Change Rooms - Female Friendly Facilities*	561			561		103		458	
Princess Park Masterplan Implementation - 200 LUX Lighting Upgrade*	433	433				250		183	
Aquamoves - 50m Pool Heating*	425			425		250	3	172	
Youth SPOTS*	396				396	250		146	
Vibert Reserve Sports Field Lighting*	384	384				21		362	
Aquamoves - 25m Pool Tile Renewal	250		250					250	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Princess Park Masterplan Implementation - Facilities Precinct - Detailed Design	237			237				237	
Active Living Renewals	214		214					214	
Sports Precinct - Recirculation Pump*	168	168						168	
Vibert Reserve Masterplan Implementation - Stage 3 Extension Works - Detailed Design*	140				140			140	
Gym Equipment Cardio and Strength Renewal	105		105					105	
Irrigation Renewals	80		80					80	
Princess Park Irrigation	80			80				80	
BMX & Cycling Facility - Car Parking Area - Spray Seal*	77		77					77	
Aquamoves - External Pool Fence*	76		76					76	
Aquamoves - Accessibility - Pool Pod*	63	63						63	
Our Sporting Future Grant (Major)	60	60						60	
Vibert Reserve Masterplan Implementation - Refurbishment Works - Detailed Design	50	50						50	
Athletics' Track Irrigation Upgrade	45	45						45	
Princess Park Masterplan Implementation - Goyen Reserve Precinct - Detailed Design*	35			35				35	
DCP Mooroopna West Growth Corridor	0						38	(38)	
<b>Total Recreational, Leisure &amp; Community Facilities</b>	<b>4,519</b>	<b>1,203</b>	<b>1,442</b>	<b>1,338</b>	<b>536</b>	<b>874</b>	<b>41</b>	<b>3,604</b>	<b>0</b>
<b>Waste Management</b>									
Cosgrove 3 Clay Pit Works	250		250					250	
<b>Total Waste Management</b>	<b>250</b>	<b>0</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>
<b>Parks, Open Space and Streetscapes</b>									
McLennan Street Landscaping*	256	256						256	
Mooroopna War Memorial Stage 1*	242				242	10		232	
Parks Renewal	200		200					200	
Playground and Border Renewals	200		200					200	
Playground Shade Structures - Arcadia, Merrigum & Kialla Lakes*	139	139						139	
Kialla Park Oval Reconstruction	110			110				110	
Australian Botanical Gardens	65	65						65	
Wetlands and Native Infrastructure Renewals	60		60					60	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
DCP North Growth Corridor - Landscape	50	50						50	
Seven Creeks Half Basketball Court*	20	20						20	
Victoria Park Lake Pedestrian Lighting*	20			20				20	
<b>Total Parks, Open Space and Streetscapes</b>	<b>1,362</b>	<b>530</b>	<b>460</b>	<b>130</b>	<b>242</b>	<b>10</b>	<b>0</b>	<b>1,352</b>	<b>0</b>
<b>Off Street Car Parks</b>									
Tom Collins Drive - Landscaping, Parking, Revegetation	275			275				275	
Off Street Car Park Renewal	140		140					140	
<b>Total Off Street Car Parks</b>	<b>415</b>	<b>0</b>	<b>140</b>	<b>275</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>415</b>	<b>0</b>
<b>Other Infrastructure</b>									
Street Trees	300	100	200					300	
Outdoor Furniture and Signage	110		110					110	
Bus Shelter Program	60	60						60	
<b>Total Other Infrastructure</b>	<b>470</b>	<b>160</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>470</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>30,977</b>	<b>3,716</b>	<b>14,376</b>	<b>9,260</b>	<b>3,625</b>	<b>3,522</b>	<b>645</b>	<b>26,810</b>	<b>0</b>
<b>Project Management Office</b>	<b>1,100</b>	<b>530</b>	<b>310</b>	<b>167</b>	<b>93</b>			<b>1,100</b>	
<b>TOTAL NEW CAPITAL WORKS 2019/2020</b>	<b>67,292</b>	<b>32,441</b>	<b>18,964</b>	<b>10,197</b>	<b>5,691</b>	<b>20,432</b>	<b>3,541</b>	<b>43,319</b>	<b>0</b>

#### 4.5.3 Works carried forward from the 2018/2019 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Maude Street Mall	591			591				591	
Small Town Entry Signage	17	17						17	
<b>TOTAL PROPERTY</b>	<b>608</b>	<b>17</b>	<b>0</b>	<b>591</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>608</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
Public Wi-Fi Project	180	180						180	
ICT Primary Compute & Storage Refresh	120		120					120	
Aquamoves - Gym and Cardio Equipment	9		9					9	
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>309</b>	<b>180</b>	<b>129</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>309</b>	<b>0</b>
<b>INFRASTRUCTURE</b>									
Maude Street Upgrade	1,393			1,393				1,393	
Balaclava/Verney/Dookie Intersection	1,204			1,204				1,204	
North Growth Corridor - Drainage	530	530						530	
Dookie Rail Trail - Stage 2: Dookie to Conway Road	525					525	275	250	
Shepparton Aerodrome Plane Parking Area CASA Compliance	369					369		369	
Cosgrove 3 Site Infrastructure	250		250					250	
Marlboro Precinct - Drainage and Wetland	235	235						235	
Shared Path Extension - Route 3 The Flats and Route 5 Australian Botanical Gardens	216					216		216	
Sports Precinct Storage Compound	160	160						160	
Localised Drainage Upgrade	130			130				130	
Ferrari Park - Midland Highway Service Road Parking	100	100						100	
Bridge Renewals	90		90					90	
Skene Centre Road Car Parking	88		88					88	
Aquamoves - Replace 25m Indoor Pool Filtration System	72		72					72	
Merrigum Pool - Sand Filter and Pump	55		55					55	
MacIntosh St & Fitzjohn St - Design	50		50					50	
<b>TOTAL INFRASTRUCTURE</b>	<b>5,468</b>	<b>1,025</b>	<b>605</b>	<b>2,727</b>	<b>1,110</b>	<b>275</b>	<b>0</b>	<b>5,193</b>	<b>0</b>
<b>TOTAL RE-BUDGETED WORKS 2018/2019</b>	<b>6,384</b>	<b>1,222</b>	<b>734</b>	<b>3,318</b>	<b>1,110</b>	<b>275</b>	<b>0</b>	<b>6,109</b>	<b>0</b>
<b>TOTAL CAPITAL WORKS PROGRAM</b>	<b>73,676</b>	<b>33,663</b>	<b>19,697</b>	<b>13,514</b>	<b>6,801</b>	<b>20,707</b>	<b>3,541</b>	<b>49,427</b>	<b>0</b>

## 5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.



Indicator	Measure	Notes	Forecast		Budget 2019/20	Strategic Resource Plan Projections			Trend +/-
			Actual 2017/18	Actual 2018/19		2020/21	2021/22	2022/23	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.0%	1.7%	(2.7%)	2.4%	3.2%	4.1%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	270.0%	249.9%	144.2%	102.8%	134.4%	173.7%	-
Unrestricted cash	Unrestricted cash / current liabilities		164.0%	157.0%	52.0%	22.0%	21.8%	21.5%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	25.0%	22.0%	19.5%	20.8%	18.2%	15.7%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.0%	3.1%	2.9%	2.9%	3.1%	3.0%	o
Indebtedness	Non-current liabilities / own source revenue		25.0%	22.4%	20.5%	21.1%	18.9%	16.7%	-
Asset renewal	Asset renewal expenditure / depreciation	4	76.0%	104.7%	69.1%	50.9%	40.7%	60.5%	o
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	59.0%	60.4%	64.7%	63.2%	63.5%	63.7%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.8%	0.8%	0.7%	0.8%	0.8%	0.8%	o
<b>Efficiency</b>									
Expenditure level	Total expenditure / no. of property assessments		\$3,867	\$4,095	\$4,092	\$4,061	\$4,088	\$4,114	+
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,919	\$1,938	\$1,958	\$1,977	\$1,997	\$2,017	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		11.0%	12.7%	7.4%	7.4%	7.4%	7.4%	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator



## Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. 2018/2019 and 2019/2020 results have been impacted by the early receipt of 50% of the 2018/2019 Federal Financial Assistant grant funds in June 2018 and 50% of the 2019/2020 Federal Financial Assistant grant funds in June 2019. Excluding the impact of early receipt of Federal Financial Assistance grants funds, the trend for the Adjusted Underlying Result is increasing, highlighting focus by Council on generating annual operating surplus.

**2 Working Capital** - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease over the next two years largely due to Councils capital works program.

**3 Debt compared to rates** - Trend reflects pay back of existing debt along with proposed new borrowings in 2020/2021.

**4 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council remains reliant on rate revenue compared to all other revenue sources.

## Appendix A: 2019/2020 Fees and Charges Schedule

Fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2019/2020 year.

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>Discretionary Fees and Charges (Fees and Charges set by Council)</b>				
<b>AERODROME - Hangar Sites</b>				
Landing Fee (Commercial/Charter) per tonne	Y	\$ -	\$ 11.00	
Landing Fee (General Aviation) per tonne	Y	\$ -	\$ 11.00	
Access Fee Charge (Annual - Local Commercial) per tonne	Y	\$ -	\$ 252.00	
Access Fee Charge (Annual - Local Private/Aero Club) per tonne	Y	\$ -	\$ 190.00	
Parking Charges (Annual - Local Private/Commercial)	Y	\$ 365.00	\$ 380.00	3.9%
Overdue Payment Fee	N	\$ -	\$ 25.00	
<b>AGED AND DISABILITY SERVICES - Shepparton Senior Citizens Centre Hire</b>				
Community - Full day	Y	\$ 143.40	\$ 150.55	4.7%
Community - Half day	Y	\$ 94.25	\$ 98.95	4.7%
Older person - Full day	Y	\$ 57.20	\$ 60.05	4.7%
Older person - Half day	Y	\$ 39.80	\$ 41.80	4.8%
<b>ANIMALS - Animal Shelter/Pound Fees</b>				
Surrender/Euthanasia Fee	Y	\$ 50.00	\$ 50.00	0.0%
Ranger Fee for Trapping Program - per week	Y	\$ 225.00	\$ 232.00	3.0%
Rehouse Cat	Y	\$ 100.00	\$ 100.00	0.0%
Rehouse Dog 6 months to 7 years	Y	\$ 320.00	\$ 330.00	3.0%
Rehouse Dog 7 years +	Y	\$ 100.00	\$ 100.00	0.0%
Rehouse Dog under 6 months	Y	\$ 412.00	\$ 425.00	3.1%
<b>ANIMALS - Animal Shelter/Pound Fees - Fee Per Day</b>				
Daily Fee - Large animal - per head (horse, cattle)	Y	\$ 40.00	\$ 41.00	2.4%
Daily Fee - Medium animal - per head (sheep, goat, pig)	Y	\$ 11.00	\$ 12.00	8.3%
Daily Fee - Dog or Cat - after first 1 full day	Y	\$ 25.30	\$ 26.00	2.7%
<b>ANIMALS - Animal Shelter/Pound Fees - Release Fee</b>				
Release Fee - Cattle (per head)	Y	\$ 85.00	\$ 88.00	3.4%
Release Fee - Horse (per head)	Y	\$ 215.00	\$ 220.00	2.3%
Release Fee - Registered Dog or Cat - First visit	Y	\$ -	\$ -	
Release Fee - Registered Dog or Cat - Second or subsequent visit	Y	\$ -	\$ 70.40	
Release Fee - Registered Dog or Cat - Second or subsequent visit -	Y	\$ -	\$ 35.20	
Release Fee - Unregistered Animal - Dog or Cat	Y	\$ 90.20	\$ 92.70	2.7%
Release Fee - Unregistered Animal - Dog or Cat - Pensioner	Y	\$ -	\$ 46.20	
<b>ANIMALS - Permits</b>				
Birds Livestock (Lifetime of Animal)	Y	\$ 67.00	\$ 70.00	4.3%
Droving of livestock - Bond (through municipality)	Y	\$ 815.00	\$ 840.00	3.0%
Droving of livestock (through municipality)	Y	\$ 375.00	\$ 386.00	2.8%
Extra Animal Permit (Lifetime of Animal)	Y	\$ 67.00	\$ 70.00	4.3%
Grazing Permit	N	\$ 70.00	\$ 70.00	0.0%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>ANIMALS - Premise Registrations - Domestic Animal Act 1994</b>				
Animal Boarding Establishments	Y	\$ 290.00	\$ 300.00	3.3%
Breeding Establishment (per 5 animals over 3 months of age, male or	Y	\$ 290.00	\$ 300.00	3.3%
Dog Training Establishments	Y	\$ 290.00	\$ 300.00	3.3%
Pet Shops	Y	\$ 290.00	\$ 300.00	3.3%
Foster Carer Registration (per person, expires 10 April each year)	Y	\$ -	\$ -	
Animal Shelter (other than Council operated facility)	Y	\$ -	\$ 300.00	
<b>AQUATIC FACILITIES - Aquamoves Aquatic Entry</b>				
20 Visit Group Swim Pass	Y	\$ 255.00	\$ 262.50	2.9%
20 Visit Sunday Group Swim Pass	Y	\$ 184.50	\$ 189.00	2.4%
20 Visit Adult Swim Pass	Y	\$ 96.00	\$ 99.00	3.0%
20 Visit Child Swim Pass	Y	\$ 63.00	\$ 64.50	2.3%
20 Visit Hydro Swim Pass	Y	\$ 97.50	\$ 100.50	3.0%
20 Visit Pension Adult Swim Pass	Y	\$ 60.00	\$ 61.50	2.4%
20 Visit Pension Child Swim Pass	Y	\$ 39.75	\$ 40.50	1.9%
20 Visit Pensioner Swim/Spa/Sauna Pass	Y	\$ 102.00	\$ 105.00	2.9%
20 Visit Shower Pass	Y	\$ 61.50	\$ 63.00	2.4%
20 Visit Swim Club Pass	Y	\$ 91.50	\$ 94.50	3.2%
20 Visit Swim/Spa/Sauna Pass	Y	\$ 156.00	\$ 160.50	2.8%
4 Week Full Centre School of Rural Health	Y	\$ 61.20	\$ 63.00	2.9%
6 Week Full Centre School of Rural Health	Y	\$ 91.70	\$ 94.50	3.0%
Admission Fee	Y	\$ 2.00	\$ 2.00	0.0%
Adult Swim	Y	\$ 6.40	\$ 6.60	3.0%
Adult Swim/Spa/Sauna	Y	\$ 10.40	\$ 10.70	2.8%
Child Swim	Y	\$ 4.20	\$ 4.30	2.3%
Swim Club	Y	\$ 6.10	\$ 6.30	3.2%
Community Group Adult Swim	Y	\$ 5.40	\$ 5.60	3.6%
Community Group Child Swim	Y	\$ 3.50	\$ 3.60	2.8%
Community Group Hydro Pool	Y	\$ 5.50	\$ 5.70	3.5%
Community Group/Swim/Spa/Sauna	Y	\$ 8.80	\$ 9.00	2.2%
Corporate - 20% 1 unit DD	Y	\$ 30.60	\$ 31.50	2.9%
Corporate - 20% 2 unit DD	Y	\$ 37.20	\$ 38.30	2.9%
Corporate - 20% 3 unit DD	Y	\$ 43.70	\$ 45.00	2.9%
Corporate - 30% 1 unit DD	Y	\$ 26.70	\$ 27.50	2.9%
Corporate - 30% 2 unit DD	Y	\$ 32.60	\$ 33.60	3.0%
Corporate - 30% 3 unit DD	Y	\$ 38.20	\$ 39.35	2.9%
Corporate - 40% 1 unit DD	Y	\$ 22.90	\$ 23.60	3.0%
Corporate - 40% 2 unit DD	Y	\$ 27.90	\$ 28.70	2.8%
Corporate - 40% 3 unit DD	Y	\$ 32.80	\$ 33.80	3.0%
Corporate - 50% 1 unit DD	Y	\$ 19.10	\$ 19.70	3.0%
Corporate - 50% 2 unit DD	Y	\$ 23.30	\$ 24.00	2.9%
Corporate - 50% 3 unit DD	Y	\$ 27.30	\$ 28.10	2.8%
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00	0.0%
Group Swim	Y	\$ 17.00	\$ 17.50	2.9%
General - 1 unit DD	Y	\$ 38.20	\$ 39.40	3.0%
General - 1 unit 3 months	Y	\$ 321.15	\$ 330.80	2.9%
General - 1 unit 6 months	Y	\$ 596.35	\$ 614.30	2.9%
General - 1 unit 12 months	Y	\$ 916.80	\$ 944.30	2.9%
General - 2 units 3 months	Y	\$ 389.85	\$ 401.60	2.9%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
General - 2 units DD	Y	\$ 46.45	\$ 47.90	3.0%
General - 2 units 6 months	Y	\$ 724.10	\$ 745.80	2.9%
General - 2 units 12 months	Y	\$ 1,114.05	\$ 1,147.50	2.9%
General - 3 units DD	Y	\$ 54.60	\$ 56.30	3.0%
General - 3 units 3 months	Y	\$ 458.75	\$ 472.60	2.9%
General - 3 units 6 months	Y	\$ 851.80	\$ 877.40	2.9%
General - 3 units 12 months	Y	\$ 1,310.65	\$ 1,350.00	2.9%
Group booking > 100 people - additional lifeguard	Y	\$ 40.00	\$ 41.20	2.9%
Hydrotherapy Pool	Y	\$ 6.50	\$ 6.70	3.0%
Inflatable Hire - per hour	Y	\$ 87.55	\$ 90.00	2.7%
Lane Hire - per hour	Y	\$ 64.90	\$ 67.00	3.1%
Motel Adult Swim	Y	\$ 5.20	\$ 5.40	3.7%
Motel Child Swim	Y	\$ 3.30	\$ 3.40	2.9%
Motel Family Swim	Y	\$ 13.50	\$ 13.90	2.9%
Motel Hydro pool	Y	\$ 5.25	\$ 5.40	2.8%
Motel Swim/Spa/Sauna	Y	\$ 8.35	\$ 8.60	2.9%
Motel Swim/Spa/Sauna Upgrade	Y	\$ 3.20	\$ 3.30	3.0%
Off Peak - 1 unit DD	Y	\$ 19.10	\$ 19.70	3.0%
Off Peak - 1 unit 3 months	Y	\$ 160.60	\$ 165.40	2.9%
Off Peak - 1 unit 6 months	Y	\$ 298.00	\$ 307.10	3.0%
Off Peak - 1 unit 12 months	Y	\$ 458.40	\$ 472.20	2.9%
Off Peak - 2 units DD	Y	\$ 23.20	\$ 23.90	2.9%
Off Peak - 2 units 3 months	Y	\$ 195.00	\$ 200.80	2.9%
Off Peak - 2 units 6 months	Y	\$ 362.00	\$ 372.90	2.9%
Off Peak - 2 units 12 months	Y	\$ 557.00	\$ 573.70	2.9%
Off Peak - 3 units DD	Y	\$ 27.30	\$ 28.10	2.8%
Off Peak - 3 units 3 months	Y	\$ 229.40	\$ 236.30	2.9%
Off Peak - 3 units 6 months	Y	\$ 425.90	\$ 438.70	2.9%
Off peak - 3 units 12 months	Y	\$ 655.20	\$ 675.00	2.9%
Outdoor Pool Membership 1/2 price Child Swim	Y	\$ 2.10	\$ 2.20	4.5%
Outdoor Pool Membership 1/2 price Adult Swim	Y	\$ 3.20	\$ 3.30	3.0%
Outdoor Pool Membership 1/2 price Group Swim	Y	\$ 8.50	\$ 8.70	2.3%
Outdoor Pool Membership 1/2 price Hydro Pool Swim	Y	\$ 3.30	\$ 3.40	2.9%
Outdoor Pool Membership 1/2 price Swim/Spa/Sauna	Y	\$ 5.20	\$ 5.40	3.7%
Over 60s - 1 unit DD	Y	\$ 22.95	\$ 23.60	2.8%
Over 60s - 1 unit 3 months	Y	\$ 192.70	\$ 198.50	2.9%
Over 60s - 1 unit 6 months	Y	\$ 357.80	\$ 368.50	2.9%
Over 60s - 1 unit 12 months	Y	\$ 550.10	\$ 566.60	2.9%
Over 60s - 2 units DD	Y	\$ 27.90	\$ 28.70	2.8%
Over 60s - 2 units 3 months	Y	\$ 233.90	\$ 240.90	2.9%
Over 60s - 2 units 6 months	Y	\$ 434.45	\$ 447.50	2.9%
Over 60s - 2 units 12 months	Y	\$ 668.35	\$ 688.40	2.9%
Over 60s - 3 units DD	Y	\$ 32.75	\$ 33.70	2.8%
Over 60s - 3 units 3 months	Y	\$ 275.00	\$ 283.20	2.9%
Over 60s - 3 units 6 months	Y	\$ 511.10	\$ 526.40	2.9%
Over 60s - 3 units 12 months	Y	\$ 786.40	\$ 810.00	2.9%
Pensioner Child Swim	Y	\$ 2.65	\$ 2.70	1.9%
Pensioner Swim/Spa/Sauna Upgrade	Y	\$ 2.65	\$ 2.70	1.9%
Pensioner Adult Swim	Y	\$ 4.00	\$ 4.10	2.4%

Description of Fees and Charges	GST Y/N	2018/2019		2019/2020		Variance (%)
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST	
Pensioner Hydro Pool	Y	\$ 4.10	\$ 4.20			2.4%
Pensioner/Swim/Spa/Sauna	Y	\$ 6.80	\$ 7.00			2.9%
Pool Lifeguard - per hour	Y	\$ 40.00	\$ 41.20			2.9%
Promotional Joining Fee	Y	\$ 10.00	\$ 10.00			0.0%
Promotional Membership - DD	Y	\$ 30.00	\$ 30.90			2.9%
Promotional Membership - Up Front	Y	\$ 50.00	\$ 51.50			2.9%
Promotional Membership - Up Front	Y	\$ 100.00	\$ 103.00			2.9%
Promotional Membership - Up Front	Y	\$ 69.70	\$ 71.80			2.9%
Promotional Membership - Up Front	Y	\$ 30.00	\$ 30.90			2.9%
Promotional Membership - Up Front	Y	\$ 40.00	\$ 41.20			2.9%
Promotional Membership - Up Front	Y	\$ 60.00	\$ 61.80			2.9%
Rumbalara - 20 Full Centre	Y	\$ 293.15	\$ 302.00			2.9%
Rumbalara - 20 Swim/Spa/Sauna	Y	\$ 179.20	\$ 184.60			2.9%
Rumbalara - 3 units 3 months	Y	\$ 412.90	\$ 425.30			2.9%
Schools Recreation Swim	Y	\$ 3.50	\$ 3.60			2.8%
Shower	Y	\$ 4.10	\$ 4.20			2.4%
Student - 1 unit 3 months	Y	\$ 128.00	\$ 131.85			2.9%
Student - 2 units 3 months	Y	\$ 155.90	\$ 160.60			2.9%
Student- 3 units 3 months	Y	\$ 183.50	\$ 189.00			2.9%
Summer Family Pool Membership	Y	\$ 250.00	\$ 250.00			0.0%
Sunday Group Swim	Y	\$ 12.30	\$ 12.60			2.4%
Swim Club - 1 unit DD	Y	\$ 19.90	\$ 20.50			2.9%
Swim Club - 1 unit 12 months	Y	\$ 405.50	\$ 417.70			2.9%
Swim Club - 2 unit DD	Y	\$ 28.35	\$ 29.20			2.9%
Swim Club - 2 unit 12 months	Y	\$ 680.90	\$ 701.30			2.9%
Swim Club - 3 unit DD	Y	\$ 32.95	\$ 34.00			3.1%
Swim Club - 3 unit 12 months	Y	\$ 790.95	\$ 814.70			2.9%
Swim/Spa/Sauna Upgrade	Y	\$ 4.10	\$ 4.20			2.4%
<b>AQUATIC FACILITIES - Aquamoves Elite</b>						
20 Visit full Centre	Y	\$ 385.50	\$ 397.50			3.0%
20 Visit Gym	Y	\$ 268.50	\$ 276.00			2.7%
20 Visit Pensioner full Centre	Y	\$ 249.00	\$ 256.50			2.9%
20 visit Pensioner Gym	Y	\$ 174.00	\$ 180.00			3.3%
4 week Full Centre School of Rural Health	Y	\$ 61.20	\$ 63.00			2.9%
6 week Full Centre School of Rural Health	Y	\$ 91.65	\$ 94.50			3.0%
Community Group Full Centre	Y	\$ 21.85	\$ 22.50			2.9%
Corporate - 20% 1 unit DD	Y	\$ 30.60	\$ 31.50			2.9%
Corporate - 20% 2 unit DD	Y	\$ 37.20	\$ 38.30			2.9%
Corporate - 20% 3 unit DD	Y	\$ 43.70	\$ 45.00			2.9%
Corporate - 30% 1 unit DD	Y	\$ 26.70	\$ 27.50			2.9%
Corporate - 30% 2 unit DD	Y	\$ 32.60	\$ 33.60			3.0%
Corporate - 30% 3 unit DD	Y	\$ 38.20	\$ 39.35			2.9%
Corporate - 40% 1 unit DD	Y	\$ 22.90	\$ 23.60			3.0%
Corporate - 40% 2 unit DD	Y	\$ 27.90	\$ 28.70			2.8%
Corporate - 40% 3 unit DD	Y	\$ 32.80	\$ 33.80			3.0%
Corporate - 50% 1 unit DD	Y	\$ 19.10	\$ 19.70			3.0%
Corporate - 50% 2 unit DD	Y	\$ 23.30	\$ 24.00			2.9%
Corporate - 50% 3 unit DD	Y	\$ 27.30	\$ 28.10			2.8%
Corporate Joining Fee	Y	\$ 10.00	\$ 10.00			0.0%

Description of Fees and Charges	GST Y/N	2018/2019		2019/2020		Variance (%)
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST	
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	0.0%
Fitness Assessment	Y	\$ 53.30	\$ 55.00	\$ 55.00	\$ 55.00	3.1%
Full Centre Pass	Y	\$ 25.75	\$ 26.50	\$ 26.50	\$ 26.50	2.8%
General - 1 unit DD	Y	\$ 38.20	\$ 39.40	\$ 39.40	\$ 39.40	3.0%
General - 1 unit 3 months	Y	\$ 321.15	\$ 330.80	\$ 330.80	\$ 330.80	2.9%
General - 1 unit 6 months	Y	\$ 596.35	\$ 614.30	\$ 614.30	\$ 614.30	2.9%
General - 1 unit 12 months	Y	\$ 916.80	\$ 944.30	\$ 944.30	\$ 944.30	2.9%
General - 2 units DD	Y	\$ 46.45	\$ 47.90	\$ 47.90	\$ 47.90	3.0%
General - 2 units 3 months	Y	\$ 389.85	\$ 401.60	\$ 401.60	\$ 401.60	2.9%
General - 2 units 6 months	Y	\$ 724.10	\$ 745.80	\$ 745.80	\$ 745.80	2.9%
General - 2 units 12 months	Y	\$ 1,114.05	\$ 1,147.50	\$ 1,147.50	\$ 1,147.50	2.9%
General - 3 units DD	Y	\$ 54.60	\$ 56.30	\$ 56.30	\$ 56.30	3.0%
General - 3 units 3 months	Y	\$ 458.75	\$ 472.60	\$ 472.60	\$ 472.60	2.9%
General - 3 units 6 months	Y	\$ 851.80	\$ 877.40	\$ 877.40	\$ 877.40	2.9%
General - 3 units 12 months	Y	\$ 1,310.65	\$ 1,350.00	\$ 1,350.00	\$ 1,350.00	2.9%
Gym Pass	Y	\$ 17.90	\$ 18.40	\$ 18.40	\$ 18.40	2.7%
Gym Pass (community rate)	Y	\$ 15.20	\$ 15.60	\$ 15.60	\$ 15.60	2.6%
Lost Card	Y	\$ 10.00	\$ 10.00	\$ 10.00	\$ 10.00	0.0%
Measure and Weigh	Y	\$ 26.50	\$ 27.30	\$ 27.30	\$ 27.30	2.9%
Membership Upgrade Fee	Y	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	0.0%
Motel Full Centre	Y	\$ 20.60	\$ 21.20	\$ 21.20	\$ 21.20	2.8%
Motel Gym Pass	Y	\$ 14.40	\$ 14.90	\$ 14.90	\$ 14.90	3.4%
Off Peak - 1 unit DD	Y	\$ 19.10	\$ 19.70	\$ 19.70	\$ 19.70	3.0%
Off Peak - 1 unit 3 months	Y	\$ 160.60	\$ 165.40	\$ 165.40	\$ 165.40	2.9%
Off Peak - 1 unit 6 months	Y	\$ 298.00	\$ 307.10	\$ 307.10	\$ 307.10	3.0%
Off Peak - 1 unit 12 months	Y	\$ 458.40	\$ 472.20	\$ 472.20	\$ 472.20	2.9%
Off Peak - 2 units DD	Y	\$ 23.20	\$ 23.90	\$ 23.90	\$ 23.90	2.9%
Off Peak - 2 units 3 months	Y	\$ 195.00	\$ 200.80	\$ 200.80	\$ 200.80	2.9%
Off Peak - 2 units 6 months	Y	\$ 362.00	\$ 372.90	\$ 372.90	\$ 372.90	2.9%
Off Peak - 2 units 12 months	Y	\$ 557.00	\$ 573.70	\$ 573.70	\$ 573.70	2.9%
Off Peak - 3 units DD	Y	\$ 27.30	\$ 28.10	\$ 28.10	\$ 28.10	2.8%
Off Peak - 3 units 3 months	Y	\$ 229.40	\$ 236.30	\$ 236.30	\$ 236.30	2.9%
Off Peak - 3 units 6 months	Y	\$ 425.90	\$ 438.70	\$ 438.70	\$ 438.70	2.9%
Off Peak - 3 units 12 months	Y	\$ 655.20	\$ 675.00	\$ 675.00	\$ 675.00	2.9%
Over 60s - 1 unit DD	Y	\$ 22.95	\$ 23.60	\$ 23.60	\$ 23.60	2.8%
Over 60s - 1 unit 3 months	Y	\$ 192.70	\$ 198.50	\$ 198.50	\$ 198.50	2.9%
Over 60s - 1 unit 6 months	Y	\$ 357.80	\$ 368.50	\$ 368.50	\$ 368.50	2.9%
Over 60s - 1 unit 12 months	Y	\$ 550.15	\$ 566.60	\$ 566.60	\$ 566.60	2.9%
Over 60s - 2 units DD	Y	\$ 27.90	\$ 28.70	\$ 28.70	\$ 28.70	2.8%
Over 60s - 2 units 3 months	Y	\$ 233.90	\$ 240.90	\$ 240.90	\$ 240.90	2.9%
Over 60s - 2 units 6 months	Y	\$ 434.45	\$ 447.50	\$ 447.50	\$ 447.50	2.9%
Over 60s - 2 units 12 months	Y	\$ 668.35	\$ 688.40	\$ 688.40	\$ 688.40	2.9%
Over 60s - 3 units DD	Y	\$ 32.75	\$ 33.70	\$ 33.70	\$ 33.70	2.8%
Over 60s - 3 units 3 months	Y	\$ 275.00	\$ 283.20	\$ 283.20	\$ 283.20	2.9%
Over 60s - 3 units 6 months	Y	\$ 511.10	\$ 526.40	\$ 526.40	\$ 526.40	2.9%
Over 60s - 3 units 12 months	Y	\$ 786.40	\$ 810.00	\$ 810.00	\$ 810.00	2.9%
Pensioner Full Centre	Y	\$ 16.60	\$ 17.10	\$ 17.10	\$ 17.10	2.9%
Pensioner Gym	Y	\$ 11.65	\$ 12.00	\$ 12.00	\$ 12.00	2.9%
Promotional joining fee	Y	\$ 10.00	\$ 10.30	\$ 10.30	\$ 10.30	2.9%

Description of Fees and Charges	GST Y/N	2018/2019		2019/2020		Variance (%)
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST	
Promotional Membership - DD	Y	\$ 30.00	\$ 30.90	\$ 30.90	\$ 30.90	2.9%
Rumbalara - 20 Full Centre	Y	\$ 293.15	\$ 302.00	\$ 302.00	\$ 302.00	2.9%
Rumbalara - 3 units 3 months	Y	\$ 412.90	\$ 425.30	\$ 425.30	\$ 425.30	2.9%
Student - 1 unit 3 months	Y	\$ 128.00	\$ 131.85	\$ 131.85	\$ 131.85	2.9%
Student - 2 units 3 months	Y	\$ 155.90	\$ 160.60	\$ 160.60	\$ 160.60	2.9%
Student - 3 units 3 months	Y	\$ 183.50	\$ 189.00	\$ 189.00	\$ 189.00	2.9%
Swim Club - 2 unit DD	Y	\$ 28.35	\$ 29.20	\$ 29.20	\$ 29.20	2.9%
Swim Club - 2 unit 12 month	Y	\$ 680.85	\$ 701.30	\$ 701.30	\$ 701.30	2.9%
Swim Club - 3 unit DD	Y	\$ 32.95	\$ 34.00	\$ 34.00	\$ 34.00	3.1%
Swim Club - 3 unit 12 month	Y	\$ 790.95	\$ 814.65	\$ 814.65	\$ 814.65	2.9%
Transfer Fee	N	\$ 41.00	\$ 42.25	\$ 42.25	\$ 42.25	3.0%
<b>AQUATIC FACILITIES - Aquamoves Group Fitness</b>						
20 Visit full Centre	Y	\$ 385.50	\$ 397.50	\$ 397.50	\$ 397.50	3.0%
20 Visit Group Fitness Pass	Y	\$ 237.90	\$ 245.05	\$ 245.05	\$ 245.05	2.9%
20 Visit Pension full Centre	Y	\$ 249.00	\$ 256.45	\$ 256.45	\$ 256.45	2.9%
4 week Full Centre School of Rural Health	Y	\$ 61.20	\$ 63.00	\$ 63.00	\$ 63.00	2.9%
6 week Full Centre School of Rural Health	Y	\$ 91.65	\$ 94.50	\$ 94.50	\$ 94.50	3.0%
Community Group Fitness Pass	Y	\$ 13.50	\$ 13.90	\$ 13.90	\$ 13.90	2.9%
Community Group Full Centre	Y	\$ 21.85	\$ 22.50	\$ 22.50	\$ 22.50	2.9%
Corporate - 20% 1 unit DD	Y	\$ 30.60	\$ 31.50	\$ 31.50	\$ 31.50	2.9%
Corporate - 20% 2 unit DD	Y	\$ 37.20	\$ 38.30	\$ 38.30	\$ 38.30	2.9%
Corporate - 20% 3 unit DD	Y	\$ 43.70	\$ 45.00	\$ 45.00	\$ 45.00	2.9%
Corporate - 30% 1 unit DD	Y	\$ 26.70	\$ 27.50	\$ 27.50	\$ 27.50	2.9%
Corporate - 30% 2 unit DD	Y	\$ 32.60	\$ 33.60	\$ 33.60	\$ 33.60	3.0%
Corporate - 30% 3 unit DD	Y	\$ 38.20	\$ 39.35	\$ 39.35	\$ 39.35	2.9%
Corporate - 40% 1 unit DD	Y	\$ 22.90	\$ 23.60	\$ 23.60	\$ 23.60	3.0%
Corporate - 40% 2 unit DD	Y	\$ 27.90	\$ 28.70	\$ 28.70	\$ 28.70	2.8%
Corporate - 40% 3 unit DD	Y	\$ 32.80	\$ 33.80	\$ 33.80	\$ 33.80	3.0%
Corporate - 50% 1 unit DD	Y	\$ 19.10	\$ 19.70	\$ 19.70	\$ 19.70	3.0%
Corporate - 50% 2 unit DD	Y	\$ 23.30	\$ 24.00	\$ 24.00	\$ 24.00	2.9%
Corporate - 50% 3 unit DD	Y	\$ 27.30	\$ 28.10	\$ 28.10	\$ 28.10	2.8%
Corporate Joining Fee	Y	\$ 10.00	\$ 10.00	\$ 10.00	\$ 10.00	0.0%
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	0.0%
Full Centre Pass	Y	\$ 25.75	\$ 26.50	\$ 26.50	\$ 26.50	2.8%
General - 1 unit DD	Y	\$ 38.20	\$ 39.40	\$ 39.40	\$ 39.40	3.0%
General - 1 unit 3 months	Y	\$ 321.15	\$ 330.80	\$ 330.80	\$ 330.80	2.9%
General - 1 unit 6 months	Y	\$ 596.35	\$ 614.30	\$ 614.30	\$ 614.30	2.9%
General - 1 unit 12 months	Y	\$ 916.80	\$ 944.30	\$ 944.30	\$ 944.30	2.9%
General - 2 units DD	Y	\$ 46.45	\$ 47.90	\$ 47.90	\$ 47.90	3.0%
General - 2 units 3 months	Y	\$ 389.85	\$ 401.60	\$ 401.60	\$ 401.60	2.9%
General - 2 units 6 months	Y	\$ 724.10	\$ 745.80	\$ 745.80	\$ 745.80	2.9%
General - 2 units 12 months	Y	\$ 1,114.05	\$ 1,147.50	\$ 1,147.50	\$ 1,147.50	2.9%
General - 3 units DD	Y	\$ 54.60	\$ 56.30	\$ 56.30	\$ 56.30	3.0%
General - 3 units 3 months	Y	\$ 458.75	\$ 472.60	\$ 472.60	\$ 472.60	2.9%
General - 3 units 6 months	Y	\$ 851.80	\$ 877.40	\$ 877.40	\$ 877.40	2.9%
General - 3 units 12 months	Y	\$ 1,310.65	\$ 1,350.00	\$ 1,350.00	\$ 1,350.00	2.9%
Group Fitness Pass	Y	\$ 16.30	\$ 16.75	\$ 16.75	\$ 16.75	2.7%
Lost Card	Y	\$ 10.00	\$ 10.30	\$ 10.30	\$ 10.30	2.9%
Membership Upgrade Fee	Y	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00	0.0%

Description of Fees and Charges	GST Y/N	2018/2019		2019/2020		Variance (%)
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST	
Motel Full Centre	Y	\$ 20.60	\$ 21.20	\$ 21.20	\$ 21.20	2.8%
Motel Group Fitness Pass	Y	\$ 12.65	\$ 13.05	\$ 13.05	\$ 13.05	3.1%
Off Peak - 1 unit DD	Y	\$ 19.10	\$ 19.70	\$ 19.70	\$ 19.70	3.0%
Off Peak - 1 unit 3 months	Y	\$ 160.60	\$ 165.40	\$ 165.40	\$ 165.40	2.9%
Off Peak - 1 unit 6 months	Y	\$ 298.00	\$ 307.10	\$ 307.10	\$ 307.10	3.0%
Off Peak - 1 unit 12 months	Y	\$ 458.40	\$ 472.20	\$ 472.20	\$ 472.20	2.9%
Off Peak - 2 units DD	Y	\$ 23.20	\$ 23.90	\$ 23.90	\$ 23.90	2.9%
Off Peak - 2 units 3 months	Y	\$ 195.00	\$ 200.80	\$ 200.80	\$ 200.80	2.9%
Off Peak - 2 units 6 months	Y	\$ 362.00	\$ 372.90	\$ 372.90	\$ 372.90	2.9%
Off Peak - 2 units 12 months	Y	\$ 557.00	\$ 573.70	\$ 573.70	\$ 573.70	2.9%
Off Peak - 3 units DD	Y	\$ 27.30	\$ 28.10	\$ 28.10	\$ 28.10	2.8%
Off Peak - 3 units 3 months	Y	\$ 229.40	\$ 236.30	\$ 236.30	\$ 236.30	2.9%
Off Peak - 3 units 6 months	Y	\$ 425.90	\$ 438.70	\$ 438.70	\$ 438.70	2.9%
Off peak - 3 units 12 months	Y	\$ 655.20	\$ 675.00	\$ 675.00	\$ 675.00	2.9%
Over 60s - 1 unit DD	Y	\$ 22.95	\$ 23.60	\$ 23.60	\$ 23.60	2.8%
Over 60s - 1 unit 3 months	Y	\$ 238.95	\$ 246.15	\$ 246.15	\$ 246.15	2.9%
Over 60s - 1 unit 6 months	Y	\$ 357.80	\$ 368.50	\$ 368.50	\$ 368.50	2.9%
Over 60s - 1 unit 12 months	Y	\$ 682.05	\$ 566.60	\$ 566.60	\$ 566.60	(20.4%)
Over 60s - 2 units DD	Y	\$ 27.90	\$ 28.70	\$ 28.70	\$ 28.70	2.8%
Over 60s - 2 units 3 months	Y	\$ 233.90	\$ 240.90	\$ 240.90	\$ 240.90	2.9%
Over 60s - 2 units 6 months	Y	\$ 538.75	\$ 554.90	\$ 554.90	\$ 554.90	2.9%
Over 60s - 2 units 12 months	Y	\$ 668.35	\$ 688.40	\$ 688.40	\$ 688.40	2.9%
Over 60s - 3 units DD	Y	\$ 32.75	\$ 33.70	\$ 33.70	\$ 33.70	2.8%
Over 60s - 3 units 3 months	Y	\$ 275.00	\$ 283.20	\$ 283.20	\$ 283.20	2.9%
Over 60s - 3 units 6 months	Y	\$ 511.10	\$ 526.40	\$ 526.40	\$ 526.40	2.9%
Over 60s - 3 units 12 months	Y	\$ 786.40	\$ 810.00	\$ 810.00	\$ 810.00	2.9%
Over 60s Group Fitness Pass	Y	\$ 10.00	\$ 10.30	\$ 10.30	\$ 10.30	2.9%
Pensioner Full Centre	Y	\$ 16.60	\$ 17.10	\$ 17.10	\$ 17.10	2.9%
Pensioner Group Fitness Pass	Y	\$ 10.00	\$ 10.30	\$ 10.30	\$ 10.30	2.9%
Promotional joining fee	Y	\$ 10.00	\$ 10.30	\$ 10.30	\$ 10.30	2.9%
Promotional Membership - DD	Y	\$ 30.00	\$ 30.90	\$ 30.90	\$ 30.90	2.9%
Promotional Membership - Up Front	Y	\$ 30.00	\$ 30.90	\$ 30.90	\$ 30.90	2.9%
Promotional Membership - Up Front	Y	\$ 40.00	\$ 41.20	\$ 41.20	\$ 41.20	2.9%
Promotional Membership - Up Front	Y	\$ 50.00	\$ 51.50	\$ 51.50	\$ 51.50	2.9%
Promotional Membership - Up Front	Y	\$ 60.00	\$ 61.80	\$ 61.80	\$ 61.80	2.9%
Promotional Membership - Up Front	Y	\$ 70.00	\$ 72.10	\$ 72.10	\$ 72.10	2.9%
Promotional Membership - Up Front	Y	\$ 100.00	\$ 103.00	\$ 103.00	\$ 103.00	2.9%
Rumbalara - 20 Full Centre	Y	\$ 293.15	\$ 302.00	\$ 302.00	\$ 302.00	2.9%
Rumbalara - 3 units 3 months	Y	\$ 412.90	\$ 425.30	\$ 425.30	\$ 425.30	2.9%
Student - 1 unit 3 months	Y	\$ 128.00	\$ 131.85	\$ 131.85	\$ 131.85	2.9%
Student - 2 units 3 months	Y	\$ 155.90	\$ 160.60	\$ 160.60	\$ 160.60	2.9%
Student - 3 units 3 months	Y	\$ 183.50	\$ 189.00	\$ 189.00	\$ 189.00	2.9%
Swim Club - 2 unit DD	Y	\$ 28.35	\$ 29.20	\$ 29.20	\$ 29.20	2.9%
Swim Club - 2 unit 12 months	Y	\$ 680.85	\$ 701.25	\$ 701.25	\$ 701.25	2.9%
Swim Club - 3 unit DD	Y	\$ 32.95	\$ 34.00	\$ 34.00	\$ 34.00	3.1%
Swim Club - 3 unit 12 months	Y	\$ 790.95	\$ 814.70	\$ 814.70	\$ 814.70	2.9%
Transfer Fee	N	\$ 41.00	\$ 42.00	\$ 42.00	\$ 42.00	2.4%



Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>AQUATIC FACILITIES - Aquamoves LTS (per lesson)</b>				
Adult Fitness	N	\$ 22.50	\$ 23.00	2.2%
Beginner Adult or Intermediate	N	\$ 18.50	\$ 19.00	2.6%
Teenage Fitness	N	\$ 20.00	\$ 20.50	2.4%
Teenage Fitness	N	\$ 31.50	\$ 32.50	3.1%
Express Lessons	N	\$ 15.50	\$ 16.00	3.1%
Bronze	N	\$ 17.50	\$ 18.00	2.8%
Bronze	N	\$ 27.50	\$ 28.50	3.5%
Swim School	N	\$ 15.50	\$ 16.00	3.1%
Learn to Swim - DD	N	\$ 24.00	\$ 24.50	2.0%
Learn to Swim Private Lessons 1:1	N	\$ 36.00	\$ 37.00	2.7%
Learn to Swim Private Lessons 1:1 DD	N	\$ 57.00	\$ 58.50	2.6%
Learn to Swim Private Lessons 1:2	N	\$ 46.50	\$ 48.00	3.1%
Learn to Swim Private Lessons 1:2 DD	N	\$ 73.50	\$ 75.50	2.6%
PWD 1:1	N	\$ 25.50	\$ 26.50	3.8%
PWD 1:1 DD	N	\$ 40.00	\$ 41.00	2.4%
Squad 1 hour	N	\$ 17.50	\$ 18.00	2.8%
Squad DD	N	\$ 27.50	\$ 28.50	3.5%
Transition Squad 0.5 hour	N	\$ 15.30	\$ 16.00	4.4%
Transition Squad DD	N	\$ 24.00	\$ 24.50	2.0%
<b>AQUATIC FACILITIES - Aquamoves Program</b>				
Active Kids Membership- Term	Y	\$ 150.00	\$ 155.00	3.2%
Active Kids Membership - DD	Y	\$ 25.00	\$ 26.00	3.8%
Bootcamp - 8 Week - Member	Y	\$ 125.00	\$ 130.00	3.8%
Bootcamp - 8 week - Non Member	Y	\$ 310.00	\$ 320.00	3.1%
Bootcamp - 6 week - Member	Y	\$ 95.00	\$ 100.00	5.0%
Bootcamp - 6 week - Non member	Y	\$ 275.00	\$ 285.00	3.5%
Bootcamp - 4 week Extension - Member	Y	\$ 55.00	\$ 55.00	0.0%
Bootcamp - 4 Week Extension - Non Member	Y	\$ 95.00	\$ 100.00	5.0%
Community Child Group Fitness	Y	\$ 8.10	\$ 8.50	4.7%
Extreme Measures - 6 week Program - Member	Y	\$ 105.00	\$ 110.00	4.5%
Extreme Measures - 6 Week Program - Non Member	Y	\$ 185.00	\$ 190.00	2.6%
Extreme Measures - 4 week Extension - Member	Y	\$ 75.00	\$ 75.00	0.0%
Extreme Measures - 4 week Extension - Non Member	Y	\$ 125.00	\$ 130.00	3.8%
Happy Steps	Y	\$ 8.10	\$ 8.40	3.6%
Huff n Puff Program	Y	\$ 8.10	\$ 8.40	3.6%
Personal Training Weekly Facility Hire	Y	\$ 216.30	\$ 200.00	(8.2%)
Purchase of Councils Public Liability Insurance	Y	\$ 30.00	\$ 31.00	3.2%
Room Hire - Community Group - per hour	Y	\$ 35.50	\$ 36.50	2.7%
Room Hire - per hour	Y	\$ 47.50	\$ 49.00	3.1%
Room Hire - per day	Y	\$ 227.50	\$ 234.50	3.0%
Allied Health Suites - 4 Hours	Y	\$ 51.50	\$ 55.00	6.4%
Allied Health Suites - Full day	Y	\$ 103.00	\$ 105.00	1.9%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>AQUATIC FACILITIES - Aquamoves Schools Wet Area</b>				
50m Pool Hire - per day	Y	\$ 1,359.60	\$ 1,400.00	2.9%
50m Pool Hire - half day	Y	\$ 450.00	\$ 465.00	3.2%
Aquatic Education Child	N	\$ 4.00	\$ 4.00	0.0%
Group booking > 100 people - additional lifeguard	Y	\$ 39.80	\$ 41.00	2.9%
Inflatable Hire - per hour	Y	\$ 87.50	\$ 90.00	2.8%
Lane Hire - per hour	Y	\$ 64.90	\$ 67.00	3.1%
Swim Instructor Hire 0.5 hour	N	\$ 24.00	\$ 24.50	2.0%
Swim Instructor Hire 1 hour	N	\$ 48.00	\$ 49.50	3.0%
<b>AQUATIC FACILITIES - Aquamoves Schools Dry Area</b>				
Purchase of Councils Public Liability Insurance	Y	\$ 30.00	\$ 31.00	3.2%
Room Hire - Community Group - per hour	Y	\$ 35.50	\$ 36.50	2.7%
Room Hire - per hour	Y	\$ 47.50	\$ 49.00	3.1%
Room Hire - per day	Y	\$ 227.50	\$ 234.50	3.0%
School Group Fitness Pass	Y	\$ 8.10	\$ 8.30	2.4%
School Gym Pass	Y	\$ 8.10	\$ 8.30	2.4%
Schools Group Fitness - bulk booking	Y	\$ 6.50	\$ 6.70	3.0%
<b>AQUATIC FACILITIES - Outdoor Pools</b>				
Adult Casual	Y	\$ 5.20	\$ 5.40	3.7%
Child Casual	Y	\$ 3.70	\$ 3.80	2.6%
Over 60s Casual	Y	\$ 4.45	\$ 4.60	3.3%
Family Casual	Y	\$ 14.00	\$ 14.50	3.4%
Schools Programs - per child	Y	\$ 2.00	\$ 2.10	4.8%
5 Visit Multi Adult Swim Pass - Special Events	Y	\$ 20.80	\$ 21.60	3.7%
5 Visit Multi Child Swim Pass - Special Events	Y	\$ 14.80	\$ 15.30	3.3%
5 Visit Multi Family Child Swim Pass - Special Events	Y	\$ 56.00	\$ 57.70	2.9%
15 Visit Multi Adult Swim Pass	Y	\$ 52.00	\$ 54.00	3.7%
15 Visit Multi Child Swim Pass	Y	\$ 37.00	\$ 38.00	2.6%
15 Visit Multi Over 60s Swim Pass	Y	\$ 44.50	\$ 45.50	2.2%
15 Visit Multi Family Child Swim Pass	Y	\$ 140.00	\$ 145.00	3.4%
Membership - Adult	Y	\$ 90.00	\$ 93.00	3.2%
Membership - Child	Y	\$ 75.00	\$ 77.00	2.6%
Membership - Over 60s	Y	\$ 83.00	\$ 85.00	2.4%
Membership - Family	Y	\$ 182.00	\$ 187.00	2.7%
Rural Outdoor Pool Swim School	Y	\$ 8.30	\$ 9.00	7.8%
<b>BICYCLE RACK BILLBOARD - Advertising</b>				
Installation and 3 Year Advertising Permit	Y	\$ 495.00	\$ 510.00	2.9%
1 Year Advertising Permit	Y	\$ 90.00	\$ 100.00	10.0%
<b>BUILDING</b>				
Demolition/Removal Permits	Y	\$ 440.00	\$ 453.20	2.9%
Dependant Relative Unit - Removal/Re-erection	Y	\$ 440.00	\$ 453.20	2.9%
Restump/Underpinning Permits	Y	\$ 440.00	\$ 453.20	2.9%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>BUILDING - All other Classes + Applicable Levies</b>				
Change of Use - 1 inspection	Y	\$ 411.95	\$ 424.35	2.9%
Change of Use - 2 inspections	Y	\$ 515.20	\$ 530.65	2.9%
Fee for all extra inspections other than those specified	Y	\$ 120.10	\$ 123.70	2.9%
Fee for inspections associated with building works	Y	\$ 132.10	\$ 136.05	2.9%
Inspections for other Municipalities	Y	\$ 198.40	\$ 204.40	2.9%
Minimum fee to \$60,000	Y	\$ 835.85	\$ 860.90	2.9%
\$60,000 to \$100,000	Y	(Value / 100) + \$50.00	(Value / 100) + \$50.00	-
\$100,001 to \$500,000	Y	[(Value / 2000) + sqr root of Value] x 4	[(Value / 2000) + sqr root of Value] x 4	-
\$500,001 +	Y	By quotation	By quotation	-
Miscellaneous - 3 inspections	Y	\$ 647.35	\$ 666.75	2.9%
Miscellaneous - 4 inspections	Y	\$ 704.95	\$ 726.05	2.9%
<b>BUILDING - Class 1 Dwelling (Additions) + Applicable Levies</b>				
\$50,001 to \$100,000	Y	\$ 790.10	\$ 813.80	2.9%
Greater than \$100,001	Y	\$ 968.60	\$ 997.65	2.9%
Minimum fee up to \$50,000	Y	\$ 720.60	\$ 742.25	2.9%
Minor Internal Alterations + Applicable Levies - minimum fee	Y	\$ 466.80	\$ 480.80	2.9%
<b>BUILDING - Class 1 Dwelling (New) + Applicable Levies</b>				
\$100,001 to \$125,000	Y	\$ 1,141.30	\$ 1,175.50	2.9%
\$125,001 to \$150,000	Y	\$ 1,370.05	\$ 1,411.15	2.9%
\$150,001 to \$200,000	Y	\$ 1,553.25	\$ 1,599.85	2.9%
\$200,001 to \$250,000	Y	\$ 1,687.45	\$ 1,738.05	2.9%
\$250,001 to \$325,000	Y	\$ 1,826.35	\$ 1,881.10	2.9%
\$325,001 to \$500,000	Y	\$ 2,099.40	\$ 2,162.40	2.9%
\$500,001 +	Y	\$ 2,450.70	\$ 2,524.25	2.9%
Building - Class 1 Dwellings - New + Applicable Levies - Multi-Unit Development - 2 Dwellings/Units	Y	\$ 1,197.35	\$ 1,233.25	2.9%
Minimum fee up to \$100,000	Y	\$ 996.80	\$ 1,026.75	2.9%
Re-erection of Dwelling - into municipality	Y	\$ 480.35	\$ 494.80	2.9%
<b>BUILDING - Class 10a Out Buildings + Applicable Levies</b>				
Under \$5,000	Y	\$ 354.30	\$ 364.95	2.9%
\$5,001 to \$10,000	Y	\$ 434.10	\$ 447.15	2.9%
\$10,001 to \$40,000	Y	\$ 584.65	\$ 602.25	2.9%
Over \$40,001	Y	\$ 761.40	\$ 784.25	2.9%
<b>BUILDING - Front Fences on Corner Allotments</b>				
Under \$5,000	Y	\$ 314.65	\$ 324.10	2.9%
Over \$5,001	Y	\$ 400.25	\$ 412.25	2.9%
<b>BUILDING - Misc. Service Fees</b>				
Amendment / Variation to a Building Permit	Y	\$ 110.00	\$ 113.30	2.9%
Assess the suitability of a relocated dwelling for transportation	Y	\$ 300.25	\$ 309.25	2.9%
Pool Compliance	Y	\$ 124.65	\$ 128.35	2.9%
Building - Title Searches (as requested by Clients)	Y	\$ 61.60	\$ 63.50	3.0%
Building - Title Searches (as requested by Clients) - Plan/Covenant Only	Y	\$ 22.00	\$ 23.50	6.4%
Copy of Building Permits/Occupancy Permits/CFI (photocopying and file retrieval)	Y	\$ 61.60	\$ 63.50	3.0%

Description of Fees and Charges	GST Y/N	2018/2019		2019/2020		Variance (%)
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST	
Crossing Fee	Y	\$ 110.00	\$ 113.30			2.9%
Extension of Time for Building Permit	Y	\$ 217.80	\$ 224.35			2.9%
Inspections on Lapsed Permits	Y	\$ 120.10	\$ 123.75			2.9%
Liquor Licence Report (patron calculations)	Y	\$ 198.40	\$ 204.40			2.9%
Partial Compliance (Regulation 608)	Y	\$ 180.15	\$ 185.55			2.9%
Performance Assessment/Combined Allotment/Change of Use	Y	\$ 168.15	\$ 173.20			2.9%
Place of Public Entertainment (POPE)	Y	\$ 249.25	\$ 256.75			2.9%
Prescribed Temporary Structure	Y	\$ 198.30	\$ 204.20			2.9%
Project Housing Specification Booklets	Y	\$ 16.50	\$ 17.05			3.2%
Retrieval of Commercial Plans (photocopying and file retrieval)	Y	\$ 105.60	\$ 108.90			3.0%
Structure for Building Regulation Compliance Report from Council - Inspection to provide evidence for a Building Regulation compliance report	Y	\$ 185.40	\$ 190.95			2.9%
Structure for Building Regulation Compliance Report from Council - Administration costs to produce a Building Regulation report	Y	\$ 226.60	\$ 233.40			2.9%
Structure for Building Regulation Compliance Report from Council - Further inspections to confirm any rectification works required and conducted under a Building Order	Y	\$ 185.40	\$ 190.95			2.9%
Structure for Building Regulation Compliance Report from Council - Administrative cost to issue a letter stating illegal work can remain	Y	\$ 51.50	\$ 53.00			2.8%
Retrieval of House Plans (photocopying and file retrieval)	Y	\$ 83.60	\$ 86.90			3.8%
<b>BUILDING - Swimming Pools</b>						
Under \$5,000 (minimum fee)	Y	\$ 320.65	\$ 330.30			2.9%
\$5,001 to \$20,000	Y	\$ 572.90	\$ 590.10			2.9%
Over \$20,000	Y	\$ 682.40	\$ 702.85			2.9%
<b>BUSINESS CENTRE - Office Rental Per month - Established Business Rate</b>						
These fees apply to the initial licence period of 12 months, after which increased fees will apply, up to a maximum of 25% each year						
Shed 1 - Anchor Rate	Y	\$ 633.00	\$ 652.00			2.9%
Shed 2 - Anchor Rate	Y	\$ 633.00	\$ 652.00			2.9%
Shed 3 - Anchor Rate	Y	\$ 633.00	\$ 652.00			2.9%
Shed 4 - Anchor Rate	Y	\$ 633.00	\$ 652.00			2.9%
Shed 5 - Anchor Rate	Y	\$ 1,015.00	\$ 1,045.00			2.9%
Shed 6 - Anchor Rate	Y	\$ 1,015.00	\$ 1,045.00			2.9%
Suite 1 - Anchor Rate	Y	\$ 791.00	\$ 815.00			2.9%
Suite 2 - Anchor Rate	Y	\$ 827.00	\$ 852.00			2.9%
Suite 5 - Anchor Rate	Y	\$ 538.00	\$ 554.00			2.9%
Suite 6 - Anchor Rate	Y	\$ 755.00	\$ 778.00			3.0%
Suite 7 - Anchor Rate	Y	\$ 647.00	\$ 666.00			2.9%
Suite 8 - Anchor Rate	Y	\$ 755.00	\$ 778.00			3.0%
Suite 9 - Anchor Rate	Y	\$ 647.00	\$ 666.00			2.9%
Suite 10 - Anchor Rate	Y	\$ 647.00	\$ 666.00			2.9%
Suite 11 - Anchor Rate	Y	\$ 360.00	\$ 371.00			3.0%
Suite 12 - Anchor Rate	Y	\$ 360.00	\$ 371.00			3.0%
Suite 13 - Anchor Rate	Y	\$ 574.00	\$ 591.00			2.9%
Suite 14 - Anchor Rate	Y	\$ 611.00	\$ 629.00			2.9%
Suite 15 - Anchor Rate	Y	\$ 611.00	\$ 629.00			2.9%
Suite 16 - Anchor Rate	Y	\$ 864.00	\$ 890.00			2.9%
Suite 22 - Anchor Rate	Y	\$ 1,365.00	\$ 815.00			(67.5%)
Suite 23 - Anchor Rate	Y	\$ -	\$ 591.00			

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>BUSINESS CENTRE - Office Rental Per month - Incubator Rate</b>				
These fees apply to the initial licence period of 3 years, after which the established business rates will apply				
Shed 1 - Incubator Rate	Y	\$ 583.00	\$ 583.00	0.0%
Shed 2 - Incubator Rate	Y	\$ 583.00	\$ 583.00	0.0%
Shed 3 - Incubator Rate	Y	\$ 583.00	\$ 583.00	0.0%
Shed 4 - Incubator Rate	Y	\$ 583.00	\$ 583.00	0.0%
Shed 5 - Incubator Rate	Y	\$ 935.00	\$ 935.00	0.0%
Shed 6 - Incubator Rate	Y	\$ 935.00	\$ 935.00	0.0%
Suite 1 - Incubator Rate	Y	\$ 733.00	\$ 733.00	0.0%
Suite 2 - Incubator Rate	Y	\$ 766.00	\$ 766.00	0.0%
Suite 5 - Incubator Rate	Y	\$ 499.00	\$ 499.00	0.0%
Suite 6 - Incubator Rate	Y	\$ 700.00	\$ 700.00	0.0%
Suite 7 - Incubator Rate	Y	\$ 600.00	\$ 600.00	0.0%
Suite 8 - Incubator Rate	Y	\$ 700.00	\$ 700.00	0.0%
Suite 9 - Incubator Rate	Y	\$ 600.00	\$ 600.00	0.0%
Suite 10 - Incubator Rate	Y	\$ 600.00	\$ 600.00	0.0%
Suite 11 - Incubator Rate	Y	\$ 333.00	\$ 333.00	0.0%
Suite 12 - Incubator Rate	Y	\$ 333.00	\$ 333.00	0.0%
Suite 13 - Incubator Rate	Y	\$ 532.00	\$ 532.00	0.0%
Suite 14 - Incubator Rate	Y	\$ 567.00	\$ 567.00	0.0%
Suite 15 - Incubator Rate	Y	\$ 567.00	\$ 567.00	0.0%
Suite 16 - Incubator Rate	Y	\$ 799.00	\$ 799.00	0.0%
Suite 22 - Incubator Rate	Y	\$ 1,266.00	\$ 733.00	(72.7%)
Suite 23 - Incubator Rate	Y	\$ -	\$ 532.00	
<b>BUSINESS CENTRE - Venue Hire</b>				
Board Room - Full Day	Y	\$ 151.00	\$ 156.00	3.2%
Board Room - Half Day	Y	\$ 91.00	\$ 94.00	3.2%
Board Room - Full Day (incubator tenant rate)	Y	\$ 75.00	\$ 77.00	2.6%
Board Room - Half Day (incubator tenant rate)	Y	\$ 45.00	\$ 46.00	2.2%
Catering - Tea and Coffee (per head)	N	\$ 3.60	\$ 3.70	2.7%
Conference Phone Hire	Y	\$ 17.00	\$ 17.50	2.9%
Currawong Room - Half Day	Y	\$ 91.00	\$ 94.00	3.2%
Currawong Room - Full Day	Y	\$ 150.00	\$ 156.00	3.8%
Currawong Room - Full Day (incubator tenant rate)	Y	\$ 75.00	\$ 77.00	2.6%
Currawong Room - Half Day (incubator tenant rate)	Y	\$ 45.00	\$ 46.00	2.2%
Kingfisher Room - Full Day	Y	\$ 114.00	\$ 117.00	2.6%
Kingfisher Room - Half Day	Y	\$ 64.00	\$ 66.00	3.0%
Meeting Room - Full Day	Y	\$ 114.00	\$ 117.00	2.6%
Meeting Room - Half Day	Y	\$ 64.00	\$ 66.00	3.0%
Office Space	Y	\$ 64.00	\$ 66.00	3.0%
Projector Hire	Y	\$ 55.00	\$ 55.00	0.0%
Training Room - Full Day	Y	\$ 213.00	\$ 219.00	2.7%
Training Room - Half Day	Y	\$ 152.00	\$ 157.00	3.2%
Training Room - Full Day (incubator tenant rate)	Y	\$ 106.00	\$ 109.00	2.8%
Training Room - Half Day (incubator tenant rate)	Y	\$ 76.00	\$ 78.00	2.6%
Virtual Tenancy (no phone service)	Y	\$ 151.00	\$ 155.00	2.6%
Virtual Tenancy (with phone service)	Y	\$ 198.00	\$ 204.00	2.9%
NBN (per month)	Y	\$ 46.00	\$ 47.00	2.1%
Photocopying/Scanning	Y	Cost + GST	Cost + GST	-

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>BUSINESS CENTRE - Regional Sponsored Migration Scheme</b>				
Processing of Regional Sponsored Migration Visa	Y	\$ -	\$ 715.00	
<b>CHILDREN AND YOUTH SERVICES</b>				
ACE College	Y	As per lease agreement	As per lease agreement	-
GV Calisthenics	Y	As per lease agreement	As per lease agreement	-
Nerdmaina	N	\$ 10.00	\$ 10.00	0.0%
Carnevil	N	\$ 10.00	\$ 10.00	0.0%
<b>CHILDREN AND YOUTH SERVICES - (\$100 bond required upon collection of keys)</b>				
Riverside - half day	N	\$ 38.00	\$ 40.00	5.0%
Riverside - full day	N	\$ 76.00	\$ 79.00	3.8%
<b>CHILDREN AND YOUTH SERVICES - Best Start Levies</b>				
Encouraging Language Development in Early Childhood Settings	N	\$ 200.00	\$ 195.00	(2.6%)
Integrated Practice training	N	\$ 270.00	\$ 270.00	0.0%
<b>CHILDREN AND YOUTH SERVICES - Family Day Care</b>				
Educator Levy	N	\$ 19.50	\$ 20.00	2.5%
Parent levy	N	\$ 21.50	\$ 22.00	2.3%
<b>CHILDREN AND YOUTH SERVICES - Kindergarten</b>				
Pre-Kinder Term Fees (1 July 2019 to 31 December 2019)	N	\$ 160.00	\$ 170.00	5.9%
Pre-Kinder Term Fees (1 January 2020 to 30 June 2020)	N	\$ 170.00	\$ 180.00	5.6%
Kindergarten Fees (1 July 2019 to 31 December 2019)	N	\$ 365.00	\$ 375.00	2.7%
Kindergarten Fees (1 January 2020 to 30 June 2020)	N	\$ 375.00	\$ 394.00	4.8%
<b>CHILDREN AND YOUTH SERVICES - Long Day Care Centres - Effective 1 July 2018</b>				
Daily (full day)	N	\$ 107.00	\$ 112.00	4.5%
<b>CHILDREN AND YOUTH SERVICES - Occasional Care - Effective 1 July 2018</b>				
Nancy Vibert Occasional Care - 1 Child (per day)	N	\$ 107.00	\$ 112.00	4.5%
Occasional Care (CCS) (Per Hour)	N	\$ 10.50	\$ 11.00	4.5%
Rural Occasional Care - 5 hour session	N	\$ 35.00	\$ 38.00	7.9%
Aquamoves Occasional Care - Member - 1 Child (per hour)	N	\$ 7.00	\$ 7.00	0.0%
Aquamoves Occasional Care - Non Member - 1 Child (per hour)	N	\$ 8.00	\$ 8.00	0.0%
Aquamoves Occasional Care - Genuine Occasional Care 1 Child (per hour)	N	\$ 10.50	\$ 11.00	4.5%
<b>CORPORATE SERVICES - Provision of Information</b>				
Copy of current or one previous year rates notice - Mail out of invoice (pick up/email/electronic copy of current notice is free of charge)	Y	\$ 16.00	\$ 16.50	3.0%
Copy of any other rate notice (per rating year - available for seven (7) years prior to the previous rating year)	Y	\$ 43.00	\$ 44.00	2.3%
Dishonoured Payment Administration Fee (per search per rates)	N	\$ 15.00	\$ 15.00	0.0%
Debt Collection legal fees passed on to ratepayers	Y	Cost inclusive of GST	Cost inclusive of GST	-
Land Information Certificate - Guaranteed 24 Hr. turnaround (per rates assessment includes standard application fee)	Y	\$ 88.00	\$ 89.00	1.1%
Property Information Archive Search (per search per rates assessment)	Y	\$ 75.50	\$ 76.00	0.7%
Property Sales Register (per two calendar months)	Y	\$ 86.50	\$ 87.00	0.6%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>HEALTH - Registered Premises</b>				
Food Company Certificates	Y	\$ 42.90	\$ 41.00	(4.6%)
Food Sampling	Y	Cost + GST	Cost + GST	-
Follow Up Food Sampling Non-Compliance	Y	Cost + GST	Cost + GST	-
Food Premises Class 1 - annual registration base fee. Class 1 food premises are those that predominately handle potentially hazardous food that is served to venerable groups, such as hospitals, child care centres providing long day care and aged care facilities such as nursing homes and hostels.				
Annual Registration - Class 1	N	\$ 640.00	\$ 660.00	3.0%
Fee per employee > 5 - Class 1	N	\$ 24.00	\$ 25.00	4.0%
Maximum Fee - Class 1	N	\$ 4,580.00	\$ 4,720.00	3.0%
Food Premises Class 2 - annual registration base fee. Class 1 food premises are those whose main activity is handling unpackaged potentially hazardous foods which need correct temperatures control during the food handling process. This includes restaurants, fast food outlets, pubs, caterers, delicatessens, supermarkets with delicatessens, cafes and most manufacturers.				
Annual Registration - Class 2	N	\$ 640.00	\$ 660.00	3.0%
Fee per employee > 5 - Class 2	N	\$ 24.00	\$ 25.00	4.0%
Maximum Fee - Class 2	N	\$ 4,580.00	\$ 4,720.00	3.0%
Food and Accommodation (B&Bs and accommodation establishments with breakfast only) - Class 2	N	\$ 345.00	\$ 360.00	4.2%
Food Vehicle - Class 2	N	\$ 320.00	\$ 330.00	3.0%
Food Premises Not for Profit Body/Community Group - Class 2	N	\$ 320.00	\$ 330.00	3.0%
Food Premises Class 3 - annual registration base fee. Class 3 food premises are those whose activities involve the supply or handling of unpackaged low risk foods or the sale of pre-packaged potentially hazardous foods. This includes convenience stores selling this type of food only, wholesalers distributing pre-packaged foods, fruit and vegetable shops selling cut fruit/vegetables only.				
Annual Registration - Class 3	N	\$ 235.00	\$ 245.00	4.1%
Fee per employee >5 - Class 3	N	\$ 23.00	\$ 24.00	4.2%
Food and Accommodation (B&Bs and accommodation establishments with breakfast only) - Class 3	N	\$ 345.00	\$ 360.00	4.2%
Food Vehicle - Class 3	N	\$ 235.00	\$ 245.00	4.1%
Food Premises Not for Profit Body/Community Group - Class 3	N	\$ 125.00	\$ 130.00	3.8%
<b>HEALTH - Transfers</b>				
Transfer Inspection Fee - Food premises Class 1 and 2	N	\$ 325.00	\$ 340.00	4.4%
Transfer Inspection Fee - Food premises FSP exempt	N	\$ 114.00	\$ 120.00	5.0%
Transfer Inspection Fee - Health premises	N	\$ 114.00	\$ 120.00	5.0%
Transfer of Registration Certificate (Food and Health)	N	\$ 54.00	\$ 56.00	3.6%
Transfer Inspection Fee - Caravan Park	N	\$ 440.00	\$ 340.00	(29.4%)
Health - Transfer of registration Certificate - CP	N	5 Fee Units	5 Fee Units	-
<b>HEALTH - Food Act</b>				
Non-compliance inspections	N	\$ 234.00	\$ 245.00	4.5%
<b>HEALTH - Health Act</b>				
Health Premises, Beauty Parlour, Tattooist	N	\$ 125.00	\$ 130.00	3.8%
Prescribed Accommodation only - (more than 5 people accommodated)	N	\$ 235.00	\$ 245.00	4.1%
Hairdresser - One-off registration	N	\$ 155.00	\$ 200.00	22.5%
<b>HEALTH - Head Lice Lotion</b>				
School Visits	Y	Cost + GST	Cost + GST	-

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>HEALTH - Immunisation costs to visit businesses</b>				
Base fee - businesses up to 10 people	Y	\$ 115.00	\$ 120.00	4.2%
Vaccinations - Flu	Y	Cost + GST	Cost	-
Vaccinations - Hep A course	Y	Cost + GST	Cost	-
Vaccinations - Hep A dose	Y	Cost + GST	Cost	-
Vaccinations - Hep B course	Y	Cost + GST	Cost	-
Vaccinations - Hep B dose	Y	Cost + GST	Cost	-
Vaccinations - Hep A and Hep B course (3)	Y	Cost + GST	Cost	-
Vaccinations - Hep A and Hep B dose	Y	Cost + GST	Cost	-
Vaccinations - Boostrix	Y	Cost + GST	Cost	-
Immunisation Record Retrievals (for children 18 years and over)	Y	\$ 30.00	\$ 31.00	3.2%
<b>HEALTH - Syringe Containers (Businesses Only)</b>				
Syringe container	Y	\$ 9.50	\$ 9.90	4.0%
Syringe container purchase 1 litre	Y	Cost + GST	Cost + GST	-
Syringe container purchase 2 litre	Y	Cost + GST	Cost + GST	-
Syringe container disposal 1 litre	Y	Cost + GST	Cost + GST	-
Syringe container disposal 2 litre	Y	Cost + GST	Cost + GST	-
<b>HEALTH - Septic Tank Permits</b>				
Installation	N	\$ 438.00	\$ 453.00	3.3%
Septic Tank Alteration - Minor	N	\$ 146.00	\$ 151.00	3.3%
Septic Tank Alteration - Major	N	\$ 292.00	\$ 302.00	3.3%
Septic Tank Infringement - Corporate	N	5 Penalty Units	5 Penalty Units	-
Septic Tank Infringement - Individual	N	10 Penalty Units	10 Penalty Units	-
Septic Tank Plan Retrieval fee	Y	\$ 30.00	\$ 31.00	3.2%
<b>KIDSTOWN</b>				
Area Booking (per hour)	Y	\$ 11.30	\$ 11.60	2.6%
Casual Entry	Y	Gold Coin Donation	Gold Coin Donation	-
Casual Ride	Y	\$ 3.50	\$ 3.50	0.0%
All Day Train Pass	Y	\$ 10.00	\$ 10.00	0.0%
Casual Ride (special)	Y	\$ 2.30	\$ 2.30	0.0%
Ride Multi Ride Pass (15)	Y	\$ 38.50	\$ 38.50	0.0%
Train - After Hours (first hour)	Y	\$ 165.00	\$ 170.10	3.0%
Train - After Hours (additional hours)	Y	\$ 54.55	\$ 56.30	3.1%
Event Booking - per event	Y	\$ 58.50	\$ 58.50	0.0%
Clown - Face Painting/Balloons (first hour)	Y	\$ 165.00	\$ 170.10	3.0%
Clown - Face Painting/Balloons (additional hours)	Y	\$ 54.60	\$ 56.30	3.0%
Inflatable Arch (per day)	Y	\$ 165.00	\$ 170.00	2.9%
School Booking (per student)	Y	\$ 1.50	\$ 1.55	3.2%
School group - Work placement program (per hour/per student - max 6)	Y	\$ 81.40	\$ 84.00	3.1%
School group - Work placement program (additional Students per hour)	Y	\$ 8.65	\$ 9.00	3.9%
School group - Work placement program (Semester - 1.5hs session)	Y	\$ 1,957.00	\$ 2,017.50	3.0%
School group - Work placement program (Semester - 2 hour session)	Y	\$ 2,605.90	\$ 2,690.00	3.1%
Educational Programs	Y	\$ 11.35	\$ 11.70	3.0%
Schools Talk (per hour)	Y	\$ 54.00	\$ 56.30	4.1%
Events - Site Hire - Stales (per day) (Not for Profit)	Y	\$ 56.50	\$ 56.50	0.0%
Events - Site Hire - Stales (per day)	Y	\$ 113.00	\$ 113.00	0.0%



Description of Fees and Charges	GST Y/N	2018/2019	2019/2020	Variance (%)
		Fee Inc GST	Fee Inc GST	
Events - Small Event Area	Y	\$ 30.90	\$ 31.90	3.1%
Jan Maude Lawns - Small Event (max 4 hours)	Y	\$ 61.85	\$ 63.80	3.1%
Jan Maude Lawns - Small Event (additional hours)	Y	\$ 16.50	\$ 17.00	2.9%
Jan Maude Lawns - Medium Event/Fundraisers (max 4 hours)	Y	\$ 165.00	\$ 170.00	2.9%
Jan Maude Lawns - Medium Event/Fundraisers (additional hours)	Y	\$ 21.65	\$ 22.30	2.9%
Jan Maude Lawns - Large Event (max 4 hours)	Y	\$ 542.00	\$ 558.30	2.9%
Jan Maude Lawns - Large Event (additional hours)	Y	\$ 43.30	\$ 44.70	3.1%
Wagon Domain - Small Event (per day)	Y	\$ 61.90	\$ 63.80	3.0%
Wagon Domain - Small Event (per hour)	Y	\$ 16.50	\$ 17.00	2.9%
Wagon Domain - Medium Event/Fundraiser (max 4 hours)	Y	\$ 154.50	\$ 159.30	3.0%
Wagon Domain - Medium Event/Fundraiser (additional hours)	Y	\$ 20.60	\$ 21.20	2.8%
Wagon Domain - Large Events (max 4 hours)	Y	\$ 432.70	\$ 446.10	3.0%
Wagon Domain - Large Events (additional hours)	Y	\$ 38.15	\$ 39.30	2.9%
Food hub - Large Event (per day)	Y	\$ 763.00	\$ 786.50	3.0%
Food Hub - Large Event (max 4 hours)	Y	\$ 541.00	\$ 558.00	3.0%
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas - Major Event/Wedding (max 4 hours)	Y	\$ 705.60	\$ 727.50	3.0%
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas - Major Event/Wedding (additional hours)	Y	\$ 108.20	\$ 111.50	3.0%
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas-Major Event/Wedding (per day)	Y	\$ 1,032.00	\$ 1,063.60	3.0%
Peppercorn gardens / Wagon domain -packaged areas - Large Event (max 4 hours)	Y	\$ 433.00	\$ 446.50	3.0%
Peppercorn gardens / Wagon domain -packaged areas - Large Event (additional hours)	Y	\$ 98.00	\$ 101.00	3.0%
Peppercorn gardens / Wagon domain -packaged areas -- Large Event (per day)	Y	\$ 865.30	\$ 892.20	3.0%
Munch or Crunch Rooms (Per Hour)	Y	\$ -	\$ 50.00	
Munch or Crunch Rooms (4 hour Hire)	Y	\$ -	\$ 175.00	
Munch or Crunch Rooms (Per Day)	Y	\$ -	\$ 250.00	
Munch and Crunch Rooms - Twin room hire (Per Hour)	Y	\$ -	\$ 60.00	
Munch and Crunch Rooms - Twin room hire (4 hour Hire)	Y	\$ -	\$ 210.00	
Munch and Crunch Rooms - Twin room hire (Per Day)	Y	\$ -	\$ 300.00	
Munch or Crunch Rooms (Per Hour) - Registered Community group	Y	\$ -	\$ 40.00	
Munch or Crunch Rooms (4 Hours Hire) - Registered Community group	Y	\$ -	\$ 140.00	
Munch or Crunch Rooms (Day Rate) - Registered Community group	Y	\$ -	\$ 200.00	
Munch and Crunch Rooms - Twin room hire (Per Hour) - Registered Community group	Y	\$ -	\$ 48.00	
Munch and Crunch Rooms - Twin room hire (4 Hours Hire) - Registered Community group	Y	\$ -	\$ 168.00	
Munch and Crunch Rooms - Twin room hire (Per Day) - Registered Community group	Y	\$ -	\$ 240.00	

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>LOCAL LAWS - Permits</b>				
Permits - Footpath Advertising (per year)	N	\$ 96.00	\$ 100.00	4.0%
Permits - Goods on display - Street advertising (per year)	N	\$ 96.00	\$ 100.00	4.0%
Permits - Outdoor Dining Unlicensed	N	\$ 320.00	\$ 330.00	3.0%
Permits - Outdoor Dining Licenced	N	\$ 620.00	\$ 640.00	3.1%
Permits - Consumption of Liquor	N	\$ 67.00	\$ 100.00	33.0%
Permits - Fireworks	N	\$ -	\$ 100.00	
Permits - Event - Commercial	N	\$ 67.00	\$ 100.00	33.0%
Permits - Parking in the Mall - Temporary	N	\$ 17.00	\$ 18.00	5.6%
Permits - Parking in the Mall - Delivery 12 months (Single)	N	\$ 180.00	\$ 185.00	2.7%
Permits - Parking in the Mall - Delivery 12 months (Multiple)	N	\$ 360.00	\$ 370.00	2.7%
Permits - Temporary Camping	N	\$ 525.00	\$ 540.00	2.8%
Schedule 13 Permit to Burn	N	\$ 67.00	\$ 70.00	4.3%
Permits - Busking	N	\$ 67.00	\$ 70.00	4.3%
Event and Permit Insurance	N	\$ 30.00	\$ 31.00	3.2%
Itinerant Trader Application Fee	N	\$ 67.00	\$ 100.00	33.0%
Itinerant Trader Full Year	N	\$ 670.00	\$ 690.00	2.9%
Itinerant Trader Power Charge Per Day	N	\$ 7.00	\$ 7.00	0.0%
Itinerant Trader Seasonal Permit (6 months)	N	\$ 450.00	\$ 463.00	2.8%
Itinerant Trader Single Day	N	\$ 67.00	\$ 70.00	4.3%
Itinerant Trader Weekend Trade (Fri-Sun Only)	N	\$ 560.00	\$ 577.00	2.9%
Local Laws Fines	N	\$ 200.00	\$ 200.00	0.0%
Environmental Protection Act Fine	Y	\$ 359.70	\$ 359.70	0.0%
<b>LOCAL LAWS - Impounded items</b>				
Impounded Items	N	\$ 95.00	\$ 98.00	3.1%
Impounded vehicles - release	N	\$ 340.00	\$ 350.00	2.9%
Impounded vehicles - towing	Y	\$ 148.50	\$ 153.00	2.9%
Sale of impounded vehicles	Y	\$ 50.00	\$ 51.00	2.0%
<b>NEIGHBOURHOODS</b>				
Street Rider - User Charges	N	Gold Coin Donation	Gold Coin Donation	-
<b>PARKING - Meter Bag Permits - Builder (per bay)</b>				
Per Day	Y	\$ 27.00	\$ 27.00	0.0%
Per Week	Y	\$ 110.00	\$ 110.00	0.0%
<b>PARKING - Meter Bag Permits Promotional (per bay)</b>				
Per Day	Y	\$ 27.00	\$ 27.00	0.0%
<b>PARKING - On Street Parking (per bay)</b>				
Meters (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
<b>PARKING - Off Street Car Parks - Outer CBD</b>				
Edward Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Fryers Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Fryers/Edward Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Maude Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
<b>PARKING - Off Street Car Parks - Inner CBD</b>				
High Rowe Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Stewart Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
West Walk Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Wyndham Mall Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>PARKING - Permits</b>				
Annual Parking Permit (designated car parks)	Y	\$ 1,380.00	\$ 1,380.00	0.0%
<b>RIVERLINKS - Eastbank: Commercial Hire</b>				
Entire Venue (Per Event)	Y	\$ 2,155.00	\$ 2,220.00	2.9%
Auditorium (Per Event)	Y	\$ -	\$ 1,700.00	
Large Function Space - Function Room 1 & 2 (Per Event)	Y	\$ 1,235.00	\$ 1,270.00	2.8%
Large Function Space - Function Room 1 & 2 (Per Performance)	Y	\$ 1,600.00	\$ 1,650.00	3.0%
Large Function Space - Function Room 1 & 2 (Business hours - 4 hours max)	Y	\$ 750.00	\$ 770.00	2.6%
Small Function Space - Function Room 1 or 2 (Per Event)	Y	\$ 930.00	\$ 960.00	3.1%
Small Function Space - Function Room 1 or 2 (Business hours - 4 hours max)	Y	\$ 430.00	\$ 460.00	6.5%
Rehearse/Set up (8 hours max)	Y	\$ 560.00	\$ 575.00	2.6%
Venue Layover (lost hire opportunity)	Y	\$ 440.00	\$ 455.00	3.3%
Subsequent extra concerts in same day (fee per concert)	Y	\$ 960.00	\$ 990.00	3.0%
Dinner Change Over - from full hire	Y	\$ 1,000.00	\$ 1,000.00	0.0%
Four Hours (Set up and longer hours will incur additional charges)	Y	\$ 200.00	\$ 200.00	0.0%
Large Alex Rigg Meeting Room (Per Event)	Y	\$ 250.00	\$ 255.00	2.0%
Large Alex Rigg Meeting Room (Business hours - 4 hours max)	Y	\$ 155.00	\$ 160.00	3.1%
Small Alex Rigg Meeting Room (Per Event)	Y	\$ 155.00	\$ 160.00	3.1%
<b>RIVERLINKS - Eastbank: Community Hire</b>				
Entire Venue (Per Event)	Y	\$ 1,535.00	\$ 1,580.00	2.8%
Large Function Space - Function Room 1 & 2 (Per Event)	Y	\$ 1,125.00	\$ 1,160.00	3.0%
Small Function Space - Function Room 1 or 2 (Per Event)	Y	\$ 660.00	\$ 680.00	2.9%
Rehearse/Set up (8 hours max)	Y	\$ 425.00	\$ 435.00	2.3%
Venue Layover (lost hire opportunity)	Y	\$ 310.00	\$ 320.00	3.1%
Subsequent extra concerts in same day (fee per concert)	Y	\$ 825.00	\$ 850.00	2.9%
Large Alex Rigg Meeting Room (Per Event)	Y	\$ 175.00	\$ 180.00	2.8%
Large Alex Rigg Meeting Room (Business hours - 4 hours max)	Y	\$ -	\$ 110.00	
Small Alex Rigg Meeting Room (Per Event)	Y	\$ 105.00	\$ 110.00	4.5%
<b>RIVERLINKS - Eastbank: School Hire</b>				
Speech Night/Graduation (NO ENTRY FEE TO BE CHARGED BY HIRER) (Schools and educational institutions only. One per year per institution. Rate not further reducible.)	Y	\$ 900.00	\$ 925.00	2.7%
<b>RIVERLINKS - Westside (Auditorium &amp; Foyer): Commercial Hire</b>				
Performance/Concert	Y	\$ 1,510.00	\$ 1,555.00	2.9%
Rehearsal (up to 8 hours)	Y	\$ 560.00	\$ 575.00	2.6%
Subsequent extra concerts in the same day (fee per concert)	Y	\$ 760.00	\$ 780.00	2.6%
Venue layover (lost hire opportunity)	Y	\$ 440.00	\$ 455.00	3.3%
<b>RIVERLINKS - Westside (Auditorium &amp; Foyer): Community Hire</b>				
Performance/Concert (Per Event)	Y	\$ 1,060.00	\$ 1,090.00	2.8%
Rehearsal (up to 8 hours max)	Y	\$ 425.00	\$ 435.00	2.3%
Subsequent extra concerts in same day (fee per concert)	Y	\$ 670.00	\$ 690.00	2.9%
Venue layover (lost hire opportunity)	Y	\$ 310.00	\$ 320.00	3.1%
<b>RIVERLINKS - Westside - Rotary Rooms</b>				
Rotary Rooms (per hour - min \$160; max \$450)	Y	\$ 80.00	\$ 80.00	0.0%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>RIVERLINKS - Marketing and Administration</b>				
Box Office - Outside venues Standard Ticket Build	Y	\$ 66.00	\$ 70.00	5.7%
Box Office - Promoter Ticket	Y	\$ 0.75	\$ 0.80	6.3%
Box Office - Ticket build surcharge - over standard	Y	\$ 33.00	\$ 35.00	5.7%
Box Office - Ticket printing fee - min 100	Y	\$ 0.20	\$ 0.20	0.0%
Commission on merchandise in conjunction with an event	Y	As per contract	As per contract	-
<b>RIVERLINKS - Riverlinks Membership</b>				
Riverlinks Membership - Gold	Y	\$ 60.00	\$ 60.00	0.0%
Riverlinks Membership - Gold Concession	Y	\$ 50.00	\$ 50.00	0.0%
Riverlinks Membership - Silver	Y	\$ 30.00	\$ 30.00	0.0%
Riverlinks Membership - Silver Concession	Y	\$ 25.00	\$ 25.00	0.0%
<b>PLANNING</b>				
Extension of time to a permit 1st request	N	\$ 195.10	\$ 205.00	4.8%
Extension of time to a permit 2nd request	N	\$ 390.20	\$ 410.00	4.8%
Extension of time to a permit 3rd request or more	N	\$ 585.30	\$ 620.00	5.6%
Full Copy Title Searches for Clients	N	\$ 61.60	\$ 63.50	3.0%
Full Copy Covenant/Plan Only	N	\$ 22.00	\$ 23.50	6.4%
Secondary Consent for class 2,3,7, 8 & 9 applications	N	\$ 195.10	\$ 205.00	4.8%
Secondary Consent (other than class 2,3,7, 8 & 9 applications)	N	\$ 585.30	\$ 620.00	5.6%
Pre application written advice	N	\$ 115.00	\$ 125.00	8.0%
Request for Copies of Planning Permit and Plans	N	\$ 61.60	\$ 63.50	3.0%
Individual Person Infringement Fee	N	\$ 805.95	\$ 826.10	2.4%
Company Infringement Fee	N	\$ 1,611.90	\$ 1,652.20	2.4%
Notice in Newspaper	N	Cost + GST	Cost + GST	-
Sign on Site	N	\$ 23.00	\$ 24.50	6.1%
Mail Out (per letter)	N	\$ 4.00	\$ 4.50	11.1%
Printing and Copying A4 (Black & White)	N	\$ 0.50	\$ 0.50	0.0%
Printing and Copying A3 (Black & White)	N	\$ 1.00	\$ 1.00	0.0%
Printing and Copying A4 (Colour)	N	\$ 1.00	\$ 1.00	0.0%
Printing and Copying A3 (Colour)	N	\$ 1.50	\$ 1.50	0.0%
Scanning A4 and A3 (per page)	N	\$ 0.50	\$ 0.50	0.0%
Scanning - Plotter (per page)	N	\$ 5.00	\$ 5.00	0.0%
Objective Connect Re-Activation (2 weeks access)	N	\$ 30.00	\$ 30.00	0.0%
USB Stick	N	\$ 15.00	\$ 15.00	0.0%
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Deakin Reserve</b>				
GVFL Extra Event Fee	Y	\$ 731.50	\$ 804.65	9.1%
GVFL Prelim & Grand Final	Y	\$ 5,852.00	\$ 6,437.20	9.1%
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Regular Use</b>				
Key Replacement	Y	\$ -	\$ 25.00	
<b>5 Star Facility Hourly Rate:</b>				
Junior Training - 5 Star Facility	Y	\$ 4.40	\$ 5.50	20.0%
Deakin Reserve - Junior AFL	Y	\$ 45.10	\$ 47.30	4.7%
Deakin Reserve - Junior Cricket	Y	\$ 24.20	\$ 25.30	4.3%
Deakin Reserve - Senior AFL	Y	\$ 75.90	\$ 79.20	4.2%
Deakin Reserve - Senior Cricket	Y	\$ 39.60	\$ 40.70	2.7%
Sports Precinct Main Soccer Pitch - Junior Soccer	Y	\$ 18.70	\$ 19.80	5.6%
Sports Precinct Main Soccer Pitch - Senior Soccer	Y	\$ 31.90	\$ 31.90	0.0%
Synthetic Athletics Track - SLAC	Y	\$ 34.10	\$ 35.20	3.1%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
Synthetic Athletics Track - Training - Junior	Y	\$ 7.70	\$ 8.80	12.5%
Synthetic Athletics Track - Training - Senior	Y	\$ 75.90	\$ 78.10	2.8%
Synthetic Athletics Track - Daily Hire - Primary	Y	\$ 127.60	\$ 132.00	3.3%
Synthetic Athletics Track - Daily Hire - Secondary	Y	\$ 214.50	\$ 220.00	2.5%
<b>4 Star Facility Hourly Rate:</b>				
Junior Training - 4 Star Facility	Y	\$ 2.20	\$ 4.40	50.0%
John Riordan Oval - Junior AFL	Y	\$ 28.60	\$ 29.70	3.7%
John Riordan Oval - Junior Cricket	Y	\$ 14.30	\$ 15.40	7.1%
John Riordan Oval - Senior AFL	Y	\$ 47.30	\$ 48.40	2.3%
John Riordan Oval - Senior Cricket	Y	\$ 25.30	\$ 26.40	4.2%
John Riordan Oval - Senior Training	Y	\$ 47.30	\$ 48.40	2.3%
Mooroopna Recreation Reserve Main Oval - Junior AFL	Y	\$ 28.60	\$ 29.70	3.7%
Mooroopna Recreation Reserve Main Oval - Senior AFL	Y	\$ 47.30	\$ 48.40	2.3%
Mooroopna Recreation Reserve Main Oval - Senior Cricket	Y	\$ 25.30	\$ 26.40	4.2%
Mooroopna Recreation Reserve Main Oval - Senior Training	Y	\$ 47.30	\$ 48.40	2.3%
Rumbalara Sports Field - Junior AFL	Y	\$ 28.60	\$ 29.70	3.7%
Rumbalara Sports Field - Junior Soccer	Y	\$ 12.10	\$ 13.20	8.3%
Rumbalara Sports Field - Senior AFL	Y	\$ 47.30	\$ 48.40	2.3%
Rumbalara Sports Field - Senior Soccer	Y	\$ 19.80	\$ 20.90	5.3%
Sports Precinct Main Soccer Pitch #2 - Junior Soccer	Y	\$ 12.10	\$ 13.20	8.3%
Sports Precinct Main Soccer Pitch #2 - Senior Soccer	Y	\$ 19.80	\$ 20.90	5.3%
Sports Precinct - Synthetic Multipurpose Field	Y	\$ 42.90	\$ 44.00	2.5%
Tatura Park Western Oval - Junior AFL	Y	\$ 28.60	\$ 29.70	3.7%
Tatura Park Western Oval - Junior Cricket	Y	\$ 15.40	\$ 16.50	6.7%
Tatura Park Western Oval - Senior AFL	Y	\$ 47.30	\$ 49.50	4.4%
Tatura Park Western Oval - Senior Cricket	Y	\$ 25.30	\$ 26.40	4.2%
<b>3 Star Facility Hourly Rate:</b>				
Junior Training - 3 Star Facility	Y	\$ 2.20	\$ 3.30	33.3%
Frank Howley Oval - Junior AFL	Y	\$ 15.40	\$ 16.50	6.7%
Frank Howley Oval - Junior Cricket	Y	\$ 11.00	\$ 12.10	9.1%
Frank Howley Oval - Junior Soccer	Y	\$ 8.80	\$ 9.90	11.1%
Frank Howley Oval - Senior AFL	Y	\$ 25.30	\$ 26.40	4.2%
Frank Howley Oval - Senior Cricket	Y	\$ 17.60	\$ 18.70	5.9%
Frank Howley Oval - Senior Soccer	Y	\$ 14.30	\$ 15.40	7.1%
Kialla Park Main Oval - Junior AFL	Y	\$ 16.50	\$ 17.60	6.3%
Kialla Park Main Oval - Junior Cricket	Y	\$ 11.00	\$ 12.10	9.1%
Kialla Park Main Oval - Senior AFL	Y	\$ 28.60	\$ 29.70	3.7%
Kialla Park Main Oval - Senior Cricket	Y	\$ 17.60	\$ 18.70	5.9%
McGuire Oval - Junior AFL	Y	\$ 20.90	\$ 22.00	5.0%
McGuire Oval - Junior Cricket	Y	\$ 11.00	\$ 12.10	9.1%
McGuire Oval - Junior Rugby	Y	\$ 4.40	\$ 5.50	20.0%
McGuire Oval - Junior Soccer	Y	\$ 5.50	\$ 6.60	16.7%
McGuire Oval - Senior AFL	Y	\$ 34.10	\$ 35.20	3.1%
McGuire Oval - Senior Cricket	Y	\$ 17.60	\$ 18.70	5.9%
McGuire Oval - Senior Soccer	Y	\$ 14.30	\$ 15.40	7.1%
Sports Precinct Multipurpose Field 1 - Junior Soccer	Y	\$ 5.50	\$ 6.60	16.7%
Sports Precinct Multipurpose Field 1 - Senior AFL	Y	\$ 14.30	\$ 15.40	7.1%
Sports Precinct Multipurpose Field 1 - Senior Soccer	Y	\$ 14.30	\$ 15.40	7.1%
Sports Precinct Multipurpose Field 2 - Junior Soccer	Y	\$ 5.50	\$ 6.60	16.7%

Description of Fees and Charges	GST Y/N	2018/2019		2019/2020		Variance (%)
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST	
Sports Precinct Multipurpose Field 2 - Senior AFL	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 2 - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 3 - Junior Soccer	Y	\$ 5.50	\$ 6.60	\$ 6.60	16.7%	
Sports Precinct Multipurpose Field 3 - Senior AFL	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 3 - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 4 - Junior Soccer	Y	\$ 5.50	\$ 6.60	\$ 6.60	16.7%	
Sports Precinct Multipurpose Field 4 - Senior AFL	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 4 - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 5 - Junior Soccer	Y	\$ 5.50	\$ 6.60	\$ 6.60	16.7%	
Sports Precinct Multipurpose Field 5 - Senior AFL	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 5 - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 6 - Junior Soccer	Y	\$ 5.50	\$ 6.60	\$ 6.60	16.7%	
Sports Precinct Multipurpose Field 6 - Senior AFL	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 6 - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 7 - Junior Soccer	Y	\$ 5.50	\$ 6.60	\$ 6.60	16.7%	
Sports Precinct Multipurpose Field 7 - Senior AFL	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Sports Precinct Multipurpose Field 7 - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Vibert Reserve Eastern Sports Field - Junior AFL	Y	\$ 20.90	\$ 22.00	\$ 22.00	5.0%	
Vibert Reserve Eastern Sports Field - Junior Cricket	Y	\$ 9.90	\$ 11.00	\$ 11.00	10.0%	
Vibert Reserve Eastern Sports Field - Junior Rugby	Y	\$ 7.70	\$ 8.80	\$ 8.80	12.5%	
Vibert Reserve Eastern Sports Field - Junior Soccer	Y	\$ 5.50	\$ 6.60	\$ 6.60	16.7%	
Vibert Reserve Eastern Sports Field - Senior AFL	Y	\$ 22.00	\$ 23.10	\$ 23.10	4.8%	
Vibert Reserve Eastern Sports Field - Senior Rugby	Y	\$ 12.10	\$ 13.20	\$ 13.20	8.3%	
Vibert Reserve Eastern Sports Field - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
Vibert Reserve Western Sports Field - Junior AFL	Y	\$ 20.90	\$ 22.00	\$ 22.00	5.0%	
Vibert Reserve Western Sports Field - Junior Cricket	Y	\$ 9.90	\$ 11.00	\$ 11.00	10.0%	
Vibert Reserve Western Sports Field - Junior Rugby	Y	\$ 7.70	\$ 8.80	\$ 8.80	12.5%	
Vibert Reserve Western Sports Field - Junior Soccer	Y	\$ 5.50	\$ 6.60	\$ 6.60	16.7%	
Vibert Reserve Western Sports Field - Senior AFL	Y	\$ 22.00	\$ 23.10	\$ 23.10	4.8%	
Vibert Reserve Western Sports Field - Senior Cricket	Y	\$ 13.20	\$ 14.30	\$ 14.30	7.7%	
Vibert Reserve Western Sports Field - Senior Rugby	Y	\$ 12.10	\$ 13.20	\$ 13.20	8.3%	
Vibert Reserve Western Sports Field - Senior Soccer	Y	\$ 14.30	\$ 15.40	\$ 15.40	7.1%	
<b>2 Star Facility Hourly Rate:</b>						
Junior Training - 2 Star Facility	Y	\$ 2.20	\$ 2.20	\$ 2.20	0.0%	
John Gray Oval - Junior AFL	Y	\$ 20.90	\$ 22.00	\$ 22.00	5.0%	
John Gray Oval - Junior Cricket	Y	\$ 11.00	\$ 12.10	\$ 12.10	9.1%	
John Gray Oval - Senior AFL	Y	\$ 28.60	\$ 29.70	\$ 29.70	3.7%	
John Gray Oval - Senior Cricket	Y	\$ 17.60	\$ 18.70	\$ 18.70	5.9%	
Jim McGregor Oval - Junior AFL	Y	\$ 6.60	\$ 7.70	\$ 7.70	14.3%	
Jim McGregor Oval - Junior Cricket	Y	\$ 4.40	\$ 5.50	\$ 5.50	20.0%	
Jim McGregor Oval - Senior Cricket	Y	\$ 8.80	\$ 9.90	\$ 9.90	11.1%	
Leon Heath Oval - Junior AFL	Y	\$ 6.60	\$ 7.70	\$ 7.70	14.3%	
Leon Heath Oval - Junior Cricket	Y	\$ 4.40	\$ 5.50	\$ 5.50	20.0%	
Leon Heath Oval - Senior AFL	Y	\$ 11.00	\$ 12.10	\$ 12.10	9.1%	
Leon Heath Oval - Senior Cricket	Y	\$ 8.80	\$ 9.90	\$ 9.90	11.1%	
Mooroopna Park Recreation Reserve Oval 4 - Junior AFL	Y	\$ 6.60	\$ 7.70	\$ 7.70	14.3%	
Mooroopna Park Recreation Reserve Oval 4 - Junior Cricket	Y	\$ 4.40	\$ 5.50	\$ 5.50	20.0%	
Mooroopna Park Recreation Reserve Oval 4 - Senior AFL	Y	\$ 11.00	\$ 12.10	\$ 12.10	9.1%	
Mooroopna Park Recreation Reserve Oval 4 - Senior Cricket	Y	\$ 8.80	\$ 9.90	\$ 9.90	11.1%	

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
Mooroopna Park Recreation Reserve Oval 4 - Touch Football	Y	\$ 11.00	\$ 12.10	9.1%
Wilmot Road PS Oval - Junior AFL	Y	\$ 6.60	\$ 7.70	14.3%
Chas Johnson Reserve - Junior AFL	Y	\$ 7.70	\$ 8.80	12.5%
Chas Johnson Reserve - Junior Soccer	Y	\$ 2.20	\$ 3.30	33.3%
Chas Johnson Reserve - Senior AFL	Y	\$ 13.20	\$ 14.30	7.7%
Howley Oval II - Junior AFL	Y	\$ 7.70	\$ 8.80	12.5%
Howley Oval II - Junior Soccer	Y	\$ 2.20	\$ 3.30	33.3%
Howley Oval II - Senior AFL	Y	\$ 13.20	\$ 14.30	7.7%
Howley Oval II - Junior Cricket	Y	\$ 7.70	\$ 8.80	12.5%
Howley Oval II - Senior Cricket	Y	\$ 12.10	\$ 13.20	8.3%
Kialla Park Recreation Reserve Oval 2 - Junior AFL	Y	\$ 7.70	\$ 8.80	12.5%
Kialla Park Recreation Reserve Oval 2 - Senior AFL	Y	\$ 13.20	\$ 14.30	7.7%
Kialla Park Recreation Reserve Oval 2 - Junior Cricket	Y	\$ 6.60	\$ 7.70	14.3%
Kialla Park Recreation Reserve Oval 2 - Senior Cricket	Y	\$ 11.00	\$ 12.10	9.1%
Kialla West Recreation Reserve - Junior AFL	Y	\$ -	\$ 29.70	
Kialla West Recreation Reserve - Junior Cricket	Y	\$ -	\$ 16.50	
Kialla West Recreation Reserve - Senior Cricket	Y	\$ -	\$ 26.40	
Victory Oval - Junior AFL	Y	\$ 1.10	\$ 2.20	50.0%
Victory Oval - Junior Soccer	Y	\$ 2.20	\$ 3.30	33.3%
Victory Oval - Junior Cricket	Y	\$ 4.40	\$ 5.50	20.0%
Victory Oval - Senior Cricket	Y	\$ 8.80	\$ 9.90	11.1%
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Major Events or Finals</b>				
5 Star Facility % of Gate	Y	11% of Gate	11% of Gate	-
2, 3 or 4 Star Facility % of Gate	Y	5% of Gate	5% of Gate	-
Major Event Irregular Use	Y	\$ 1,650.00	\$ 1,699.50	2.9%
<b>PARKS, SPORT &amp; RECREATION - Outdoor Sports Facilities Concessions (apply to Sports Fields and Hard courts only)</b>				
High Volume/Low Participation (per cent of rate to be paid)	Y	30% of Rate	30% of Rate	-
Sports Development (per cent of rate to be paid)	Y	20% of Rate	20% of Rate	-
Commercial Use (per cent of rate)	Y	As Per Agreement	As Per Agreement	-
<b>PARKS, SPORT &amp; RECREATION - Sports Pavilions (Seasonal Fees)</b>				
Large Catering/Social - Seasonal	Y	\$ 1,078.00	\$ 1,122.00	3.9%
Medium Catering/Social - Seasonal	Y	\$ 572.00	\$ 594.00	3.7%
Small Catering/Social - Seasonal	Y	\$ 251.90	\$ 264.00	4.6%
Large Change Rooms - Seasonal	Y	\$ 863.50	\$ 891.00	3.1%
Medium Change Rooms - Seasonal	Y	\$ 502.70	\$ 517.00	2.8%
Small Change Rooms - Seasonal	Y	\$ 215.60	\$ 220.00	2.0%
Large Catering/Social- Outside Season use	Y	\$ -	\$ 561.00	
Medium Catering/Social - Outside Season Use	Y	\$ -	\$ 297.00	
Large Change Rooms - Outside Season Use	Y	\$ -	\$ 445.50	
Medium Change Rooms - Outside season Use	Y	\$ -	\$ 258.50	
Large Catering/Social - Daily	Y	\$ -	\$ 94.50	
Medium Catering/Social - Daily	Y	\$ -	\$ 51.50	
Large Change Rooms - Daily	Y	\$ -	\$ 84.00	
Medium Change Rooms - Daily	Y	\$ -	\$ 44.50	
Small Change Rooms - Daily	Y	\$ -	\$ 19.00	
Sports Precinct Main Pavilion Function Space and Kitchen - Daily Hire (External Users)	Y	\$ 500.50	\$ 522.50	4.2%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>PARKS, SPORT &amp; RECREATION - Sports Fields and Outdoor Courts Flood Lights Hourly Rate</b>				
Cost Per Lux Used (All Locations)	Y	\$ 0.15	\$ 0.20	25.0%
<b>PARKS, SPORT &amp; RECREATION - Sports Fields - Line Marking, Scoring Apparatus and Additional Mowing</b>				
Sports Field Set Out and Initial Line Paint	Y	\$ 272.80	\$ 286.45	4.8%
Sports Finals Logo Line marking	Y	\$ 962.50	\$ 1,010.65	4.8%
Standard Line Painting with Existing Set Out - Per Sports Field	Y	\$ 136.40	\$ 143.20	4.7%
<b>PARKS, SPORT &amp; RECREATION - Deposits and Insurance</b>				
Key Deposit (per key)	N	\$ 100.00	\$ 103.00	2.9%
Major Event Deposit High Risk	Y	\$ 5,500.00	\$ 5,672.70	3.0%
Event Deposit Casual Use	N	\$ 200.00	\$ 206.00	2.9%
Event Deposit High Risk	N	\$ 1,000.00	\$ 1,030.00	2.9%
Event Deposit Low Risk	N	\$ 500.00	\$ 515.00	2.9%
<b>PARKS, SPORT &amp; RECREATION - Parks and Public Open Space</b>				
4 Star Facility - Monthly Market Booking	Y	\$ 294.80	\$ 303.60	2.9%
5 Star Facility - Monthly Market Booking	Y	\$ 584.10	\$ 601.70	2.9%
Minor Community Event in Council Park (under 50 people)	Y	\$ 62.70	\$ 110.00	43.0%
Weddings in Council Parks	Y	\$ 234.30	\$ 275.00	14.8%
Community Not for Profit Organisation - Market Fee	Y	\$ 103.40	\$ 106.70	3.1%
<b>PARKS, SPORT &amp; RECREATION - Victoria Park Lake</b>				
VPL User (seasonal fee)	Y	\$ 583.00	\$ 660.00	11.7%
VPL Water Body Hourly Hire - Exclusive Use	Y	\$ 168.30	\$ 176.00	4.4%
<b>INDOOR SPORTS STADIUMS - Shepparton and Tatura</b>				
Change Rooms Cleaning Fee - Hourly Fee	Y	\$ -	\$ 56.50	
<b>INDOOR SPORTS STADIUMS - Programs</b>				
Group Fitness (10 visit multi pass)	Y	\$ 51.75	\$ 53.30	2.9%
Group Fitness (20 visit multi pass)	Y	\$ 103.50	\$ 106.60	2.9%
Indoor Sports - Group Fitness	Y	\$ 6.90	\$ 7.10	2.8%
Indoor Sports - Netball - Per Team	Y	\$ 64.00	\$ 66.00	3.0%
Keen-Agers Table Tennis	Y	\$ 4.70	\$ 4.90	4.1%
Social Badminton	Y	\$ 4.70	\$ 4.90	4.1%
Non Instructed - Group Fitness (10 visit multi pass)	Y	\$ -	\$ 36.80	
Non Instructed Group Fitness (20 visit multi pass)	Y	\$ -	\$ 73.50	
Rock - Netball	Y	\$ -	\$ 7.10	
<b>INDOOR SPORTS STADIUMS - Sports Court hire</b>				
Peak Hourly Rate (5:00pm to 12:00am) - Shepparton	Y	\$ 52.85	\$ 50.00	(5.7%)
Off Peak Hourly Rate (12:00am to 5:00pm) - Shepparton	Y	\$ 28.30	\$ 29.20	3.1%
Flat Hourly Rate - Tatura	Y	\$ 28.30	\$ 29.20	3.1%
4 Court Daily Rate - Weekend Foundation User Group	Y	\$ 683.55	\$ 705.00	3.0%
4 Court Daily Rate - Weekend Non Foundation User Group	Y	\$ 995.00	\$ 1,026.00	3.0%
Junior Development/Training	Y	\$ 28.30	\$ 29.20	3.1%
Commercial Exclusive Daily Rate	Y	\$ 2,229.00	\$ 2,295.00	2.9%
<b>INDOOR SPORTS STADIUMS - Casual use - per person</b>				
Casual Indoor Stadium User Fee	Y	\$ -	\$ 4.00	
10 Visit Casual Court Hire	Y	\$ 27.75	\$ 34.00	18.4%
20 Visit Casual Court Hire	Y	\$ 55.50	\$ 68.00	18.4%
<b>INDOOR SPORTS STADIUMS - Multi Purpose, Meeting Room Hire and Cleaning Fee</b>				
Shepparton Sports Stadium - Multi Purpose Room Hourly Rate	Y	\$ -	\$ 50.00	
Tatura Stadium - Meeting Room - Hourly Hire Rate	Y	\$ -	\$ 29.20	
Sports Stadium Set up, Pack up, Cleaning fee - Hourly Rate	Y	\$ 41.80	\$ 56.50	26.0%



Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>PRINTING - Municipality Plans</b>				
A0	Y	\$ 10.45	\$ 10.80	3.2%
A1	Y	\$ 6.60	\$ 6.80	2.9%
A3	Y	\$ 2.20	\$ 2.30	4.3%
A2	Y	\$ 4.40	\$ 4.55	3.3%
<b>SALEYARDS - (Effective 1 January 2020) - Yard Dues</b>				
Bulls (per head)	Y	\$ 22.50	\$ 22.50	0.0%
Sheep (per head)	Y	\$ 1.05	\$ 1.05	0.0%
Calves sold on cattle sale day (per head)	Y	\$ 4.55	\$ 4.55	0.0%
Calves ordinary Monday sale (per head)	Y	\$ 3.30	\$ 3.30	0.0%
Cattle Unweighed (per head - Sale Day Only)	Y	\$ 13.80	\$ 13.80	0.0%
Cattle Unweighed (per head - Special/Store Sale)	Y	\$ 12.55	\$ 12.55	0.0%
Cattle Weighed: Single (per head)	Y	\$ 15.75	\$ 15.75	0.0%
Cattle Weighed: 2-5 head (per head)	Y	\$ 13.35	\$ 13.35	0.0%
Cattle Weighed: 6+ head (per head)	Y	\$ 10.75	\$ 10.75	0.0%
<b>SALEYARDS - (Effective 1 January 2020) - Misc. Charges</b>				
Private Use of Yards for holding stock non-sale days (per head per day)	Y	\$ 2.40	\$ 2.40	0.0%
Private Use of Yards for holding stock sale days (per head per day)	Y	\$ 6.90	\$ 6.90	0.0%
Private weighing of Cattle including scanning (per head)	Y	\$ 9.20	\$ 9.20	0.0%
Truck Wash user charges - 1 July 2019 - 31 December 2019 (per minute)	Y	\$ 1.15	\$ 1.15	0.0%
Truck Wash user charges - 1 January 2020 - 30 June 2020 (per minute)	Y	\$ 1.20	\$ 1.20	0.0%
Ordinary Sales (each) plus per head fees below	Y	\$ 158.60	\$ 158.60	0.0%
Special Sales (each) plus per head fees below	Y	\$ 250.90	\$ 250.90	0.0%
<b>SALEYARDS - (Effective 1 January 2020) - Selling Fees</b>				
Plus Bulls (per head)	Y	\$ 2.40	\$ 2.40	0.0%
Plus Calves (per head)	Y	\$ 0.45	\$ 0.45	0.0%
Plus Cattle (per head)	Y	\$ 1.25	\$ 1.25	0.0%
Plus Sheep (per head)	Y	\$ 0.20	\$ 0.20	0.0%
Horses and Camels (per head)	Y	\$ 15.80	\$ 15.80	0.0%
<b>SHEPPARTON ART MUSEUM</b>				
Education Programs	Y	\$ 44.00	\$ 44.00	0.0%
<b>SHEPPARTON SHOWGROUNDS **May be varied subject to commercial agreements</b>				
Shepparton Showgrounds - Chair Hire (Each)	Y	\$ 3.05	\$ 3.05	0.0%
Shepparton Showgrounds - Open Space Full Arena (COMMERCIAL)	Y	\$ 1,225.00	\$ 1,225.00	0.0%
Shepparton Showgrounds - Open Space Full Arena (COMMUNITY)	Y	\$ 816.00	\$ 816.00	0.0%
Shepparton Showgrounds - Open Space Half Arena (COMMERCIAL)	Y	\$ 715.00	\$ 715.00	0.0%
Shepparton Showgrounds - Open Space Half Arena (COMMUNITY)	Y	\$ 510.00	\$ 510.00	0.0%
Shepparton Showgrounds - Sporting Groups Open Space (per hour)	Y	\$ 42.65	\$ 42.65	0.0%
Shepparton Showgrounds - Sporting Groups Light Tower (per hour)	Y	\$ 15.30	\$ 15.30	0.0%
Shepparton Showgrounds - Acoustic Curtain hire	Y	\$ 306.00	\$ 306.00	0.0%
Shepparton Showgrounds - Bump in/out days (COMMERCIAL)	Y	\$ 305.00	\$ 305.00	0.0%
Shepparton Showgrounds - Bump in/out days (COMMUNITY)	Y	\$ 205.00	\$ 205.00	0.0%
Shepparton Showgrounds - Circus Bookings (EVENT DAY)	Y	\$ 665.00	\$ 665.00	0.0%
Shepparton Showgrounds - Circus Bookings (NON-EVENT DAY)	Y	\$ 510.00	\$ 510.00	0.0%
Shepparton Showgrounds - Full venue (COMMERCIAL)	Y	\$ 4,590.00	\$ 4,590.00	0.0%
Shepparton Showgrounds - Full venue (COMMUNITY)	Y	\$ 3,165.00	\$ 3,165.00	0.0%
Shepparton Showgrounds - Full Venue excluding MPP (COMMERCIAL)	Y	\$ 3,060.00	\$ 3,060.00	0.0%
Shepparton Showgrounds - Full Venue excluding MPP (COMMUNITY)	Y	\$ 1,890.00	\$ 1,890.00	0.0%
Shepparton Showgrounds - Grandstand Ceremony	Y	\$ 205.00	\$ 205.00	0.0%

Description of Fees and Charges	GST Y/N	2018/2019		2019/2020		Variance (%)
		Fee Inc GST	Fee Inc GST	Fee Inc GST	Fee Inc GST	
Shepparton Showgrounds - Grandstand Photos	Y	\$ 82.00	\$ 82.00	\$ 82.00	\$ 82.00	0.0%
Shepparton Showgrounds - Grandstand Function Room	Y	\$ 280.50	\$ 280.50	\$ 280.50	\$ 280.50	0.0%
Shepparton Showgrounds - Hard Stand Static Use (COMMUNITY)	Y	\$ 280.50	\$ 280.50	\$ 280.50	\$ 280.50	0.0%
Shepparton Showgrounds - Hard Stand Static Use (COMMERCIAL)	Y	\$ 510.00	\$ 510.00	\$ 510.00	\$ 510.00	0.0%
Shepparton Showgrounds - Hard Stand Driving Events (COMMUNITY)	Y	\$ 460.00	\$ 460.00	\$ 460.00	\$ 460.00	0.0%
Shepparton Showgrounds - Hard Stand Driving Events (COMMERCIAL)	Y	\$ 510.00	\$ 510.00	\$ 510.00	\$ 510.00	0.0%
Shepparton Showgrounds - Portable grandstand, per unit per event	Y	\$ 51.00	\$ 51.00	\$ 51.00	\$ 51.00	0.0%
Shepparton Showgrounds - High Street grassed area	Y	\$ 205.00	\$ 205.00	\$ 205.00	\$ 205.00	0.0%
Shepparton Showgrounds - Portable stage hire	Y	\$ 82.00	\$ 82.00	\$ 82.00	\$ 82.00	0.0%
Shepparton Showgrounds - Light tower, per unit per night	Y	\$ 51.00	\$ 51.00	\$ 51.00	\$ 51.00	0.0%
Shepparton Showgrounds - McIntosh Centre Foyer Only (COMMUNITY)	Y	\$ 385.00	\$ 385.00	\$ 385.00	\$ 385.00	0.0%
Shepparton Showgrounds - McIntosh Centre Kitchen Only (COMMUNITY)	Y	\$ 235.00	\$ 235.00	\$ 235.00	\$ 235.00	0.0%
Shepparton Showgrounds - McIntosh Centre Full Facility (COMMUNITY)	Y	\$ 835.00	\$ 835.00	\$ 835.00	\$ 835.00	0.0%
Shepparton Showgrounds - McIntosh Centre Main Room & Foyer	Y	\$ 680.00	\$ 680.00	\$ 680.00	\$ 680.00	0.0%
Shepparton Showgrounds - McIntosh Foyer Only (COMMERCIAL)	Y	\$ 615.00	\$ 615.00	\$ 615.00	\$ 615.00	0.0%
Shepparton Showgrounds - McIntosh Full Facility (COMMERCIAL)	Y	\$ 1,225.00	\$ 1,225.00	\$ 1,225.00	\$ 1,225.00	0.0%
Shepparton Showgrounds - McIntosh Kitchen Only (COMMERCIAL)	Y	\$ 306.00	\$ 306.00	\$ 306.00	\$ 306.00	0.0%
Shepparton Showgrounds - McIntosh Main Room & Foyer (COMMERCIAL)	Y	\$ 1,020.00	\$ 1,020.00	\$ 1,020.00	\$ 1,020.00	0.0%
Shepparton Showgrounds - Multi Purpose Pavilion Full Space	Y	\$ 1,840.00	\$ 1,840.00	\$ 1,840.00	\$ 1,840.00	0.0%
Shepparton Showgrounds - Multi Purpose Pavilion Full Space	Y	\$ 2,550.00	\$ 2,550.00	\$ 2,550.00	\$ 2,550.00	0.0%
Shepparton Showgrounds - Multi Purpose Pavilion Half Space	Y	\$ 1,530.00	\$ 1,530.00	\$ 1,530.00	\$ 1,530.00	0.0%
Shepparton Showgrounds - Multi Purpose Pavilion Half Space	Y	\$ 1,020.00	\$ 1,020.00	\$ 1,020.00	\$ 1,020.00	0.0%
Shepparton Showgrounds - Multi Purpose Pavilion Third Space	Y	\$ 715.00	\$ 715.00	\$ 715.00	\$ 715.00	0.0%
Shepparton Showgrounds - Promenades with power	Y	\$ 205.00	\$ 205.00	\$ 205.00	\$ 205.00	0.0%
Shepparton Showgrounds - Trestle Table Hire (each)	Y	\$ 6.10	\$ 6.10	\$ 6.10	\$ 6.10	0.0%
<b>TATURA PARK - Indoor Arena</b>						
Tatura Park - Indoor Arena per half day	Y	\$ 255.00	\$ 260.00	\$ 260.00	\$ 260.00	1.9%
Tatura Park - Indoor Arena per day	Y	\$ 475.00	\$ 480.00	\$ 480.00	\$ 480.00	1.0%
Tatura Park - Indoor Arena per night warm up	Y	\$ 153.00	\$ 156.00	\$ 156.00	\$ 156.00	1.9%
Tatura Park - Per Hour Casual Hire	Y	\$ 76.50	\$ 78.00	\$ 78.00	\$ 78.00	1.9%
<b>TATURA PARK - Camping</b>						
Tatura Park - Camping - Powered Site (per day)	Y	\$ 21.50	\$ 22.00	\$ 22.00	\$ 22.00	2.3%
Tatura Park - Camping - Unpowered Site (per day)	Y	\$ 16.50	\$ 17.00	\$ 17.00	\$ 17.00	2.9%
<b>TATURA PARK - Measuring stand per day</b>						
Tatura Park - Measuring stand (per day)	Y	\$ 155.00	\$ 155.00	\$ 155.00	\$ 155.00	0.0%
<b>TATURA PARK - Outdoor Eastern Oval</b>						
Tatura Park - Grandstand Seating (Per Seat, Per day)	Y	\$ 82.00	\$ 83.50	\$ 83.50	\$ 83.50	1.8%
Tatura Park - Eastern Oval (Per Day)	Y	\$ 370.00	\$ 375.00	\$ 375.00	\$ 375.00	1.3%
Tatura Park - Eastern Oval (Per Day in conjunction with Indoor/Outdoor Arena)	Y	\$ 235.00	\$ 240.00	\$ 240.00	\$ 240.00	2.1%
<b>TATURA PARK - Outdoor Sand Arena</b>						
Tatura Park - Outdoor Sand Arena (Per Day)	Y	\$ 385.00	\$ 390.00	\$ 390.00	\$ 390.00	1.3%
Tatura Park - Outdoor Sand Arena (Per Hour - Casual Hire)	Y	\$ 61.50	\$ 63.00	\$ 63.00	\$ 63.00	2.4%
Tatura Park - Outdoor Sand Arena (Per Day if used in conjunction with Indoor Arena/Eastern Oval)	Y	\$ 235.00	\$ 240.00	\$ 240.00	\$ 240.00	2.1%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>TATURA PARK - Stables</b>				
Tatura Park - Stables (Per stable, per day)	Y	\$ 22.50	\$ 23.00	2.2%
Tatura Park - Stables five nights or more	Y	POA	POA	-
Tatura Park - Stables - Stable Cleaning (per hour)	Y	\$ 45.00	\$ 50.00	10.0%
Tatura Park - Stables - Whole of Facility Hire (IDW only)	Y	\$ 17,500.00	\$ 17,500.00	0.0%
<b>TATURA PARK - Wilson Hall</b>				
Tatura Park - Eastern Oval Meeting Room (Per day)	Y	\$ 255.00	\$ 115.00	(121.7%)
Tatura Park - Wilson Hall Casual Rental (Per day)	Y	\$ 110.00	\$ 260.00	57.7%
<b>TOURISM - MooovingArt</b>				
Moooving Art - "Sponsor an existing art cow" annual sponsorship	Y	\$ 583.00	\$ 600.25	2.9%
Moooving Art - "Sponsor an existing art cow" six month rate	Y	\$ 291.50	\$ 300.00	2.8%
Moooving Art - Hire of promotional white cow - commercial rate (per day)	Y	\$ 79.20	\$ 82.00	3.4%
Moooving Art - Hire of promotional white cow - commercial rate (per week)	Y	\$ 212.30	\$ 220.00	3.5%
Moooving Art - Hire of promotional white cow - community rate (per day)	Y	\$ 52.80	\$ 55.00	4.0%
Moooving Art - Hire of promotional white cow - community rate (per week)	Y	\$ 135.30	\$ 140.00	3.4%
Moooving Art - hire of existing art cow - Commercial rate (per day)	Y	\$ -	\$ 50.00	
Moooving Art - hire of existing art cow - Community rate (per day)	Y	\$ -	\$ 30.00	
<b>TOURISM - Visitor Information Centre</b>				
Tour Guide - Commercial Tour Groups (Per Hour)	Y	\$ 70.00	\$ 70.00	0.0%
<b>VICTORIA PARK LAKE HOLIDAY PARK *BASED ON 1-2 PEOPLE (Effective January 1 2020)</b>				
Deluxe Cabin - Off Peak	Y	\$ 119.60	\$ 134.00	10.7%
Deluxe Cabin - Peak	Y	\$ 135.20	\$ 144.00	6.1%
En-suite Powered Site - Off Peak	Y	\$ 43.70	\$ 46.00	5.0%
En-suite Powered Site - Peak	Y	\$ 54.10	\$ 57.00	5.1%
Extra Adult	Y	\$ 15.60	\$ 16.10	3.1%
Extra Child	Y	\$ 10.40	\$ 10.70	2.8%
Family Deluxe Cabin - Off Peak	Y	\$ 135.20	\$ 144.00	6.1%
Family Deluxe Cabin - Peak	Y	\$ 145.60	\$ 149.00	2.3%
Luxury Lakeview Cabin - Off Peak	Y	\$ 145.60	\$ 154.00	5.5%
Luxury Lakeview Cabin - Peak	Y	\$ 166.40	\$ 170.00	2.1%
Standard Cabin - Off Peak	Y	\$ 98.00	\$ 108.00	9.3%
Standard Cabin - Peak	Y	\$ 103.00	\$ 108.00	4.6%
Non Waterfront Powered Site - Off Peak	Y	\$ 33.30	\$ 33.00	(0.9%)
Unpowered Site - Off Peak	Y	\$ 28.10	\$ 29.00	3.1%
Unpowered Site - Peak	Y	\$ 31.20	\$ 32.00	2.5%
Waterfront Powered Site - Off Peak	Y	\$ 33.30	\$ 35.00	4.9%
Waterfront Powered Site - Peak	Y	\$ 38.50	\$ 47.00	18.1%
Non Waterfront Powered Site - Peak	Y	\$ 38.50	\$ 45.00	14.4%
Drive-Thru Site - Off Peak	Y	\$ 32.00	\$ 33.00	3.0%
Drive-Thru Site - Peak	Y	\$ 43.00	\$ 45.00	4.4%
Camping Ground - Off Peak	Y	\$ 28.00	\$ 29.00	3.4%
Camping Ground - Peak	Y	\$ 31.00	\$ 32.00	3.1%
Stay 4 nights pay for 3				
Stay 7 nights pay for 5				
Top Tourist members special rates - 10% off applicable rates				
Group booking of 10 or more - 10% off applicable rates				
Bedding - per pack	Y	\$ 10.40	\$ 10.70	2.8%
Cancellation Fees - within 14 days of arrival date	Y	\$ 31.20	\$ 32.15	3.0%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>WASTE MANAGEMENT - Cosgrove Landfill (per tonne)</b>				
Industrial/Commercial Waste	Y	\$ 174.90	\$ 178.00	1.7%
0 - 999 Tonnes of waste per annum (per tonne)	Y	\$ 174.90	\$ 178.00	1.7%
1000 - 5000 Tonnes of waste per annum (per tonne)	Y	\$ 169.95	\$ 173.00	1.8%
5001 - 8000 Tonnes of waste per annum (per tonne)	Y	\$ 164.80	\$ 168.00	1.9%
8001 + Tonnes of waste per annum (per tonne)	Y	\$ 159.00	\$ 159.00	0.0%
Municipal Waste	Y	\$ 152.00	\$ 155.00	1.9%
Prescribed Waste	Y	\$ 288.00	\$ 293.00	1.7%
<b>WASTE MANAGEMENT - General</b>				
Red Bin - Upsize	Y	\$ 56.00	\$ 56.00	0.0%
<b>WASTE MANAGEMENT - Transfer Stations</b>				
Air conditioners	Y	\$ 22.00	\$ 22.65	2.9%
Tyre - Car/motorbike (clean)	Y	\$ 4.60	\$ 4.95	7.1%
Tyre - Car/motorbike (dirty)	Y	\$ 13.20	\$ 13.60	2.9%
Tyre - Car/motorbike (with rim)	Y	\$ 8.80	\$ 8.80	0.0%
Cardboard commercial (per cubic metre)	Y	\$ 7.90	\$ 8.15	3.1%
Commercial wood waste (per cubic meter)	Y	\$ 60.50	\$ 62.30	2.9%
Concrete Waste	Y	\$ 28.85	\$ 31.90	9.6%
Earthmoving	Y	\$ 22.50	\$ 22.50	0.0%
e-waste disposal (Transfer Stations)	Y	\$ 5.50	\$ 5.65	2.7%
Tyre - Forklift (large 0.45m to 0.6m)	Y	\$ 76.00	\$ 76.00	0.0%
Tyre - Forklift (small to medium )	Y	\$ 21.50	\$ 21.50	0.0%
Fridge	Y	\$ 23.10	\$ 23.80	2.9%
Gas Bottle	Y	\$ 20.00	\$ 20.60	2.9%
Handling Charge (per hour)	Y	\$ 90.50	\$ 90.50	0.0%
Industrial/Commercial Waste (per cubic metre)	Y	\$ 80.00	\$ 82.40	2.9%
Tyre - Light truck (17" rim)	Y	\$ 13.90	\$ 13.90	0.0%
Mattress disposal (Transfer Stations)	Y	\$ 27.00	\$ 27.55	2.0%
Municipal Waste (per cubic metre)	Y	\$ 56.00	\$ 57.10	1.9%
Municipal Waste (per 0.25 cubic metre)	Y	\$ 14.00	\$ 14.30	2.1%
Organics Waste	Y	\$ 39.00	\$ 39.00	0.0%
Plaster Waste	Y	\$ 25.70	\$ 26.50	3.0%
Polystyrene commercial (per cubic metre)	Y	\$ 56.00	\$ 57.10	1.9%
Recycled brick sales (Transfer Stations)	Y	\$ 22.05	\$ 22.05	0.0%
Recycled concrete sales (Transfer Stations)	Y	\$ 22.05	\$ 20.00	(10.3%)
Rubber Excavation tracks/conveyor belts	Y	\$ 219.50	\$ 219.50	0.0%
Tyre - Tractor (large over 1m)	Y	\$ 153.25	\$ 153.25	0.0%
Tyre - Tractor (small up to 1m)	Y	\$ 92.20	\$ 92.20	0.0%
Tyre - Truck (clean)	Y	\$ 17.00	\$ 17.00	0.0%
Tyre - Truck (dirty)	Y	\$ 49.95	\$ 49.95	0.0%
Tyre - Truck (with rim)	Y	\$ 19.05	\$ 19.05	0.0%
<b>WATER PUMP TOKEN</b>				
Water Pump Token	Y	\$ 10.20	\$ 10.60	3.8%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>Statutory Fees and Charges (Fees and Charges set by a statute)</b>				
<b>AGED AND DISABILITY SERVICES - Aged Services Programs</b>				
Community Meals	N	\$ 10.00	\$ 10.50	4.8%
Meals on Wheels	N	\$ 10.00	\$ 10.50	4.8%
Meals on Wheels - Frozen	N	\$ 10.00	\$ 10.50	4.8%
Meals on Wheels - Full Cost Recovery	N	\$ 24.00	\$ 25.00	4.0%
Meals on Wheels - Lighter Option	N	\$ 8.00	\$ 8.50	5.9%
Planned Activity Group - Full Cost Recovery	N	\$ 83.00	\$ 87.00	4.6%
Planned Activity Group - Program Only	N	\$ 8.00	\$ 8.50	5.9%
Planned Activity Group - Program with Meal	N	\$ 13.50	\$ 14.00	3.6%
<b>AGED AND DISABILITY SERVICES - Low Income Range</b>				
Home Maintenance (per hour)	N	\$ 13.00	\$ 13.50	3.7%
Home Modifications (per hour)	N	\$ 13.00	\$ 13.50	3.7%
Domestic Assistance (per hour)	N	\$ 7.00	\$ 7.50	6.7%
Personal Care (per hour)	N	\$ 5.50	\$ 6.00	8.3%
Respite Care (per hour)	N	\$ 3.00	\$ 3.00	0.0%
<b>AGED AND DISABILITY SERVICES - Medium Income Range</b>				
Home Maintenance (per hour)	N	\$ 20.00	\$ 21.00	4.8%
Home Modifications (per hour)	N	\$ 20.00	\$ 21.00	4.8%
Domestic Assistance (per hour)	N	\$ 17.00	\$ 18.00	5.6%
Personal Care (per hour)	N	\$ 10.00	\$ 10.50	4.8%
Respite Care (per hour)	N	\$ 5.50	\$ 6.00	8.3%
<b>AGED AND DISABILITY SERVICES - High Income Range</b>				
Home Maintenance (per hour)	N	\$ 52.50	\$ 55.00	4.5%
Home Modifications (per hour)	N	\$ 52.50	\$ 55.00	4.5%
Domestic Assistance (per hour)	N	\$ 35.50	\$ 37.50	5.3%
Personal Care (per hour)	N	\$ 40.50	\$ 42.50	4.7%
Respite Care (per hour)	N	\$ 37.50	\$ 39.50	5.1%
<b>ANIMALS - Infringements</b>				
Animal Management Fines - 1 Penalty Unit	N	\$ 161.85	\$ 164.00	1.3%
Animal Management Fines - 1.5 Penalty Units	N	\$ 242.00	\$ 246.00	1.6%
Animal Management Fines - 2 Penalty Units	N	\$ 322.00	\$ 327.00	1.5%
Animal Management Fines - 2.5 Penalty Units	N	\$ 403.00	\$ 410.00	1.7%
<b>ANIMALS - Cat Registration Fees - Effective 9 April 2020</b>				
Standard Fee - Normal	N	\$ 140.00	\$ 140.00	0.0%
Standard Fee - Pensioner	N	\$ 70.00	\$ 70.00	0.0%
Transfer Fee	N	\$ 10.00	\$ 10.00	0.0%
Reduced Fee if one of the following apply				
* Desexed				
* 10 years of age or over				
* Registered with an applicable organisation, if their owners are members of a applicable organisation with which the cats are registered	N	\$ 40.00	\$ 40.00	0.0%
* Kept for breeding by the proprietor of a domestic animal business conducted on registered premises.				

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
Reduced Fee - Pensioner	N	\$ 20.00	\$ 20.00	0.0%
Reduced Fee - animal adopted from Animal Shelter or Pound (Registered Domestic Animal Business) within 28 days (Initial registration only)	N	\$ 4.00	\$ 4.00	0.0%
Reduced Fee - Foster Carer (Initial registration period only)	N	\$ 4.00	\$ 4.00	0.0%
Microchipped and desexed Cat under 6 months of age	N	\$ -	\$ -	
Transfer of Animal Registration from Another Council	N	\$ 10.00	\$ 10.00	0.0%
Replacement Tag	N	\$ 5.00	\$ 5.00	0.0%
<b>ANIMALS - Dog Registration Fees - Effective 9 April 2020</b>				
Standard Fee - Normal	N	\$ 140.00	\$ 140.00	0.0%
Standard Fee - Pensioner	N	\$ 70.00	\$ 70.00	0.0%
Transfer Fee	N	\$ 10.00	\$ 10.00	0.0%
Reduced Fee if one of the following apply				
* Desexed				
* 10 years of age or over				
* Permanently identified in the prescribed manner (Game Management Authority)				
* Kept or used as or being trained to be farm working dogs	N	\$ 40.00	\$ 40.00	0.0%
* Have undergone dog obedience training provided by or on behalf of an approved dog obedience training organisation				
* Registered with an applicable organisation, if the owners are members of the applicable organisation with which the dogs are registered				
* Kept for breeding by the proprietor of a domestic animal business conducted on registered premises				
Reduced Fee - Pensioner	N	\$ 20.00	\$ 20.00	0.0%
Reduced Fee - animal adopted from Animal Shelter or Pound (Registered Domestic Animal Business) within 28 days (Initial registration only)	N	\$ 7.00	\$ 7.00	0.0%
Reduced Fee - Foster Carer (Initial registration period only)	N	\$ 7.00	\$ 7.00	0.0%
Microchipped Dog under 6 months of age	N	\$ -	\$ -	
Guide Dog	N	\$ -	\$ -	
Declared Dangerous, Menacing or Restricted Breed dog (other than Guard dog) - no discounts apply	N	\$ -	\$ 300.00	
Declared Dangerous dog (Guard dog) - no discounts apply	N	\$ 140.00	\$ 140.00	0.0%
Transfer of Animal Registration from Another Council	N	\$ 20.00	\$ 20.00	0.0%
Replacement Tag	N	\$ 10.00	\$ 10.00	0.0%
<b>BUILDING</b>				
Building above or Below certain facilities	N	\$ 283.30	\$ 283.30	0.0%
Building on designated land	N	\$ 283.30	\$ 283.30	0.0%
Building over easement vested in Council	N	\$ 270.50	\$ 270.50	0.0%
Construction of building in land liable to flooding	N	\$ 283.30	\$ 283.30	0.0%
Installation of Soil and Waste disposal reticulation system in unsewered area or construction of a building over an existing reticulation system in an unsewered area	N	\$ 270.50	\$ 270.50	0.0%
Lodgement Fee	N	\$ 118.90	\$ 118.90	0.0%
Precaution over Street (Hoarding)	N	\$ 270.50	\$ 270.50	0.0%
Projections beyond Street alignment	N	\$ 283.30	\$ 283.30	0.0%
Point of Discharge of Stormwater	N	\$ 141.15	\$ 141.15	0.0%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>BUILDING - Misc. Service Fees</b>				
Application for Floor Level Relaxation	N	\$ 270.50	\$ 270.50	0.0%
Council Report and Consent x 1 Report	N	\$ 283.30	\$ 283.30	0.0%
Council Report and Consent x 2 Reports	N	\$ 354.10	\$ 354.10	0.0%
Council Report and Consent x 3 Reports	N	\$ 442.60	\$ 442.60	0.0%
Council Report and Consent x 4 Reports	N	\$ 553.25	\$ 553.25	0.0%
Demolition Report and Consent - Section 29A	N	\$ 83.00	\$ 83.00	0.0%
Flooding/Floor Level, Planning/Siting Requirements, Bushfire Prone Area, Termites, Gust Speed, Land Drainage, (PBS requested)	N	\$ 54.00	\$ 54.00	0.0%
Legal point of discharge (PBS requested)	N	\$ 141.15	\$ 141.15	0.0%
Non-Siting Council Consent and Report	N	\$ 283.30	\$ 283.30	0.0%
<b>BUILDING - Lodging of documents - S30 of the Act (Reg. 2.16)</b>				
Beyond 10 Years	N	\$ 46.00	\$ 46.00	0.0%
Preceding 10 Years	N	\$ 46.00	\$ 46.00	0.0%
<b>CORPORATE SERVICES</b>				
Freedom of Information Requests (Application Fee)	N	\$ 28.40	\$ 29.50	3.7%
Land Information Certificate (per rates assessment)	N	\$ 26.30	\$ 27.00	2.6%
<b>HEALTH - Registered Premises (fee units)</b>				
0-25 total ST & LT sites - Fee Units	N	17 Fee Units	17 Fee Units	-
26-50 total ST & LT sites - Fee Units	N	34 Fee Units	34 Fee Units	-
51-75 total ST & LT sites - Fee Units	N	51 Fee Units	51 Fee Units	-
76-100 total ST & LT sites - Fee Units	N	68 Fee Units	68 Fee Units	-
101-125 total ST & LT sites - Fee Units	N	85 Fee Units	85 Fee Units	-
126-150 total ST & LT sites - Fee Units	N	103 Fee Units	103 Fee Units	-
151-175 total ST & LT sites - Fee Units	N	120 Fee Units	120 Fee Units	-
176-200 total ST & LT sites - Fee Units	N	137 Fee Units	137 Fee Units	-
201-225 total ST & LT sites - Fee Units	N	154 Fee Units	154 Fee Units	-
226-250 total ST & LT sites - Fee Units	N	171 Fee Units	171 Fee Units	-
251-275 total ST & LT sites - Fee Units	N	188 Fee Units	188 Fee Units	-
276-300 total ST & LT sites - Fee Units	N	205 Fee Units	205 Fee Units	-
<b>PARKING - Fines</b>				
620 - Stopped in a slip lane	N	\$ 161.00	\$ 163.00	1.2%
621 - Stopped contrary to a no parking sign	N	\$ 81.00	\$ 83.00	2.4%
622 - Parallel parking in a road related area	N	\$ 97.00	\$ 99.00	2.0%
623 - Stopped on a printed island	N	\$ 97.00	\$ 99.00	2.0%
625 - Less than 3 meters from dividing line/strip	N	\$ 97.00	\$ 99.00	2.0%
626 - Stopped on/across driveway or other way of access	N	\$ 97.00	\$ 99.00	2.0%
627 - Stopped on a road 10m before/after safety zone	N	\$ 97.00	\$ 99.00	2.0%
701 - Parked for period longer than indicated	N	\$ 81.00	\$ 83.00	2.4%
702 - Fail to pay fee & obey instructions on sign/meter/ ticket	N	\$ 81.00	\$ 83.00	2.4%
704 - Stopped on a bicycle parking area	N	\$ 81.00	\$ 83.00	2.4%
705 - Stopped on a motorbike parking area	N	\$ 81.00	\$ 83.00	2.4%
706 - Parked contrary to requirement of parking area	N	\$ 81.00	\$ 83.00	2.4%
707 - Parked not at an angle of 45 degree	N	\$ 81.00	\$ 83.00	2.4%
708 - Parked not at an angle of 90 degree	N	\$ 81.00	\$ 83.00	2.4%
711 - Parked Not completely within a parking bay	N	\$ 81.00	\$ 83.00	2.4%
712 - Parked Long Vehicle exceeding minimum number of bays	N	\$ 81.00	\$ 83.00	2.4%
713 - Parked Wide vehicle exceeding minimum number of bays	N	\$ 81.00	\$ 83.00	2.4%
715 - Stopped On a marked foot crossing	N	\$ 97.00	\$ 99.00	2.0%

Description of Fees and Charges	GST Y/N	2018/2019	2019/2020	Variance (%)
		Fee Inc GST	Fee Inc GST	
716 - Stopped Within 10m before marked foot crossing	N	\$ 97.00	\$ 99.00	2.0%
717 - Stopped Within 3m after marked foot crossing	N	\$ 97.00	\$ 99.00	2.0%
718 - Stopped Within 10m before bicycle crossing lights	N	\$ 97.00	\$ 99.00	2.0%
719 - Stopped Within 3m after bicycle crossing lights	N	\$ 97.00	\$ 99.00	2.0%
720 - Stopped In a loading zone	N	\$ 161.00	\$ 163.00	1.2%
721 - Stopped In a loading zone longer than 30 minutes	N	\$ 161.00	\$ 163.00	1.2%
722 - Stopped In a loading zone longer than indicated time	N	\$ 161.00	\$ 163.00	1.2%
723 - Stopped In a truck zone	N	\$ 97.00	\$ 99.00	2.0%
724 - Stopped In a mail zone	N	\$ 97.00	\$ 99.00	2.0%
725 - Stopped In a works zone	N	\$ 97.00	\$ 99.00	2.0%
726 - Stopped In a taxi zone	N	\$ 97.00	\$ 99.00	2.0%
727 - Stopped In a bus zone	N	\$ 97.00	\$ 99.00	2.0%
728 - Stopped In a permit zone	N	\$ 97.00	\$ 99.00	2.0%
729 - Stopped Double parked	N	\$ 97.00	\$ 99.00	2.0%
730 - Stopped Within 1m of fire hydrant	N	\$ 97.00	\$ 99.00	2.0%
731 - Stopped Within 1m of fire hydrant indicator	N	\$ 97.00	\$ 99.00	2.0%
732 - Stopped Within 1m of fire plug indicator	N	\$ 97.00	\$ 99.00	2.0%
733 - Stopped On a bus stop	N	\$ 97.00	\$ 99.00	2.0%
734 - Stopped Within 20m before a bus stop	N	\$ 97.00	\$ 99.00	2.0%
735 - Stopped Within 10m after a bus stop	N	\$ 97.00	\$ 99.00	2.0%
736 - Stopped On a bicycle path	N	\$ 97.00	\$ 99.00	2.0%
737 - Stopped On a footpath	N	\$ 97.00	\$ 99.00	2.0%
738 - Stopped On a shared path	N	\$ 97.00	\$ 99.00	2.0%
739 - Stopped On a dividing strip	N	\$ 97.00	\$ 99.00	2.0%
740 - Stopped On a nature strip	N	\$ 97.00	\$ 99.00	2.0%
741 - Stopped Within 3m public post-box	N	\$ 97.00	\$ 99.00	2.0%
742 - Stopped Within 20m of intersection with traffic lights	N	\$ 97.00	\$ 99.00	2.0%
745 - Parked Not facing direction of travel	N	\$ 97.00	\$ 99.00	2.0%
747 - Parked Not as near as practicable to far left side of 2-way road	N	\$ 97.00	\$ 99.00	2.0%
748 - Parked Not parallel to far left side of one way road	N	\$ 97.00	\$ 99.00	2.0%
749 - Parked Not parallel to far right side of one way road	N	\$ 97.00	\$ 99.00	2.0%
750 - Parked Not as near as practicable to far left side of one way road	N	\$ 97.00	\$ 99.00	2.0%
751 - Parked Not as near as practicable to far right side of one way road	N	\$ 97.00	\$ 99.00	2.0%
752 - Parked Less than 1m from other vehicle	N	\$ 97.00	\$ 99.00	2.0%
754 - Parked Fail to leave 3m of road for other vehicle to pass	N	\$ 97.00	\$ 99.00	2.0%
755 - Parked Unreasonably obstructing the path of vehicles	N	\$ 97.00	\$ 99.00	2.0%
756 - Parked Unreasonably obstructing the path of pedestrians	N	\$ 97.00	\$ 99.00	2.0%
758 - Parked Next to a yellow edge line	N	\$ 97.00	\$ 99.00	2.0%
759 - Stopped On a level crossing	N	\$ 97.00	\$ 99.00	2.0%
760 - Stopped Within 20m before level crossing	N	\$ 97.00	\$ 99.00	2.0%
761 - Stopped Within 20m after level crossing	N	\$ 97.00	\$ 99.00	2.0%
762 - Stopped On a freeway	N	\$ 97.00	\$ 99.00	2.0%
764 - Stopped In a bus lane	N	\$ 97.00	\$ 99.00	2.0%
765 - Stopped In a transit lane	N	\$ 97.00	\$ 99.00	2.0%
766 - Stopped In a truck lane	N	\$ 97.00	\$ 99.00	2.0%
769 - Stopped In a shared zone	N	\$ 97.00	\$ 99.00	2.0%
770 - Stopped In a safety zone	N	\$ 97.00	\$ 99.00	2.0%
771 - Stopped Within 10m before a safety zone	N	\$ 97.00	\$ 99.00	2.0%
772 - Stopped Within 10m after a safety zone	N	\$ 97.00	\$ 99.00	2.0%



Description of Fees and Charges	GST Y/N	2018/2019	2019/2020	Variance (%)
		Fee Inc GST	Fee Inc GST	
773 - Stopped Near an obstruction	N	\$ 97.00	\$ 99.00	2.0%
774 - Stopped On bridge or similar structure - width less than approach	N	\$ 97.00	\$ 99.00	2.0%
775 - Stopped In a tunnel with width less than approach road	N	\$ 97.00	\$ 99.00	2.0%
776 - Stopped In an underpass with width less than approach road	N	\$ 97.00	\$ 99.00	2.0%
777 - Stopped On a crest not in a built up area	N	\$ 97.00	\$ 99.00	2.0%
778 - Stopped Near a crest not in a built up area	N	\$ 97.00	\$ 99.00	2.0%
779 - Stopped On a curve not in a built up area	N	\$ 97.00	\$ 99.00	2.0%
780 - Stopped Near a curve not in a built up area	N	\$ 97.00	\$ 99.00	2.0%
781 - Stopped Obstruct access to a footpath	N	\$ 97.00	\$ 99.00	2.0%
782 - Stopped Obstruct access to a bicycle path	N	\$ 97.00	\$ 99.00	2.0%
783 - Stopped Obstruct access to passageway	N	\$ 97.00	\$ 99.00	2.0%
784 - Stopped Obstruct access from a footpath	N	\$ 97.00	\$ 99.00	2.0%
785 - Stopped Obstruct access from a bicycle path	N	\$ 97.00	\$ 99.00	2.0%
786 - Stopped Obstruct access from a passageway	N	\$ 97.00	\$ 99.00	2.0%
787 - Stopped Heavy vehicle not on shoulder of road	N	\$ 97.00	\$ 99.00	2.0%
788 - Stopped Long vehicle not on shoulder of road	N	\$ 97.00	\$ 99.00	2.0%
789 - Stopped Heavy vehicle in built up area longer than 1 hour	N	\$ 97.00	\$ 99.00	2.0%
790 - Stopped Long vehicle in built up area longer than 1 hour	N	\$ 97.00	\$ 99.00	2.0%
791 - Stopped Clearance & side marker lights not effective & visible	N	\$ 97.00	\$ 99.00	2.0%
793 - Stopped in a no stopping area	N	\$ 161.00	\$ 163.00	1.2%
794 - Stopped On a childrens crossing	N	\$ 161.00	\$ 163.00	1.2%
795 - Stopped Within 20m before childrens crossing	N	\$ 161.00	\$ 163.00	1.2%
796 - Stopped Within 10m after childrens crossing	N	\$ 161.00	\$ 163.00	1.2%
797 - Stopped On a pedestrians crossing	N	\$ 161.00	\$ 163.00	1.2%
798 - Stopped Within 20m before pedestrians crossing	N	\$ 161.00	\$ 163.00	1.2%
799 - Stopped Within 10m after pedestrians crossing	N	\$ 161.00	\$ 163.00	1.2%
800 - Stopped On a Clearway	N	\$ 161.00	\$ 163.00	1.2%
803 - Stopped in a parking area for people with disabilities	N	\$ 161.00	\$ 163.00	1.2%
804 - Stopped Within 10m of intersection	N	\$ 161.00	\$ 163.00	1.2%
805 - Stopped Within an intersection	N	\$ 161.00	\$ 163.00	1.2%
806 - Stopped In an emergency stopping lane	N	\$ 97.00	\$ 99.00	2.0%
807 - Disobey direction to move vehicle from disable parking	N	\$ 161.00	\$ 163.00	1.2%
<b>PLANNING - Planning Permit Applications</b>				
Class 1 - Use Only	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 2 - Single dwelling development \$10,000 or less	N	\$ 195.10	\$ 199.95	2.4%
Class 3 - Single dwelling development \$10,000 - \$100,000	N	\$ 614.15	\$ 629.45	2.4%
Class 4 - Single dwelling development \$100,000 - \$500,000	N	\$ 1,257.15	\$ 1,288.45	2.4%
Class 5 - Single dwelling development \$500,000 - \$1million	N	\$ 1,358.30	\$ 1,392.15	2.4%
Class 6 - Single dwelling development \$1million - \$2million	N	\$ 1,459.45	\$ 1,495.80	2.4%
Class 7 - VicSmart less than \$10,000	N	\$ 195.10	\$ 199.95	2.4%
Class 8 - VicSmart more than \$10,000	N	\$ 419.05	\$ 429.50	2.4%
Class 9 - VicSmart subdivision application	N	\$ 195.10	\$ 199.95	2.4%
Class 10 - VicSmart application (other than class 7, 8 or 9)	N	\$ 195.10	\$ 199.95	2.4%
Class 11 - Development less than \$100,000	N	\$ 1,119.90	\$ 1,147.80	2.4%
Class 12 - Development more than \$100,000 - \$1million	N	\$ 1,510.05	\$ 1,547.65	2.4%
Class 13 - Development more than \$1million - \$5million	N	\$ 3,330.75	\$ 3,413.70	2.4%
Class 14 - Development more than \$5million - \$15million	N	\$ 8,489.40	\$ 8,700.90	2.4%
Class 15 - Development more than \$15million - \$50million	N	\$ 25,034.65	\$ 25,658.35	2.4%
Class 16 - Development more than \$50million	N	\$ 56,268.30	\$ 57,670.15	2.4%

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
Class 17 - Subdivide an existing building (non VicSmart)	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 18 - Subdivide land into 2 lots (non VicSmart)	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 19 - Boundary re-alignment	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 20 - Other Subdivisions per 100 lots	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 21 - Create, vary and remove restrictions and easements	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 22 - An Application not otherwise provided for above	N	\$ 1,286.05	\$ 1,318.10	2.4%
<b>PLANNING - Applications to amend Planning Permit Applications</b>				
Class 1 - Change the use allowed by permit or allow new use	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 2 - General amendment other than specified below	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 3 - Amendment to a class 2, 3, 4, 5 or 6 less than \$10,000	N	\$ 195.10	\$ 199.95	2.4%
Class 4 - Amendment to a class 2, 3, 4, 5 or 6 more than \$10,000 - \$100,000	N	\$ 614.15	\$ 629.45	2.4%
Class 5 - Amendment to a class 2, 3, 4, 5 or 6 more than \$100,000 - \$500,000	N	\$ 1,257.15	\$ 1,288.45	2.4%
Class 6 - Amendment to a class 2, 3, 4, 5 or 6 more than \$500,000	N	\$ 1,358.30	\$ 1,392.15	2.4%
Class 7 - Amendment Vicsmart permit less than \$10,000	N	\$ 195.10	\$ 199.95	2.4%
Class 8 - Amendment Vicsmart permit more than \$10,000	N	\$ 419.05	\$ 429.50	2.4%
Class 9 - Amendment to a class 9 permit	N	\$ 195.10	\$ 199.95	2.4%
Class 10 - Amendment to a class 10 permit	N	\$ 195.10	\$ 199.95	2.4%
Class 11 - Amend to a class 11, 12, 13, 14, 15 or 16 less than \$100,000	N	\$ 1,119.90	\$ 1,147.80	2.4%
Class 12 - Amendment to a class 12, 13, 14, 15 or 16 more than \$100,000 - \$1,000,000	N	\$ 1,510.05	\$ 1,547.65	2.4%
Class 13 - Amendment to a class 11, 12, 13, 14, 15 or 16 more than \$1,000,000	N	\$ 3,330.75	\$ 3,413.70	2.4%
Class 14 - Amendment to a class 17 permit	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 15 - Amendment to a class 18 permit	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 16 - Amendment to a class 19 permit	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 17 - Amendment to a class 20 permit per 100 lots created	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 18 - Amendment to a class 21 permit	N	\$ 1,286.05	\$ 1,318.10	2.4%
Class 19 - Amendment to a class 22 permit	N	\$ 1,286.05	\$ 1,318.10	2.4%
<b>PLANNING - Subdivision Act</b>				
Certification/Applications made under the Subdivision Act 1988	N	\$ 170.50	\$ 174.75	2.4%
Alteration to a plan under section 10(2) of the Act	N	\$ 108.40	\$ 111.10	2.4%
Amendment to a certified plan under section 11(1) of the Act	N	\$ 137.30	\$ 140.70	2.4%
Engineering plan prepared by council	N	% Specified in Regulation	% Specified in Regulation	
Checking of engineering plan	N	% Specified in Regulation	% Specified in Regulation	-
Supervision of works	N	% Specified in Regulation	% Specified in Regulation	-

Description of Fees and Charges	GST Y/N	2018/2019 Fee Inc GST	2019/2020 Fee Inc GST	Variance (%)
<b>PLANNING - Other Fees</b>				
To end or amend a Section 173 Agreement	N	\$ 643.05	\$ 659.05	2.4%
Satisfaction matter	N	\$ 317.90	\$ 325.80	2.4%
Certificate of Compliance Under Section 97N	N	\$ 317.90	\$ 325.80	2.4%
Combined permit application	N	% Specified in Regulation	% Specified in Regulation	-
Combined permit and planning scheme amendment	N	% Specified in Regulation	% Specified in Regulation	-
Combined application to amend permit	N	% Specified in Regulation	% Specified in Regulation	-
Amend application prior to or after notice	N	% Specified in Regulation	% Specified in Regulation	-
<b>WORKS - Works within Road Reserve Permits</b>				
Major Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works exceeds 8.5 square metres	N	43.1 Fee Units	43.1 Fee Units	-
Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work exceeds 8.5 square metres. Works conducted on Nature Strip.	N	23.5 Fee Units	23.5 Fee Units	-
Major Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres	N	23.5 Fee Units	23.5 Fee Units	-
Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres	N	6 Fee Units	6 Fee Units	-
Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work is less than 8.5 square metres	N	9.3 Fee Units	9.3 Fee Units	-
Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works is less than 8.5 square metres	N	6 Fee Units	6 Fee Units	-
Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where work is less than 8.5 square metres	N	9.3 Fee Units	9.3 Fee Units	-
Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works is less than 8.5 square metres	N	9.3 Fee Units	9.3 Fee Units	-

## Appendix B: Differential Rates

### GENERAL LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

General land is any land that is:

- Used primarily for residential purposes; or
- Any land that is not defined as Farm Land or Commercial/Industrial Land

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

## FARM LAND

### **Objective:**

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### **Types and Classes:**

Rateable land having the relevant characteristics described below:

Any land which is "farm land" within the meaning of Section 2(1) of the Valuation of Land Act 1960.

Farm land means any rateable land-

- a) that is not less than 2 hectares in area; and
- b) that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; and
- c) that is used by a business-
  - i. that has significant and substantial commercial purpose or character; and
  - ii. that seeks to make a profit on a continued basis from its activities on the land; and
  - iii. that is making a profit from its activities on the land, or has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 90 per cent of the general land rate. The farm rate is lower than other classes because farming operations involve large properties which have significant value and which are often operated as family concerns. Agricultural producers are unable to pass on increases in costs like other businesses. It is also in recognition that farm businesses profitability is affected by weather and international markets, which means that their income is more susceptible and fragile than many other businesses

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

## COMMERCIAL/INDUSTRIAL LAND

### **Objective:**

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

### **Types and Classes:**

Rateable land having the relevant characteristics described below:

- is used primarily for, or is capable of use primarily for the sale of goods or services; or
- is used primarily for, or is capable of use primarily for industrial purposes, which includes manufacturing, processing, repairing and servicing; or
- is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for the sale of goods or services or other commercial purposes; or
- is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for industrial purposes

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 205 per cent of the general land rate. The differential rate is higher than for other classes as it acknowledges both the taxation benefit allowed to commercial and industrial properties and the relatively lower capacity to pay by the General and Farm classes.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

## Appendix C: Amendments to the 2019/2020 Budget

This appendix identifies the changes made to the 2019/2020 Budget document following the public display period for the Draft 2019/2020 Budget.

Since the release of the Draft Budget 2019/2020 on 23 April 2019, and in consideration of revised information made available since that date, including public submissions received by Council during Section 223 process, the following amendments to the budget have been made.

### Schedule of Fees and Charges

- Page 54 - The following fees have been added, amended or removed during the submission period:

Fee Description	2019/2020 Fee Incl GST Draft Budget	2019/2020 Fee Incl GST Adopted Budget
Fee for all extra inspections other than those specified	\$120.10	\$123.70
\$60,000 to \$100,000		(Value / 100) + \$50.00
\$100,001 to \$500,000		[(Value / 2000) + sqr root of Value] x 4
\$500,001 +		By quotation
Pool Compliance		\$128.35
Building - Title Searches (as requested by Clients)	\$69.85	\$63.50
Building - Title Searches (as requested by Clients) - Plan/Covenant	\$25.85	\$23.50
Copy of Building Permits/Occupancy Permits/CFI (photocopying and file retrieval)	\$66.00	\$63.50
Crossing Fee	\$124.30	\$113.30
Full Copy Covenant/Plan Only		\$23.50
Secondary Consent for class 2,3,7, 8 & 9 applications*	\$200.00	\$205.00
Secondary Consent (other than class 2,3,7, 8 & 9 applications)*	\$660.00	\$620.00
Pre application written advice*	\$115.00	\$125.00
Request for Copies of Planning Permit and Plans*	\$60.00	\$63.50
Individual Person Infringement Fee*	\$809.50	\$826.10
Company Infringement Fee*	\$1,780.90	\$1,652.20
Sign on Site	\$24.00	\$24.50
Building above or Below certain facilities*	\$270.50	\$283.30
Building on designated land*	\$270.50	\$283.30
Construction of building in land liable to flooding*	\$270.50	\$283.30
Lodgement Fee*	\$40.50	\$118.90
Projections beyond Street alignment*	\$270.50	\$283.30
Point of Discharge of Stormwater*	\$68.00	\$141.15
Council Report and Consent x 1 Report*	\$270.50	\$283.30
Council Report and Consent x 2 Reports*	\$340.00	\$354.10
Council Report and Consent x 3 Reports*	\$392.00	\$442.60
Council Report and Consent x 4 Reports*	\$392.00	\$553.25
Demolition Report and Consent - Section 29A*	\$68.00	\$83.00
Legal point of discharge (PBS requested)*	\$68.00	\$141.15
Non-Siting Council Consent and Report*	\$270.50	\$283.30
Beyond 10 Years*	\$54.00	\$46.00
Preceding 10 Years*	\$54.00	\$46.00
Class 1 - Use Only*	\$1,286.00	\$1,318.10
Class 2 - Single dwelling development \$10,000 or less*	\$195.00	\$199.95
Class 3 - Single dwelling development \$10,000 - \$100,000*	\$614.00	\$629.45

<b>Fee Description</b>	<b>2019/2020 Fee Incl GST Draft Budget</b>	<b>2019/2020 Fee Incl GST Adopted Budget</b>
Class 4 - Single dwelling development \$100,000 - \$500,000*	\$1,257.00	\$1,288.45
Class 5 - Single dwelling development \$500,000 - \$1million*	\$1,358.50	\$1,392.15
Class 6 - Single dwelling development \$1million - \$2million*	\$1,459.50	\$1,495.80
Class 7 - VicSmart less than \$10,000*	\$195.00	\$199.95
Class 8 - VicSmart more than \$10,000*	\$419.00	\$429.50
Class 9 - VicSmart subdivision application*	\$195.00	\$199.95
Class 10 - VicSmart application (other than class 7, 8 or 9)		\$199.95
Class 11 - Development less than \$100,000*	\$1,120.00	\$1,147.80
Class 12 - Development more than \$100,000 - \$1million*	\$1,510.00	\$1,547.65
Class 13 - Development more than \$1million - \$5million*	\$3,330.50	\$3,413.70
Class 14 - Development more than \$5million - \$15million*	\$8,489.50	\$8,700.90
Class 15 - Development more than \$15million - \$50million*	\$25,034.50	\$25,685.35
Class 16 - Development more than \$50million*	\$56,268.50	\$57,670.15
Class 17 - Subdivide an existing building (non VicSmart)*	\$1,286.00	\$1,318.10
Class 18 - Subdivide land into 2 lots (non VicSmart)*	\$1,286.00	\$1,318.10
Class 19 - Boundary re-alignment*	\$1,286.00	\$1,318.10
Class 20 - Other Subdivisions per 100 lots*	\$1,286.00	\$1,318.10
Class 21 - Create, vary and remove restrictions and easements*	\$1,286.00	\$1,318.10
Class 22 - An Application not otherwise provided for above*	\$1,286.00	\$1,318.10
Class 1 - Change the use allowed by permit or allow new use*	\$1,286.00	\$1,318.10
Class 2 - General amendment other than specified below*	\$1,286.00	\$1,318.10
Class 3 - Amend to a class 2, 3, 4, 5 or 6 less than \$10,000*	\$195.00	\$199.95
Class 4 - Amend to a class 2, 3, 4, 5 or 6 more than \$10,000 - \$100,000*	\$614.00	\$629.45
Class 5 - Amend to a class 2, 3, 4, 5 or 6 more than \$100,000 - \$500,000*	\$1,257.00	\$1,288.45
Class 6 - Amend to a class 2, 3, 4, 5 or 6 more than \$500,000*	\$1,358.50	\$1,392.15
Class 7 - Amend Vic smart permit less than \$10,000*	\$195.00	\$199.95
Class 8 - Amend Vic smart permit more than \$10,000*	\$419.00	\$429.50
Class 9 - Amendment to a class 9 permit*	\$195.00	\$199.95
Class 10 - Amendment to a class 10 permit*	\$1,120.00	\$199.95
Class 11 - Amend to a class 11, 12, 13, 14, 15 or 16 less than \$100,000		\$1,147.80
Class 12 - Amendment to a class 12, 13, 14, 15 or 16 more than \$100,000 - \$1,000,000*	\$1,510.00	\$1,547.65
Class 13 - Amendment to a class 11, 12, 13, 14, 15 or 16 more than	\$3,330.50	\$3,413.70
Class 14 - Amendment to a class 17 permit*	\$3,330.50	\$1,318.10
Class 15 - Amendment to a class 18 permit	\$3,330.50	\$1,318.10
Class 16 - Amendment to a class 19 permit*	\$1,286.00	\$1,318.10
Class 17 - Amendment to a class 20 permit per 100 lots created*	\$1,286.00	\$1,318.10
Class 18 - Amendment to a class 21 permit*	\$1,286.00	\$1,318.10
Class 19 - Amendment to a class 22 permit		\$1,318.10
Certification/Applications made under the Subdivision Act 1988*	\$170.50	\$174.75
Alteration to a plan under section 10(2) of the Act*	\$108.50	\$111.10
Amendment to a certified plan under section 11(1) of the Act*	\$137.50	\$140.70
Engineering plan prepared by council		% Specified in Regulation
To end or amend a Section 173 Agreement*	\$643.00	\$659.05
Satisfaction matter*	\$318.00	\$325.80
Certificate of Compliance Under Section 97N		\$325.80
Freedom of Information Requests (Application Fee)	\$29.00	\$29.60

\*Minor change to 2018/2019 fee or description



## Capital Works Amendments

Rebudgets - The following 2018/2019 forecast actual has been adjusted to reflect these changes:

- Balaclava/Verney/New Dookie Intersection \$250k
- ICT Primary Compute & Storage Refresh \$120k
- Ferrari Park - Midland Highway Service Road Parking \$100k
- Bridge Renewals \$90k
- Skene Centre Road Car Parking \$88k
- Aquamoves - Replace 25m Indoor Pool Filtration System \$72k
- Merrigum Pool - Sand Filter and Pump \$55k
- Aquamoves - Gym and Cardio Equipment \$9k

In the identification of errors or new information being available regarding project timeframes following items were added, removed or amended:

- Channel Road - increased from \$456k to \$856k due to additional grant income \$156k to \$556k
- North East Growth Corridor - Intersection Design - \$250k - project added to the 19/20 budget
- Maude Street Mall - Design - increased from \$200k new works to \$419k new works
- Vibert Reserve Sports Field Lighting - increased from \$334k to \$384k
- Tom Collins Drive - Landscaping, Parking and Revegetation - increased from \$250k to \$275k
- Added Hawkins / GV Highway Intersection Design \$435k
- Added Princess Park Facilities Precinct - Detailed Design \$237k
- Added Saleyards Remediation \$100k
- Kialla Park Recreation Reserve Change Rooms - Female Friendly Facilities - grant income reduced from \$176k to \$103k
- Safer City Camera Network - Stage 2 grant income reduced from \$250k to \$191k
- Added Caravan Park Remediation \$50k
- Added Total Station Purchase \$40k
- Removed Victoria Park Lake - Rowing Club - Shared Path Access - \$40k
- Removed Southdown Precinct YAKKA Basin Landscaping - \$25k
- Added Electric Car Charging Points \$22k
- Added Watson Street Footpath Works \$10k
- Mooroopna War Memorial Stage 1\* grant income increased from \$0 to \$10k
- Added Childcare Centre Hard Asset Management \$5k
- Vibert Reserve Masterplan Implementation - Stage 3 Extension Works\* project name changed to Vibert Reserve Masterplan Implementation - Stage 3 Extension Works - Detailed Design\*
- Vibert Reserve Masterplan Implementation – Refurbishment Works project name changed to Vibert Reserve Masterplan Implementation – Refurbishment - Detailed Design
- Princess Park Masterplan Implementation – Goyen Reserve Precinct\* project name changed to Princess Park Masterplan Implementation – Goyen Reserve Precinct - Detailed Design\*

## Amendments as a result of Public Submissions

- 2019/2020 Fees and charges for Shepparton Saleyards were reduced to match 2018/2019

## Other Amendments

- Pages 19, 21-24, 28-32 - Rates and Charges

The Draft Budget 2019/2020 (including the calculation of proposed rates in the dollar) was prepared and advertised based on Stage 3 valuations. The final budget version for adoption is based on Stage 4 (final stage) valuation which has resulted in minor changes to the advertised rate in the dollars to ensure rate income remains within the 2019/2020 rate cap. These changes are not considered to be material.

Differential	Stage 3 Rate in the Dollar	State 4 (Final Version) Rate in the Dollar	% Change
General	0.00507184	0.00507319	0.03%
Farm	0.00456465	0.00456587	0.03%
Commercial/Industrial	0.01039726	0.01040004	0.03%
Cultural & Recreational	0.00370244	0.00370343	0.03%

- Pages 8, 19, 21-24, 28 & 37 - Operating Grants

- Half of the 2019/2020 Federal Financial Assistance grant funding (\$6,491,079) will be received in June 2019 resulting in a reduction in operating grant income for the 2019/2020 financial year. 2018/2019 forecast actual increased to reflect this.

- Pages 8, 19, 21-26 & 37 - Employee Costs

- \$29,228 and 0.4 FTE increase in Employee Costs due to the inclusion of a new 12 month part time Marketing & Communications position for SAM
- \$346,706 and 4.2 FTE decrease in Employee Costs in Parking Enforcement due to Greater Shepparton no longer providing this service internally.

- Pages 8-19, 21-24, 28 & 38 - Materials and Services

- \$580,998 added for Parking and Enforcement administration changes
- \$300,000 added for landscaping works on the Wanganui/Ford road roundabout
- \$240,000 added for Lifestyle Villages bridge works
- \$47,000 added for Karibok Park retardation basin investigation and design
- \$41,342 added for Eastbank business case and masterplan
- \$40,000 added for a Mooroopna local area traffic management review
- \$35,000 added for development design consultants including Marlboro TIAR and road design, CFA landscaping design, and Davies rd concept design
- \$30,000 added for an economic business analysis at the Shepparton Aerodrome
- \$20,000 added for competitive neutrality assessment
- \$11,000 added for Eastbank lake business case
- \$5,000 added for DELWP aerial photography

- Minor amendments have been made where such changes do not alter the substance of the 2019/2020 budget.